



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **[REPORT OF ACTION TAKEN IN CLOSED SESSION**
2 **ON OCTOBER 17, 2006, BEGINS ON PAGE 201.]**

3
4
5
6 [GAVEL]

7 **SUP. YAROSLAVSKY:** WE'RE GOING TO CALL...

8
9 [GAVEL]

10 **SUP. YAROSLAVSKY:** WE'RE GOING TO CALL THE MEETING TO ORDER.
11 WE'RE GOING TO CALL THE MEETING OF THE BOARD OF SUPERVISORS TO
12 ORDER. MR. ANTONOVICH WILL BE HERE IN A MINUTE BUT IN THE
13 MEANTIME WE'LL GET STARTED WITH THE INVOCATION AND THE PLEDGE
14 OF ALLEGIANCE. SO I DON'T HAVE THE NAME OF OUR INVOKER BUT
15 PLEASE GRACE US WITH YOUR BLESSING.

16
17 **PASTOR PHILIP DEMERS:** FIRST OF ALL, I'M HAPPY TO BE HERE AND I
18 APPRECIATE THE OPPORTUNITY TO OFFER THE INVOCATION THIS
19 MORNING. I'M A RESIDENT OF AN UNINCORPORATED AREA OF THE SAN
20 GABRIEL VALLEY, SO THIS COUNTY BOARD IS VERY IMPORTANT TO US
21 AND WE APPRECIATE THE WORK YOU DO FOR US. MY NAME IS PASTOR
22 PHILIP DEMERS. LET US PRAY. ALMIGHTY GOD, CREATOR OF THE
23 UNIVERSE AND OF EVERY ONE OF US, WE ARE GRATEFUL FOR ALL THE
24 MANY BLESSINGS THAT YOU BRING TO US EACH AND EVERY DAY. WE
25 ONLY ASK THAT WE MIGHT BE MORE AWARE OF THEM AND TEACH US TO



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1 BE GRATEFUL AND NOT TAKE THE GOOD THINGS IN LIFE FOR GRANTED.
2 WE THANK YOU FOR THE GIFT OF WISDOM AND FOR THE OPPORTUNITY TO
3 SERVE THE PUBLIC IN A COUNTRY WHERE FREEDOMS FLOURISH AND
4 EVERY HUMAN BEING IS IMPORTANT. WE ASK FOR YOUR BLESSINGS UPON
5 THIS ASSEMBLY. WE ASK FOR YOUR HELP AND GUIDANCE, ESPECIALLY
6 WITH THINGS WE DO NOT SEEM TO BE ABLE TO RESOLVE. WE ASK FOR A
7 GREATER UNDERSTANDING IN DEALING WITH THE DESTITUTE AND
8 HOMELESS. WE ASK FOR A GREATER INITIATIVE ON THEIR PART. MAY
9 YOUR LIGHT SHINE UPON THEM AS WELL. WE PRAY FOR THE WELLBEING
10 OF OUR FAMILIES THAT, WHERE THERE IS HURT, THERE MIGHT BE
11 HEALING, WHERE THERE IS MISTRUST THERE MIGHT BE
12 RECONCILIATION. TEACH US TO BE FAITHFUL TO ONE ANOTHER AS
13 HUSBANDS AND WIVES SO THAT OUR CHILDREN AND GRANDCHILDREN WILL
14 FEEL SECURE AND GROW AND PROSPER IN A STABLE ENVIRONMENT.
15 BLESS ALL OF OUR SCHOOLS, MAY THEY BE SAFE AND STIMULATING
16 PLACES FOR LEARNING. BLESS ALL CHURCHES, SYNAGOGUES AND
17 RELIGIOUS CENTERS, THAT THEY MIGHT INSTILL A SENSE OF
18 COMPASSION AND CONCERN FOR ALL PEOPLE. TEACH US TO BE OPEN TO
19 YOU AND TO YOUR LOVE SO WE CAN BE OPEN TO OTHERS AND BLESS ALL
20 MEDICAL CENTERS AS WELL AND THEIR CONCERNS AND NEEDS CAN BE
21 MET BY THOSE OF US WHO CAN HELP THEM. BLESS ALL WHO SERVE IN
22 THE PUBLIC AND LAW ENFORCEMENT, FIRE PREVENTION, EDUCATION AND
23 OUR PARKS AND LIBRARIES AND OTHER PLACES WHERE WE GATHER, AND
24 BLESS EACH ONE OF US ON THIS BEAUTIFUL DAY. IN YOUR NAME WE
25 PRAY. AMEN.



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1

2 **SUP. YAROSLAVSKY:** WE'RE GOING TO BE LED IN THE PLEDGE BY
3 ROBERT SCHOL, WHO IS THE 20TH DISTRICT COMMANDER REPRESENTING
4 POST NUMBER 826 OF THE WOODLAND HILLS AMERICAN LEGION.

5

6 **ROBERT SCHOL:** PLEASE FACE THE FLAG, PUT YOUR HAND OVER YOUR
7 HEART. [PLEDGE OF ALLEGIANCE]

8

9 **SUP. YAROSLAVSKY:** SUPERVISOR KNABE.

10

11 **SUP. KNABE:** THANK YOU, MR. YAROSLAVSKY. COLLEAGUES AND LADIES
12 AND GENTLEMEN, TODAY, WE HAVE PASTOR PHILIP DEMERS FROM ST.
13 MARK'S LUTHERAN CHURCH AND SCHOOL IN HACIENDA HEIGHTS WITH US.
14 PASTOR DEMERS IS A RESIDENT OF HACIENDA HEIGHTS AND HAS BEEN
15 AT ST. MARK'S SINCE NOVEMBER OF 1994. ST. MARK'S SERVES THE
16 COMMUNITY BOTH AS A CONGREGATION AS WELL AS A SCHOOL. THE
17 CONGREGATION WAS FORMED IN 1962 AND THE SCHOOL WAS STARTED
18 WITH ONE KINDERGARTEN CLASS THE FOLLOWING YEAR. TODAY, THIS
19 SCHOOL INCLUDES PRESCHOOL THROUGH THE EIGHTH GRADE WITH A
20 TOTAL ENROLLMENT OF OVER 800 YOUNG PEOPLE. THE STUDENTS ARE
21 FROM NUMEROUS RELIGIOUS BACKGROUNDS AND REFLECT THE DIVERSITY
22 OF THAT COMMUNITY OF HACIENDA HEIGHTS IN THE AREA. STUDENTS
23 GRADUATE TO ATTEND A VARIETY OF HIGH SCHOOLS IN THE
24 SURROUNDING AREA. THEY ALSO SERVE A VERY ACTIVE ROLE AND BY
25 PARTICIPATING IN THE EAST SAN GABRIEL VALLEY COALITION FOR THE



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1 HOMELESS AND SUPPORTING A COMMUNITY FOOD PANTRY IN THE CITY OF
2 WEST COVINA. SO, ON BEHALF OF MYSELF AND MY COLLEAGUES, WE'D
3 LIKE TO EXTEND A HEARTFELT THANKS, PASTOR, FOR YOU TAKING THE
4 TIME OUT OF YOUR VERY BUSY SCHEDULE TO JOIN US AND TO LEAD US
5 IN A WONDERFUL INVOCATION. [APPLAUSE]

6

7 **SUP. YAROSLAVSKY:** THANK YOU. WE WERE LED IN THE PLEDGE THIS
8 MORNING BY ROBERT SCHOL, WHO IS THE 20TH DISTRICT COMMANDER
9 AND PAST COMMANDER OF THE AMERICAN LEGION POST 826 IN WOODLAND
10 HILLS. ROBERT SERVED IN THE UNITED STATES MARINE CORPS FROM
11 1964 TO 1974, WHERE HE SERVED, AMONG OTHER PLACES, IN THE
12 EMBASSY IN SAIGON IN VIETNAM, PARTICIPATED IN THE OPERATION
13 STARLIGHT BATTLES, RECEIVED THE COMBAT ACTION RIBBON,
14 PRESIDENTIAL UNIT CITATION, GOOD CONDUCT MEDAL, VIETNAM
15 SERVICE MEDAL WITH TWO STARS AND THE VIETNAM CAMPAIGN MEDAL.
16 AND IF YOU WERE IN THE SAIGON EMBASSY BETWEEN '64 AND '74, YOU
17 SAW A LITTLE ACTION, TOO, IF MY MEMORY IS CORRECT. HE HAILS
18 FROM CROOKSTON, MINNESOTA. HE ALSO ATTENDED NORTH DAKOTA STATE
19 UNIVERSITY IN FARGO, NORTH DAKOTA, WHERE I SUSPECT THE
20 TEMPERATURE IS ABOUT 30 DEGREES TODAY, AND IT'S GREAT TO HAVE
21 YOU COME DOWN HERE FROM WOODLAND HILLS AND THANK YOU FOR
22 LEADING US IN THE PLEDGE AND THANKS FOR YOUR SERVICE TO OUR
23 COUNTRY. ROBERT IS JOINED WITH HIS GIRLFRIEND, PAM FULTON.
24 WE'RE HONORED TO HAVE YOU HERE, TOO. THANK YOU VERY MUCH. [
25 APPLAUSE]



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1

2 **SUP. YAROSLAVSKY:** SHALL WE GO AHEAD WITH THE AGENDA? WE'LL
3 START WITH THE AGENDA, MADAM CLERK.

4

5 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIR PRO TEM, MEMBERS OF
6 THE BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 6, BOARD OF
7 SUPERVISORS, ITEMS 1 THROUGH 13. ON ITEM 3, AS INDICATED ON
8 THE SUPPLEMENTAL AGENDA, SUPERVISOR BURKE REQUESTS THAT THIS
9 ITEM BE CONTINUED TWO WEEKS UNTIL OCTOBER 31ST, 2006. ON ITEM
10 4, SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE HELD. ON
11 ITEM NUMBER 5, THE SUPPLEMENTAL AGENDA REFLECTS THE CORRECTION
12 WHICH SHOULD READ THE CENTER'S 90TH ANNIVERSARY INSTEAD OF THE
13 CENTER'S 19TH ANNIVERSARY. AND, ON ITEM 12, SUPERVISOR
14 YAROSLAVSKY REQUESTS THAT THIS ITEM BE CONTINUED FOUR WEEKS
15 UNTIL NOVEMBER 14TH, 2006.

16

17 **SUP. YAROSLAVSKY:** OKAY. ON THE REMAINDER, MS. BURKE MOVES, MR.
18 KNABE SECONDS. UNANIMOUS VOTE.

19

20 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 14
21 THROUGH 18.

22

23 **SUP. YAROSLAVSKY:** MOLINA MOVES, KNABE SECONDS. UNANIMOUS VOTE.

24



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1 **CLERK SACHI HAMAI:** COMMUNITY DEVELOPMENT COMMISSIONS, ITEM 19
2 AND 20.

3

4 **SUP. YAROSLAVSKY:** KNABE MOVES, BURKE SECONDS. UNANIMOUS VOTE.

5

6 **CLERK SACHI HAMAI:** COMMUNITY AND SENIOR SERVICES, ITEM 21.

7

8 **SUP. YAROSLAVSKY:** MOLINA MOVES, BURKE SECONDS. UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** FIRE DEPARTMENT, ON ITEMS 22 AND 23, ON
11 ITEM 22, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD
12 THIS ITEM. AND, ON ITEM 23, AS INDICATED ON THE SUPPLEMENTAL
13 AGENDA, THE FIRE CHIEF REQUESTS THAT THIS ITEM BE CONTINUED
14 ONE WEEK TO OCTOBER 24TH, 2006.

15

16 **SUP. YAROSLAVSKY:** OKAY, THAT WILL BE THE ORDER ON ITEM 23 AND
17 ITEM 22 WE'LL HOLD.

18

19 **CLERK SACHI HAMAI:** HEALTH SERVICES, ITEMS 24 AND 25.

20

21 **SUP. YAROSLAVSKY:** KNABE MOVES, BURKE SECONDS. UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** INTERNAL SERVICES, ITEM 26.

24

25 **SUP. YAROSLAVSKY:** MOLINA MOVES, KNABE SECONDS. UNANIMOUS VOTE.



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1

2 **CLERK SACHI HAMAI:** MENTAL HEALTH, ITEMS 27 AND 28. ON ITEM 28,
3 AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE DIRECTOR OF
4 MENTAL HEALTH REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS
5 UNTIL OCTOBER 31ST, 2006.

6

7 **SUP. YAROSLAVSKY:** OKAY. ON ITEM 27, BURKE MOVES, MOLINA
8 SECONDS. UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** PARKS AND RECREATION, ITEMS 29 THROUGH 31.
11 ON ITEMS 29, 30 AND 31, AS AMENDED BY SUPERVISOR YAROSLAVSKY
12 ON THE SUPPLEMENTAL AGENDA, THESE ITEMS ARE BEFORE BEFORE YOU
13 AND ALSO SUPERVISOR ANTONOVICH WOULD LIKE TO VOTE "NO" ON
14 SUPERVISOR YAROSLAVSKY'S AMENDMENT.

15

16 **SUP. YAROSLAVSKY:** OKAY. HE IS NOW IN THE ROOM, SO HE'LL BE
17 RECORDED AS A "NO" VOTE ON THE AMENDMENT AND THEN WE HAVE THE
18 ITEM AS AMENDED BEFORE US. ANY OBJECTION? IF NOT, UNANIMOUS
19 VOTE. NEXT ITEM.

20

21 **CLERK SACHI HAMAI:** PUBLIC SOCIAL SERVICES, ON ITEM 32, AS
22 INDICATED ON THE SUPPLEMENTAL AGENDA, THE DIRECTOR OF...

23

24 **SUP. YAROSLAVSKY:** HANG ON ONE SECOND. SO WE'VE JUST APPROVED
25 29, 30, AND 31.



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1

2 **CLERK SACHI HAMAI:** CORRECT.

3

4 **SUP. YAROSLAVSKY:** CORRECT. OKAY. GO AHEAD.

5

6 **CLERK SACHI HAMAI:** ON 29, 30, AND 31, CAN YOU MAKE A MOTION?

7

8 **SUP. YAROSLAVSKY:** ANTONOVICH MOVES, MOLINA SECONDS. UNANIMOUS
9 VOTE.

10

11 **CLERK SACHI HAMAI:** I'M SORRY. SUPERVISOR ANTONOVICH VOTED "NO"
12 ON YOUR AMENDMENT.

13

14 **SUP. YAROSLAVSKY:** ON THE AMENDMENT. ALL RIGHT. BURKE MOVES,
15 MOLINA SECONDS. UNANIMOUS VOTE.

16

17 **CLERK SACHI HAMAI:** THANK YOU. ON PAGE 15, PUBLIC SOCIAL
18 SERVICES, ON ITEM 32, AS INDICATED ON THE SUPPLEMENTAL AGENDA,
19 THE DIRECTOR OF PUBLIC SOCIAL SERVICES REQUESTS THAT THIS ITEM
20 BE CONTINUED ONE WEEK UNTIL OCTOBER 24TH, 2006.

21

22 **SUP. YAROSLAVSKY:** WITHOUT OBJECTION, THAT WILL BE THE ORDER.

23

24 **CLERK SACHI HAMAI:** PUBLIC WORKS, ITEMS 33 THROUGH 51. ON ITEM
25 33 AND 34, AS INDICATED ON THE POSTED AGENDA, THE DIRECTOR OF



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1 PUBLIC WORKS REQUEST THAT THESE ITEMS BE CONTINUED ONE WEEK
2 UNTIL OCTOBER 24TH, 2006. ON ITEM 36, THE SUPPLEMENTAL AGENDA
3 REFLECTS A REVISION CHANGING THE PROJECTED BUDGET AMOUNTS FROM
4 331,900,000 TO 344,100,000. THESE ARE BEFORE YOU.

5

6 **SUP. YAROSLAVSKY:** ON ITEM 36, THAT CHANGE WILL BE REFLECTED.
7 ITEM 33 AND 34 WILL BE CONTINUED ONE WEEK.

8

9 **CLERK SACHI HAMAI:** CORRECT. AND THE REST ARE BEFORE YOU.

10

11 **SUP. YAROSLAVSKY:** AND THE REST ARE BEFORE US. BURKE MOVES,
12 KNABE SECONDS. UNANIMOUS VOTE.

13

14 **CLERK SACHI HAMAI:** PAGE 24, REGISTRAR-RECORDER/COUNTY CLERK,
15 ITEM 52, AS INDICATED ON THE SUPPLEMENTAL AGENDA, SUPERVISOR
16 BURKE REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO OCTOBER
17 24TH, 2006.

18

19 **SUP. YAROSLAVSKY:** WITHOUT OBJECTION, THAT WILL BE THE ORDER.

20

21 **CLERK SACHI HAMAI:** SHERIFF, ITEMS 53 AND 54.

22

23 **SUP. YAROSLAVSKY:** MR. KNABE MOVES, MOLINA SECONDS. UNANIMOUS
24 VOTE.

25



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1 **CLERK SACHI HAMAI:** SYBIL BRAND COMMISSION FOR INSTITUTIONAL
2 INSPECTIONS, ITEM 55.

3

4 **SUP. YAROSLAVSKY:** ANTONOVICH MOVES, BURKE SECONDS. UNANIMOUS
5 VOTE.

6

7 **CLERK SACHI HAMAI:** TREASURER AND TAX COLLECTOR, ITEM 56.

8

9 **SUP. YAROSLAVSKY:** MOLINA MOVES, KNABE SECONDS. UNANIMOUS VOTE.

10

11 **CLERK SACHI HAMAI:** ORDINANCE FOR INTRODUCTION. ON ITEM 57,
12 I'LL READ THE SHORT TITLE IN FOR THE RECORD. THIS IS AN
13 ORDINANCE AMENDING TITLE 6, SALARIES OF LOS ANGELES COUNTY
14 CODE RELATING TO THE ADDITION, DELETION AND CHANGING OF
15 CERTAIN CLASSIFICATIONS AND NUMBER OF ORDINANCE POSITIONS IN
16 VARIOUS DEPARTMENTS AS A RESULT OF THE BUDGET PROCESS FOR
17 FISCAL YEAR 2006/2007.

18

19 **SUP. YAROSLAVSKY:** KNABE MOVES, MOLINA SECONDS. UNANIMOUS VOTE.

20

21 **CLERK SACHI HAMAI:** SEPARATE MATTERS, ON ITEM 58, THIS IS
22 BEFORE YOU FOR A DECISION.

23

24 **SUP. YAROSLAVSKY:** MOLINA MOVES, KNABE SECONDS. UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** ON ITEM 59, WE WILL HOLD THIS FOR A REPORT.
2 ON ITEM 60, I'LL READ THE SHORT TITLE IN FOR THE RECORD. THIS
3 IS THE TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
4 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF LOS VERGENNES
5 UNIFIED SCHOOL DISTRICT GENERAL OBLIGATION BONDS 2006 ELECTION
6 SERIES "A" IN A AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED 15
7 MILLION.

8

9 **SUP. YAROSLAVSKY:** I'LL MOVE, BURKE SECONDS. UNANIMOUS VOTE.

10

11 **CLERK SACHI HAMAI:** ON ITEM 61, I'LL READ THE SHORT TITLE IN
12 FOR THE RECORD. THIS IS THE TREASURER AND TAX COLLECTOR'S
13 RECOMMENDATION TO ADOPT RESOLUTION PROVIDING FOR THE ISSUANCE
14 AND SALE OF LOS ANGELES UNIFIED SCHOOL DISTRICT 2006/2007 TAX
15 AND REVENUE ANTICIPATION NOTES IN IN A AGGREGATE PRINCIPAL
16 AMOUNT NOT TO EXCEED 800 MILLION.

17

18 **SUP. YAROSLAVSKY:** OKAY. BURKE MOVES, MOLINA SECONDS. UNANIMOUS
19 VOTE.

20

21 **CLERK SACHI HAMAI:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
22 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
23 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
24 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. 62-A.

25



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1 **SUP. YAROSLAVSKY:** BURKE MOVES. ANTONOVICH SECONDS. UNANIMOUS
2 VOTE.

3

4 **CLERK SACHI HAMAI:** 62-B.

5

6 **SUP. YAROSLAVSKY:** BURKE MOVES, ANTONOVICH SECONDS. UNANIMOUS
7 VOTE.

8

9 **CLERK SACHI HAMAI:** THAT COMPLETES THE READING OF THE AGENDA.
10 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
11 DISTRICT NO. 1.

12

13 **SUP. YAROSLAVSKY:** TURN IT BACK OVER TO MIKE.

14

15 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA. FOR OCTOBER, WE
16 WOULD LIKE TO RECOGNIZE OUR EMPLOYEE OF THE MONTH, WHO IS
17 ALLEN FONTENOT, WHO HAS BEEN WORKING WITH THE COUNTY FOR THE
18 PAST 28 YEARS AND CURRENTLY IS EMPLOYED AS A GANG SERVICES
19 SUPERVISOR WITH THE DEPARTMENT OF PUBLIC SOCIAL SERVICES,
20 WHERE HE'S ASSIGNED TO THE POMONA GAIN CAREER CENTER. ALLEN
21 HAS DEMONSTRATED LEADERSHIP, EXPERTISE AND PROFESSIONALISM
22 PROMOTING GROWTH AND RESPONSIVENESS FROM ALL OF THE STAFF THAT
23 HE HAS INTERFACED WITH. HE WAS RESPONSIBLE FOR WRITING THE
24 CALWORKS DISTRICT POMONA CASELOAD BANKING SYSTEM PROPOSAL,
25 SERVED ON THE CALWORKS SPECIAL COMPUTER TASK FORCE, WHICH HAD



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1 UPDATED OUR COMPUTER CONFIGURATIONS, INSTALLED SOFTWARE ON
2 STANDALONE COMPUTERS IN THE CALWORKS DISTRICT OFFICES
3 THROUGHOUT THE COUNTY OF LOS ANGELES. DUE TO HIS COMMITMENT TO
4 PROVIDE EXCELLENT CUSTOMER SERVICE TO PARTICIPANTS AND
5 PARTNERS, HE WAS RESPONSIBLE FOR THE PRODUCTIVITY IMPROVEMENTS
6 OF GAIN'S REGIONS THREE HIGH EMPLOYMENT PLACEMENT. HIS
7 EXPERTISE HAS ALSO CONTRIBUTED TO THE ENHANCEMENT OF THE GAIN
8 ONLINE, THE HANDBOOK AUTOMATION, THE GAP PROGRAM POLICIES,
9 HOMELESS ASSISTANCE AND THE SANCTIONED HOME VISIT PROJECT. SO,
10 IN RECOGNITION OF THOSE ACCOMPLISHMENTS AND HIS DEDICATION AND
11 HARD WORK, IT'S OUR PLEASURE TO RECOGNIZE FOR THIS MONTH OF
12 OCTOBER ALLEN AS OUR EMPLOYEE OF THE MONTH. [APPLAUSE]

13

14 **ALLEN FONTENOT:** THANK YOU, SIR. COMING FROM A COUNTY WHO, AS A
15 STAFF MEMBER THAT-- WHOSE JOB IS TO SERVE AND ENRICH THE LIVES
16 OF MANY OF OUR CITIZENS IN OUR COMMUNITY, I'M TRULY GRATEFUL
17 AND HUMBLER AND I DON'T KNOW WHAT TO SAY. I CAN'T EXPRESS IN A
18 WORD BUT THANK YOU AND THANK ALL MY COWORKERS AND THE
19 DEPARTMENT FOR BESTOWING SUCH A PRESTIGIOUS HONOR UPON ME.
20 THANK YOU. [APPLAUSE]

21

22 **BRYCE YOKOMIZO:** WE ARE VERY PLEASED IN THE DEPARTMENT OF
23 PUBLIC SOCIAL SERVICES TO BE ABLE TO RECOGNIZE ALLEN FONTENOT
24 TODAY. HE'S JUST DONE A TERRIFIC JOB IN PERHAPS OUR MOST
25 IMPORTANT MAIN MISSION AND THAT IS TO IMPROVE THE SELF-



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1 SUFFICIENCY OF OUR WELFARE PARTICIPANTS AND HE'S DONE A GREAT
2 JOB FOR OVER 28 YEARS AND WE WANT TO CONGRATULATE ALLEN.
3 THANKS VERY MUCH. [APPLAUSE]

4

5 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

6

7 **SUP. MOLINA:** THANK YOU SO MUCH. THIS MORNING, I'M VERY PROUD
8 TO WELCOME L.A. OPERA CONCIERTO PARA MENDEZ, THE FOUNDER AND
9 COMPOSER AT LEE HOLDRIDGE ALONG WITH TWIN BROTHERS, ROBERT AND
10 RALPH MENDEZ, AS WE PAY TRIBUTE TO THEIR FATHER, LEGENDARY
11 MUSICIAN, RAFAEL MENDEZ. L.A. OPERA'S CONCIERTO PARA MENDEZ IS
12 A MULTIMEDIA CONCERT WHICH WAS FREE TO THE PUBLIC THIS PAST
13 SATURDAY. IT PAYS TRIBUTE TO LEGENDARY TRUMPET PLAYER, RAFAEL.
14 AS PART OF L.A. OPERA'S VOICES FOR TOLERANCE PROJECT, THE
15 WORLD PREMIERE CONCIERTO PARA MENDEZ IS THE COMPANY'S FIRST
16 MAJOR CELEBRATION DURING HISPANIC HERITAGE MONTH. CONCIERTO
17 PARA MENDEZ WAS A GREAT SUCCESS THIS PAST SATURDAY AT THE
18 MUSIC CENTER. I UNDERSTAND THEY HAD TWO PERFORMANCES WHICH
19 WERE SOLD OUT AND I WANT TO THANK THE L.A. OPERA FOR MAKING
20 THIS CONCERT ACCESSIBLE TO THE PUBLIC AND FOR CELEBRATING
21 HISPANIC HERITAGE MONTH BY PAYING TRIBUTE TO THIS LEGENDARY
22 LATINO MUSICIAN. WHAT A GREAT WAY TO CELEBRATE THE MUSICAL
23 CONTRIBUTIONS OF RAFAEL MENDEZ, WHO OVERCAME SO MUCH
24 INTOLERANCE THROUGHOUT HIS CAREER. THE CONCERT TOLD THE STORY
25 OF RAFAEL, WHO WAS BORN IN A SMALL MEXICAN VILLAGE AND LEARNED



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1 TO PLAY A TRUMPET FROM HIS FATHER AND WAS TAKEN BY
2 REVOLUTIONARY BANDIT BEN CHOVIA AS A TRUMPETER AT AGE 9.
3 RAFAEL WENT ON TO ESTABLISH A REMARKABLE CAREER IN THE UNITED
4 STATES AND WE'RE PROUD TO SAY THAT HE WAS ALSO A RESIDENT OF
5 LOS ANGELES COUNTY. DUE TO THE MANY INDIVIDUALS WHO BELIEVED
6 IN THIS MULTIMEDIA CONCERT PROJECT, MANY MUSIC LOVERS THIS
7 PAST SATURDAY WERE TAKEN THROUGH RAFAEL'S JOURNEY TO MUSIC
8 EXCELLENCE DESPITE THE INCREDIBLE OBSTACLES AS WELL AS THE
9 PREJUDICE. IT'S MY HONOR-- IN HONOR OF RAFAEL MENDEZ'S
10 LEGENDARY MUSIC, I'D LIKE TO ASK THE L.A. OPERA CONCIERTO PARA
11 MENDEZ TEAM TO JOIN ME IN PRESENTING A PROCLAMATION TO HIS
12 SONS, ROBERT AND RAFAEL MENDEZ, AND CONCIERTO PARA MENDEZ
13 FOUNDER AND COMPOSER, LEE HOLDRIDGE. PEOPLE THAT ARE JOINING
14 ME HERE ARE RICHARD KAUFMAN, WHO IS THE CONDUCTOR; JENNIFER
15 BABCOCK, WHO IS THE ASSOCIATE DIRECTOR FOR EDUCATION AND
16 COMMUNITY PROGRAMS; AND ERICA MORASH, WHO IS A COMMUNITY
17 PROGRAMS ASSISTANT. THERE WERE MANY PEOPLE THAT WERE
18 RESPONSIBLE FOR THIS BUT WE'RE PARTICULARLY PROUD, I HAD AN
19 OPPORTUNITY TO MEET THE DOCTORS, THE TWINS, RECENTLY AND THEY
20 SHARED WITH ME THAT THIS TRIBUTE WAS GOING TO BE PAID TO THEIR
21 FATHER BUT I'M SO PLEASED WITH THE L.A. OPERA TAKING ON THIS
22 KIND OF EXCITING CELEBRATION AND WE WANT TO CONGRATULATE ALL
23 OF THEM. SO, ON BEHALF OF THE ENTIRE TEAM, WE WANT TO MAKE
24 THIS PRESENTATION TO BOTH DR. MENDEZES, AS WELL AS TO MR.
25 HOLDRIDGE. CONGRATULATIONS TO YOU. [APPLAUSE]



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1

2 **SUP. MOLINA:** DR. MENDEZ, I'M GOING TO TURN IT OVER TO YOU.

3

4 **DR. MENDEZ:** THANK YOU VERY MUCH, SUPERVISOR MOLINA. WE WANT TO
5 THANK YOU AND THE BOARD OF SUPERVISORS SO MUCH FOR HONORING
6 OUR FATHER. HE WAS VERY PROUD OF HIS CONTRIBUTIONS TO MUSIC
7 AND TO-- AND HIS ROLE AS A HISPANIC AMERICAN. THE L.A. OPERA
8 AND THE INCREDIBLE WORK OF LEE HOLDRIDGE WAS SPECTACULAR LAST
9 WEEKEND AND IT DEPICTED SO VERY BEAUTIFULLY THE LIVES OF MANY
10 HISPANICS HERE IN AMERICA. AGAIN, MY DAD WAS A LONG-TIME
11 RESIDENT OF L.A. COUNTY AND WE'RE VERY PROUD OF THAT. AND
12 THANK YOU SO VERY MUCH SUPERVISOR MOLINA AND THE BOARD OF
13 SUPERVISORS.

14

15 **SUP. MOLINA:** CONGRATULATIONS. [APPLAUSE]

16

17 **SUP. MOLINA:** I HAVE AN ADDITIONAL PRESENTATION THIS MORNING.
18 I'M GOING TO ASK DR. RALPH DILIBIERO TO PLEASE JOIN ME. HE IS
19 THE PRESIDENT-- GOOD MORNING-- OF THE LOS ANGELES COUNTY
20 MEDICAL ASSOCIATION. IN NOVEMBER, DR. DILIBIERO WILL TRAVEL TO
21 HIROSHIMA, JAPAN, TO COMMEMORATE A PARTNERSHIP BETWEEN LOS
22 ANGELES COUNTY MEDICAL ASSOCIATION AND THE HIROSHIMA
23 PREFECTURAL MEDICAL ASSOCIATION, WHICH HAS DEDICATED 30 YEARS
24 OF SERVICE TO THE SURVIVORS OF THE ATTACKS ON HIROSHIMA AND
25 NAGASAKI, JAPAN. THESE ASSOCIATIONS PROVIDE VALUABLE BIENNIAL



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1 HEALTH EXAMINATIONS FOR THE SURVIVORS, INCLUDING RESEARCH ON
2 THE EFFECTS OF RADIATION EXPOSURE FOR THE FIRST AND SECOND
3 GENERATION SURVIVORS. IT IS REASSURING TO KNOW THAT THESE
4 ASSOCIATIONS HAVE PERSEVERED IN THEIR DEVOTION TO THE
5 DEVELOPMENT OF A MORE PEACEFUL WORLD WHERE NUCLEAR WEAPONS
6 CERTAINLY HAVE NO PLACE AND WHERE SCIENCE IS UTILIZED FOR THE
7 BETTERMENT OF ALL MANKIND RATHER THAN ITS DESTRUCTION. DR.
8 DILIBIERO, ON BEHALF OF LOS ANGELES COUNTY BOARD OF
9 SUPERVISORS, WE EXTEND OUR CONGRATULATIONS TO YOU AND THE LOS
10 ANGELES COUNTY MEDICAL ASSOCIATION FOR YOUR PARTNERSHIP IN
11 THIS UNBELIEVABLE ENDEAVOR. CONGRATULATIONS, SIR. VERY
12 DESERVED. [APPLAUSE]

13

14 **SUP. MOLINA:** DOCTOR, IF YOU WOULD. DR. DILIBIERO, PLEASE.

15

16 **DR. RALPH DILIBIERO:** THANK YOU VERY MUCH, SUPERVISOR MOLINA.
17 OUR SISTER COUNTY IN JAPAN IS THE PREFECTURE OR THE COUNTY OF
18 HIROSHIMA AND IT WILL BE MY HONOR TO PRESENT THIS THERE ON
19 NOVEMBER 11TH. THANK YOU VERY MUCH.

20

21 **SUP. MOLINA:** CONGRATULATIONS. GOOD WORK. THANK YOU SO MUCH,
22 SIR. THAT CONCLUDES MY PRESENTATIONS.

23

24 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE. YVONNE?

25



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1 **SUP. BURKE:** WE ARE VERY PLEASED TO HAVE DENNIS R. HOLMES, DR.
2 DENNIS HOLMES, THE DIRECTOR OF THE NEW TECHNOLOGY DEVELOPMENT
3 AND DIRECTOR OF INTRAOPERATIVE RADIOTHERAPY AT U.S.C. NORRIS
4 COMPREHENSIVE CANCER CENTER AND GLORIA HARMON, A BREAST CANCER
5 SURVIVOR, HERE WITH US TODAY. DR. DENNIS HOLMES IS A DEDICATED
6 BREAST CANCER SURGEON AT U.S.C. NORRIS COMPREHENSIVE CANCER
7 CENTER. HE SERVES AS THE DIRECTOR OF NEW TECHNOLOGY
8 DEVELOPMENT AND DIRECTOR OF INTRAOPERATIVE RADIOTHERAPY FOR
9 THE BREAST CANCER PROGRAM. HE'S ALSO ASSOCIATE DIRECTOR OF THE
10 BREAST FELLOWSHIP PROGRAM AND ASSISTANT PROFESSOR OF CLINICAL
11 SURGERY AT U.S.C. TECH SCHOOL OF MEDICINE. IN ADDITION, HE
12 VOLUNTEERS AS A MEMBER OF L.A.C./U.S.C. MEDICAL CENTER AS
13 CHIEF OF THE BREAST SURGICAL SERVICES, OVERSEEING THE CARE OF
14 RECENTLY DIAGNOSED BREAST CANCER PATIENTS. HE'S PUBLISHED
15 NUMEROUS ARTICLES AND IS CURRENTLY ESTABLISHING A CLINICAL
16 TRIALS PROGRAM IN SOUTH LOS ANGELES TO IMPROVE ACCESS AND
17 ENROLLMENT FOR AFRICAN-AMERICAN PATIENTS. BREAST CANCER MONTH
18 IS AN OPPORTUNITY TO COMMEND INDIVIDUALS WHO TURN THE
19 CHALLENGE OF HAVING BREAST CANCER INTO MAKING A DIFFERENCE IN
20 THE LIVES OF OTHERS. MRS. HARMON WAS DIAGNOSED WITH BREAST
21 CANCER 13 YEARS AGO. AFTER SUCCESSFUL TREATMENT WITH A
22 LUMPECTOMY AND RADIATION THERAPY, SHE REALIZED THAT BREAST
23 CANCER WAS NOT PUNISHMENT BUT GAVE HER A SECOND CHANCE TO
24 LIVE. SHE HAS RAISED FUNDS AND FOUNDED WOMEN OF ESSENCE, A
25 BREAST CANCER SUPPORT GROUP THAT PROVIDES FINANCIAL SUPPORT



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1 FOR WOMEN DIAGNOSED WITH BREAST CANCER, GIVING THEM HOPE AND
2 EMOTIONAL SUPPORT THEY NEEDED. IT'S A REAL PLEASURE FOR ME TO
3 PRESENT THIS SCROLL TO DR. DENNIS HOLMES FOR ALL OF HIS WORK
4 AND TO KEEP UP THE GOOD WORK IN SAVING LIVES. [APPLAUSE]

5

6 **DR. DENNIS HOLMES:** THANK YOU, SUPERVISOR BURKE, BOARD OF
7 SUPERVISORS. IT'S ACTUALLY SOMEWHAT UNCOMFORTABLE ACCEPTING AN
8 AWARD FOR A JOB THAT I DO WITH GREAT HUMILITY. IT'S A PLEASURE
9 TO CARE FOR THE PATIENTS AT COUNTY HOSPITAL AND IT IS AN HONOR
10 TO DO SO AS WELL. I DO ACCEPT THIS AWARD, HOWEVER, ON BEHALF
11 OF THE TEAM OF WOMEN THAT I WORK WITH AT THE COUNTY HOSPITAL
12 WHO WORK WITH ME YEAR ROUND TO PROVIDE HIGH QUALITY CARE AND
13 ADVOCACY FOR WOMEN WHO COME TO US WITH BREAST CANCER AT THE,
14 PERHAPS THE MOST DIFFICULT TIME IN THEIR LIVES. THANK YOU VERY
15 MUCH. [APPLAUSE]

16

17 **SUP. BURKE:** AND TO GLORIA HARMON, YOUR STORY IS ONE THAT IS AN
18 INSPIRATION AND THE FACT THAT YOU MOVED ON TO MAKE SURE THAT
19 OTHER WOMEN ARE EDUCATED, THAT THEY FIND OUT EARLY, THAT THEY
20 GET TESTED EARLY AND THEY DO THE THINGS THAT ARE NECESSARY,
21 SELF-EXAMINATION, CONGRATULATIONS TO YOU AND MANY, MANY
22 THANKS. [APPLAUSE]

23

24 **GLORIA HARMON:** TO YVONNE BRATHWAITE BURKE AND TO THE OTHER
25 BOARD OF SUPERVISORS, I ACCEPT THIS AWARD ON BEHALF OF MYSELF



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1 BUT TO ALL BREAST CANCER SURVIVORS IN THE LOS ANGELES
2 COMMUNITY. THANK YOU.

3

4 **SUP. BURKE:** WE HAVE DR. FIELDING HERE AND REPRESENTATIVES FROM
5 THE OFFICE OF WOMEN'S HEALTH. DR. FIELDING, WOULD YOU CARE TO
6 SAY SOMETHING?

7

8 **DR. JONATHAN FIELDING:** IT'S SO WONDERFUL TO HONOR THESE GREAT
9 PEOPLE WHO WORK WITH US AND WORK WITH SO MANY IN THE FIGHT
10 AGAINST BREAST CANCER, WHICH TAKES TOO MANY LIVES AND IT
11 REMINDS US THAT THE BEST TOOL WE HAVE IN THIS FIGHT IS
12 AWARENESS AND EARLY DETECTION. SO GETTING MAMMOGRAPHY AT THE
13 APPROPRIATE TIME, GETTING TREATMENT, NOT BEING AFRAID TO GO
14 SEE YOUR DOCTOR IF YOU FEEL THERE'S A PROBLEM ARE VERY
15 IMPORTANT. THIS IS A BATTLE THAT'S WINNABLE AND YOU'VE SEEN
16 GOOD EXAMPLES OF THE RESULT OF GREAT CARE. THANK YOU.

17

18 **SUP. BURKE:** AND WE HAVE THE DIRECTOR OF THE DEPARTMENT OF THE
19 OFFICE OF WOMEN'S HEALTH, WHO IS HERE.

20

21 **SPEAKER:** EVERY TWO MINUTES, A WOMAN HEARS THE WORDS, "YOU HAVE
22 BREAST CANCER," AND, EVERY 13 MINUTES, A WOMAN DIES OF BREAST
23 CANCER. EVERY ONE OF US HAS BEEN TOUCHED BY BREAST CANCER,
24 EITHER PERSONALLY, BY A FRIEND OR A FAMILY MEMBER. NOT ALL OF
25 US ARE ABLE TO TURN OUR PAIN OR OUR ACADEMIC TRAINING INTO THE

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1 LOVE AND DEDICATION LIKE OUR HONOREES. PASSIONATE IS HOW DR.
2 HOLMES' COLLEAGUES DESCRIBE HIM, ESPECIALLY FOR THOSE MOST IN
3 NEED. INSPIRATIONAL IS HOW GLORIA HARMON'S COLLEAGUES DESCRIBE
4 HER, ESPECIALLY FOR THOSE WOMEN MOST IN NEED. THANK YOU TO ALL
5 OF THEIR WORK AND THANK YOU TO THE BOARD OF SUPERVISORS FOR
6 YOUR CONTINUED COMMITMENT ON WOMEN'S HEALTH ISSUES AND FOR
7 MAKING THIS MONTH BREAST HEALTH AWARENESS, ENCOURAGING WOMEN
8 TO GET TESTED AND TO-- AND THE WHOLE ISSUE OF PREVENTION.
9 PREVENTION DOES MATTER. THANK YOU. [APPLAUSE]

10

11 **SPEAKER:** WE HAVE DEBBIE PERRY, ALSO FROM THE OFFICE OF WOMEN'S
12 HEALTH, WHO IS OUR REGISTERED NURSE; AND JESSICA ST. JOHN,
13 FROM THE OFFICE OF WOMEN'S HEALTH, WHO IS OUR SPECIAL PROJECTS
14 MANAGER. THANK YOU TO EVERYONE AND THANK YOU TO THE WHOLE
15 OFFICE OF WOMEN'S HEALTH STAFF.

16

17 **SUP. BURKE:** WE'LL TAKE A GROUP PHOTO. THAT CONCLUDES OUR
18 PRESENTATION. I UNDERSTAND THAT SUPERVISOR ANTONOVICH HAS ONE
19 THAT WE'LL JOIN IN.

20

21 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY? SUPERVISOR
22 KNABE?

23

24 **SUP. ANTONOVICH, MAYOR:** OKAY. FIRST, WE WOULD LIKE TO BEGIN BY
25 HAVING THE REPRESENTATIVES FROM THE LOS ANGELES COUNTY



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1 DOMESTIC VIOLENCE COUNCIL AS THEY JOIN THE BOARD IN
2 PROCLAIMING OCTOBER 2006 AS DOMESTIC VIOLENCE AWARENESS MONTH
3 THROUGHOUT OUR COUNTY. OLIVIA RODRIGUEZ, WHO IS THE EXECUTIVE
4 DIRECTOR, PAM BOOTH IS THE CHAIRWOMAN AND KIMBERLY WONG AND
5 MARY MOOREHAN WHO ARE HERE. OUR COUNTY'S DOMESTIC VIOLENCE
6 COUNCIL CONTINUES TO PROVIDE VIGOROUS LEADERSHIP AND SUPPORT
7 FOR A COUNTYWIDE VICTIMS CENTER COORDINATED APPROACH TO
8 IMPROVE SERVICES IN A CULTURALLY DIVERSE COMMUNITY,
9 RECOGNIZING AND PREVENTING THE OCCURRENCE OF DOMESTIC
10 VIOLENCE. THE COUNCIL WORKS CLOSELY WITH LEGISLATORS AND
11 POLICY MAKERS TO CREATE POSITIVE LEGISLATION BENEFITING
12 VICTIMS OF DOMESTIC VIOLENCE AND THEIR CHILDREN. IT ENCOURAGES
13 AN ATMOSPHERE OF COMMUNITY COLLABORATION AMONG THE COUNTY'S
14 DOMESTIC VIOLENCE SERVICE PROVIDERS, LAW ENFORCEMENT AGENCIES,
15 HEALTHCARE SYSTEMS AND PUBLIC/PRIVATE PARTNERSHIPS AND
16 VIOLENCE PREVENTION INTERVENTION ORGANIZATIONS. THROUGH THESE
17 PUBLIC/PRIVATE AWARENESS PRESENTATIONS AND OTHER ACTIVITIES,
18 THE COUNCIL IS ACTIVELY PARTICIPATING IN THE NATIONAL DOMESTIC
19 VIOLENCE AWARENESS MONTH CAMPAIGN TO DRAW ATTENTION TO THIS
20 SERIOUS PROBLEM. SO, ON BEHALF OF THE BOARD, WE PROCLAIM
21 OCTOBER 2006 AS DOMESTIC VIOLENCE AWARENESS MONTH. OLIVIA? [
22 APPLAUSE]
23
24 **OLIVIA G. RODRIGUEZ:** THANK YOU VERY MUCH, SUPERVISOR
25 ANTONOVICH, SUPERVISOR BURKE, MOLINA, KNABE AND YAROSLAVSKY.



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1 WE APPRECIATE THE PROCLAMATION-- EXCUSE ME, THE PROCLAMATION
2 AND YOUR MAKING AWARE OF THE ISSUES OF DOMESTIC VIOLENCE
3 DURING OCTOBER AND THROUGHOUT THE YEAR. THROUGH THIS EFFORT,
4 WE WANT TO MAKE EVERYONE AWARE OF THE INSIDIOUS CRIME THAT IS
5 PERPETRATED AGAINST WOMEN EVERY SINGLE DAY. IN THE UNITED
6 STATES, ONE IN FOUR WOMEN WILL BE A VICTIM OF DOMESTIC
7 VIOLENCE DURING HER LIFETIME. DOMESTIC VIOLENCE AFFECTS US
8 ALL. IT HAS NO BOUNDARIES, IT AFFECTS WOMEN OF ALL RACES,
9 RELIGION, SEXUAL ORIENTATION AND ECONOMIC STATUS. DOMESTIC
10 VIOLENCE DAMAGES CHILDREN, FAMILIES AND OUR COMMUNITIES.
11 EDUCATING THE COMMUNITY IS ONE OF THE ASPECTS OF THE WORK OF
12 THE DOMESTIC VIOLENCE COUNCIL. WE MAKE EVERY EFFORT TO ASSIST
13 WOMEN THAT HAVE BEEN BATTERED AND ABUSED THROUGH OUR ADVOCACY
14 AND PROVIDING THE BEST SERVICES IN LOS ANGELES COUNTY. ON
15 BEHALF OF SOME OF THE EXECUTIVE BOARD MEMBERS THAT ARE HERE
16 PRESENT, PAM BOOTH, OUR CHAIR OF THE DOMESTIC VIOLENCE COUNCIL
17 FROM THE D.A.'S OFFICE, KIMBERLY WONG FROM THE PUBLIC
18 DEFENDER'S OFFICE AND MARY MOOREHAN FROM SUPERIOR COURT, WE
19 APPRECIATE YOU PROCLAIMING DOMESTIC VIOLENCE AWARENESS MONTH
20 AND HOPE THAT WE HAVE OTHER COLLABORATIVE EFFORTS IN THE
21 FUTURE TO MAKE EVERYONE AWARE OF DOMESTIC VIOLENCE. THANK YOU.
22
23 **SUP. ANTONOVICH, MAYOR:** FIRST WE'RE GOING TO WELCOME MANY
24 MEMBERS TO THE STAGE WHO ARE GOING TO PROCLAIM THE MONTH OF
25 OCTOBER AS DISABILITY MENTORING DAY, WHICH WILL BE HELD



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1 TOMORROW. WE HAVE JANET NEIL, WHO IS THE CHAIRWOMAN, THE VICE
2 CHAIR IS RICHARD CHRISNOFSKI, COMMISSIONER ALEXIA TERAN,
3 COMMISSIONER HARLEY RUBENSTEIN AND WE HAVE, WE KNOW, IN OUR
4 COUNTY, MORE THAN ONE MILLION PEOPLE WITH DISABILITIES WHO
5 HAVE ENTERED THE LABOR FORCE SINCE THE PASSAGE OF THE
6 AMERICANS WITH DISABILITIES ACT BACK IN 1990, WHEN PRESIDENT
7 GEORGE BUSH SIGNED THAT VITAL LEGISLATION. AS TAXPAYERS,
8 CONSUMERS AND WORKERS, PEOPLE WITH DISABILITIES ARE
9 CONTRIBUTING TO OUR SOCIETY AND THEIR OWN FULFILLMENT OF THE
10 AMERICAN DREAM. DISABILITY MENTORING DAY PROVIDES AN
11 OPPORTUNITY FOR STUDENTS AND JOB SEEKERS WITH ALL TYPES OF
12 DISABILITIES AND ALL AGES TO GAIN INSIGHT INTO CAREER OPTIONS
13 BY SPENDING PART OF THEIR DAY IN THE WORKPLACE, SHADOWING AN
14 EMPLOYEE AS HE OR SHE GOES THROUGH A NORMAL DAY ON THEIR JOB.
15 THE GOALS OF THIS DAY ARE TO ENHANCE INTERNSHIP AND EMPLOYMENT
16 OPPORTUNITIES FOR THE PEOPLE WITH DISABILITIES, PROMOTE
17 DISABILITIES AS A CENTRAL COMPONENT, A DIVERSITY RECRUITMENT
18 FOR A MORE INCLUSIVE WORKFORCE, DISPEL EMPLOYERS' FEARS ABOUT
19 HIRING PEOPLE WITH DISABILITIES, INCREASE CONFIDENCE AMONG
20 STUDENTS AND JOB SEEKERS WITH DISABILITIES AND SERVE AS A
21 LAUNCHING POINT TO PROMOTE A YEAR ROUND NATIONAL EFFORT TO
22 FOSTER MENTORING AND CAREER EXPLORATION OPPORTUNITIES. SO WE
23 WILL PROCLAIM OCTOBER 18TH DISABILITY MENTORING DAY IN OUR
24 COUNTY. I'LL GO DOWN AND MAKE THIS PRESENTATION TO OUR
25 REPRESENTATIVES THIS DAY.



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1

SPEAKER: THANK YOU VERY MUCH TO THE SUPERVISORS AND IT REALLY FEELS GOOD TO KNOW THAT PEOPLE WITH DISABILITIES ARE GETTING SOME ACKNOWLEDGEMENT HERE AND WE LIKE TO REACH OUT TO YOUNG PEOPLE WITH THIS MENTORING DAY AND WITH OUR LUNCHEON, WHERE WE ARE OFFERING SOME SCHOLARSHIPS EACH YEAR WITH THE BILL TANTER SCHOLARSHIP PROGRAM. AND WE COULDN'T-- THIS IS A JOINT EFFORT HERE. WE ALL WORK TOGETHER WHERE ONE OF US MIGHT NOT HAVE A GOOD DAY AND THE OTHER ONE WILL ALWAYS TAKE UP THE SLACK AND THERE HAVE BEEN A COUPLE OF TIMES WHERE I'VE BEEN HAVING A BAD DAY AND I COULDN'T MAKE IT AND THEY FILLED IN FOR ME, SO I WOULD LIKE TO ALSO TAKE THIS TIME TO APPRECIATE THE MEMBERS OF THE COMMISSION FOR SUPPORTING US AND ALL OF THE EFFORTS THAT WE PUT FORTH HERE AND I PARTICULARLY WOULD LIKE TO THANK COMMISSIONER RUBENSTEIN FOR HELPING TO PUT THIS EVENT TOGETHER TODAY WITH THE WESTERN LAW CENTER FOR DISABILITY RIGHTS. HARLEY?

18

HARLEY RUBENSTEIN: I JUST WANT TO SAY THANK YOU THAT I'M LEARNING IN POLITICS 101 THAT I AM NOT JUST ONE INDIVIDUAL, THAT THERE ARE A LOT OF INDIVIDUALS. ALL YOU SUPERVISORS HAVE SUPPORTED US. COOPER WAS THE ONE WHO REALLY HELPED TO GET THIS GOING FOR TODAY'S PRESENTATION. I REALLY WANTED TO THANK THE DISABILITY LEGAL RIGHTS CENTER AND EVE HILL AND JOHN MCGORIA. THANK YOU. [APPLAUSE]



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1

2 **SPEAKER:** GOOD MORNING. I'D LIKE TO THANK THE ENTIRE BOARD OF
3 SUPERVISORS AND ESPECIALLY SUPERVISOR BURKE AND SUPERVISOR
4 KNABE AND ALL OF YOU, FOR BEING SO SUPPORTIVE OF THE
5 DISABILITY COMMUNITY, ESPECIALLY E.P.O. WESTERN LAW CENTER FOR
6 LEGAL RIGHTS AND WE HAVE A LUNCHEON TOMORROW, SO I'D LIKE TO
7 INVITE ALL OF YOU TO OUR LUNCHEON TOMORROW AT THE DOROTHY
8 CHANDLER PAVILION AND JUST THANK YOU VERY MUCH FOR THE
9 SUPPORT. THANK YOU.

10

11 **SPEAKER:** AND I WOULD JUST LIKE TO ADD MY VOICE TO THOSE OF MY
12 COLLEAGUES IN THANKING THE SUPERVISORS FOR SUPPORTING THIS
13 EVENT. IT'S A REAL HONOR TO BE ASSOCIATED WITH AN EVENT LIKE
14 DISABILITY MENTORING DAY. IT GIVES SO MANY YOUNG PEOPLE WITH
15 DISABILITIES A SENSE OF HOPE AND A SENSE OF CHOICE IN THEIR
16 LIVES AND A SENSE OF THEIR FUTURES, POTENTIALLY, AND IT'S ALSO
17 AN EVENT WHICH I THINK BRINGS TOGETHER MANY OF THE
18 ORGANIZATIONS WHICH REPRESENT AND SERVE PEOPLE WITH
19 DISABILITIES, WHETHER THOSE DISABILITIES BE VISIBLE OR
20 INVISIBLE, AND THIS KIND OF COLLABORATION, THIS KIND OF
21 WORKING TOGETHER IS WHAT I'D LIKE TO SEE A LOT MORE OF IN THE
22 FUTURE. THANK YOU, SUPERVISORS.

23

24 **SPEAKER:** THANK YOU FOR THIS. I JUST WANT TO SAY THANK YOU
25 AGAIN TO EVERYONE AND I WANT PEOPLE TO KNOW THAT WE ARE HERE,



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1 WE'RE JUST LIKE THE REST OF THE PEOPLE. SOME OF US ARE A
2 LITTLE BIT SLOWER BUT WE'RE STILL HERE. THANK YOU.

3

4 **SPEAKER:** AND MY FINAL COMMENT WOULD BE OUR MOTTO THIS YEAR AT
5 OUR LUNCHEON IS DISABLED DOESN'T MEAN UNABLED AND I'D LIKE FOR
6 ALL OF YOU TO REMEMBER THAT. JUST BECAUSE ONE HAS A
7 DISABILITY, IT DOESN'T MEAN THAT THERE ISN'T SOMETHING THAT
8 YOU CAN'T ACHIEVE. THANK YOU ALL VERY MUCH. [APPLAUSE]

9

10 **SUP. ANTONOVICH, MAYOR:** NOW WE WOULD LIKE TO RECOGNIZE SOME OF
11 OUR STUDENTS FROM GLENDALE HIGH SCHOOL, WHO WERE CHOSEN TO
12 REPRESENT THE UNITED STATES AT THE UNITED NATIONS CHILDREN'S
13 FUND JUNIOR EIGHT SUMMIT HELD IN JULY IN SAINT PETERSBURG,
14 RUSSIA. THEY ARE COMING TODAY BY THE GLENDALE HIGH SCHOOL
15 PRINCIPAL, CATHERINE FUNDUKIAN AND TEACHER OLIVIA MCCAULEY.
16 TEAMS OF 13 TO 16 YEAR OLDS FROM THE G-8 COUNTRIES ENTERED THE
17 COMPETITION BY COMMITTING A COMMUNIQUE BASED ON THE MAIN
18 TOPICS OF THE G-8 SUMMIT IN 2006: EDUCATION, ENERGY, SECURITY,
19 INFECTIOUS DISEASES AND THE COMMONWEALTH OF INDEPENDENT
20 STATES. THE JUDGING PANEL ENTRIES SHOWED THAT YOUNG PEOPLE
21 COULD TACKLE GLOBAL ISSUES WITH INNOVATION AND AMBITIOUS
22 SOLUTIONS. THE CHOSEN DELEGATIONS OF YOUNG PEOPLE FROM EACH
23 COUNTRY MET TO DISCUSS THE TOPICS THAT WERE ON THE AGENDA, AS
24 WELL AS OTHER IMPORTANT ISSUES. THE STUDENTS PARTICIPATED IN
25 WORKSHOPS, ROUNDTABLE DISCUSSIONS, TOOK PART IN VIDEO



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1 CONFERENCES WITH STUDENTS FROM AROUND THE WORLD FOR A GLOBAL
2 PERSPECTIVE ON THE VARIOUS ISSUES. SO WE CONGRATULATE THE
3 STUDENTS AND DELEGATIONS FROM GLENDALE HIGH SCHOOL FOR EARNING
4 THIS OPPORTUNITY TO PARTICIPATE IN A VERY INNOVATIVE, LIFELONG
5 EXPERIENCE IN BEING A PART OF THIS NEW TYPE OF PROGRAM THAT
6 WAS DEVELOPED AND THEY WERE ABLE TO PARTICIPATE IN. SO, FIRST,
7 LET ME MAKE A PRESENTATION TO OUR PRINCIPAL, TO THE GLENDALE
8 HIGH SCHOOL. CONGRATULATIONS. AND DEANA PEREZ.
9 CONGRATULATIONS. ROBERTO BENITEZ. BIANCA MONTECINO. SERGO
10 MACIEL. ELAINE PAMEKIO. BIANCA ZOLOMIKIAN. GROUP PICTURE. GO
11 AHEAD. SAY A FEW WORDS.

12

13 **SPEAKER:** OKAY. I'D JUST LIKE TO SAY THAT WE HAD AN INCREDIBLE
14 OPPORTUNITY AND JUST GIVE THANKS FOR HAVING US HERE AND GIVING
15 US RECOGNITION OF OUR GREAT HONOR. THANK YOU. [APPLAUSE]

16

17 **SPEAKER:** IN SAINT PETERSBURG, WE WERE OFTEN TOLD EXACTLY HOW
18 TO MOVE RIGHT BY THESE KIDS. WE HAVE EIGHT REPRESENTATIVES
19 FROM THE UNITED STATES AND THEY WERE EXTRAORDINARY AMBASSADORS
20 AND LEADERS. ONE OF THE FORMER PRINCIPALS OF GLENDALE HIGH
21 SCHOOL, LOU STEWART, ONCE SAID MIRACLES HAPPEN IN THE
22 CLASSROOM EVERY DAY. THIS WAS OUR SPECIAL OPPORTUNITY TO BE
23 ACKNOWLEDGED INTERNATIONALLY. THANK YOU.

24



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1 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO SAY SOMETHING? NO?
2 OKAY. WE'LL DO A GROUP PICTURE. HOW'S THAT? OKAY. THIS MONTH,
3 THE BOARD OF SUPERVISORS WILL BE HONORING THE ARTS AND
4 HUMANITIES MONTH AND WE'D LIKE TO WELCOME REPRESENTATIVES FROM
5 NINE SCHOOL DISTRICTS AND THE COUNTY OFFICE OF EDUCATION AND
6 RECOGNIZE THEIR ADOPTING AND IMPLEMENTING LONG-RANGE ART
7 EDUCATION PLANS AS PART OF THE ARTS FOR ALL INITIATIVE, LOS
8 ANGELES COUNTY'S REGIONAL BLUEPRINT FOR ARTS EDUCATION. THIS
9 STRATEGIC PLANNING PROCESS WAS SPEARHEADED BY THE COUNTY'S ART
10 COMMISSION AND THE LOS ANGELES COUNTY OFFICE OF EDUCATION TO
11 RESTORE ARTS, EDUCATION AND MAKE DANCE, MUSIC, THEATRE AND THE
12 VISUAL ARTS AN INTEGRAL PART OF OUR SCHOOL'S CURRICULUM. ARTS
13 FOR ALL WILL INSTITUTIONALIZE SEQUENTIAL K THROUGH 12 ARTS
14 EDUCATION IN OUR LOS ANGELES COUNTY SCHOOL DISTRICTS BASED ON
15 THE VISUAL AND PERFORMING ARTS STANDARDS FOR CALIFORNIA'S
16 PUBLIC SCHOOLS. THE SCHOOL DISTRICTS REPRESENTED HERE TODAY
17 HAVE COMMITTED DISTRICT RESOURCES TO SUPPORT THESE PROGRAMS
18 AND HAVE TAKEN THE NECESSARY STEPS FOR ARTS EDUCATION FOR
19 THEIR STUDENTS AND FOR THAT WE COMMEND THEM TODAY. FIRST,
20 WE'RE GOING TO PRESENT THOSE FROM THE FIFTH DISTRICT AND THEN
21 EACH SUPERVISOR WILL MAKE PRESENTATIONS FOR THEIR RESPECTIVE
22 DISTRICTS. FIRST, FROM THE OFFICE OF COUNTY OF EDUCATION,
23 SOPHIA WAUGH, WHO IS A PRESIDENT OF THE COUNTY BOARD OF
24 EDUCATION AND MY REPRESENTATIVE TO THAT BOARD OF EDUCATION
25 FROM THE ANTELOPE VALLEY. DAVID FLORES, WHO IS THE DIRECTOR OF



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1 ALTERNATIVE EDUCATION. GERALDINE WALKUP, WHO IS VISUAL
2 PERFORMING ARTS CONSULTANT AND MARGERY LITE, WHO IS MY
3 APPOINTEE TO THE ARTS COMMISSION AND PRESIDENT OF THE ARTS
4 COMMISSION THIS YEAR. FROM BURBANK UNIFIED SCHOOL DISTRICT, WE
5 HAVE TED BUNCH, THE SCHOOL BOARD PRESIDENT; GREGORY BOUMAN,
6 WHO IS THE SUPERINTENDENT, DR. BOUMAN; JOEL SHAPIRO, DEPUTY
7 SUPERINTENDENT; BARBARA EISNER, WHO IS THE INTERIM ARTS
8 COORDINATOR; AND PEGGY BURKE, TECHNICAL ASSISTANCE DIRECTOR.
9 AND THEY HAVE BEEN HERE MANY TIMES BEFORE WITH THEIR STUDENTS
10 AS THEY'VE WON AWARDS AND PARTICIPATED IN OUR BRAVO PROGRAM.
11 FROM THE CASTAIC UNION SCHOOL DISTRICT, WE HAVE DR. JIM
12 GIBSON, SUPERINTENDENT, AND LISA BLOOM, WHO IS THE ARTS
13 COORDINATOR. DIDN'T SNOW TODAY, DID IT? AND FROM THE PASADENA
14 UNIFIED SCHOOL DISTRICT, WE HAVE KATHLEEN DUBA, WHO IS THE
15 DEPUTY SUPERINTENDENT AND MARSHALL HEIRS, WHO IS THE ARTS ARTS
16 COORDINATOR. SUPERVISOR MOLINA.

17

18 **SUP. MOLINA:** I'D LIKE TO MAKE A PRESENTATION TO THE ROSEMEAD
19 UNIFIED SCHOOL DISTRICT. ON BEHALF OF OUR FIRST DISTRICT, I'M
20 VERY PLEASED TO RECOGNIZE THE PROGRESS BEING MADE TO PROVIDE
21 STUDENTS IN THE ROSEMEAD SCHOOL DISTRICT WITH A COMPREHENSIVE
22 ARTS EDUCATION. SO I'D LIKE TO PRESENT SCROLLS TO RON
23 ESQUIVEL, WHO IS THE SCHOOL BOARD PRESIDENT; FRED MASCARA, WHO
24 IS A SCHOOL BOARD MEMBER AS WELL; AMY MOTO PEREZ, WHO IS THE
25 SUPERINTENDENT; AND ANDRE SABAGO-- IS THAT CORRECT, SIR? HE'S



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1 THE ARTS COORDINATOR. WE'RE VERY PROUD OF THE WORK THAT
2 THEY'VE BEEN DOING AND THEY DESERVE OUR CONGRATULATIONS. BRING
3 UP THE ARTS COORDINATORS JUST TO SHARE A FEW WORDS, IF YOU
4 WOULD.

5

6 **SPEAKER:** ON BEHALF OF THE ROSEMEAD SCHOOL DISTRICT, WE'D LIKE
7 TO THANK SUPERVISOR MOLINA AND ALL OF THE OTHER SUPERVISORS
8 FOR THEIR RECOGNITION. THIS IS REALLY AN HONOR AND A SERVICE
9 TO OUR STUDENTS, WHICH WE REALLY ENJOY DOING ON A DAILY BASIS.
10 THANK YOU.

11

12 **SUP. MOLINA:** SUPERVISOR BURKE FOR HER PRESENTATIONS.

13

14 **SUP. BURKE:** WE ARE JOINED TODAY BY THE LEADERSHIP FROM TWO
15 VISIONARY SCHOOL DISTRICTS FROM THE SECOND SUPERVISORIAL
16 DISTRICT. SAUNDRA DAVIS, WHO IS THE PRESIDENT OF CULVER CITY
17 BOARD OF EDUCATION; DIANE FUELLO, WHO IS THE INTERIM
18 SUPERINTENDENT; INEZ BUSH, ARTS COORDINATOR; AND SUSAN
19 CAMBRIDGE TRACY, TECHNICAL ASSISTANCE COACH. I APPLAUD YOU ALL
20 TODAY AND WOULD LIKE TO ACKNOWLEDGE COMPTON UNIFIED'S TRUE--
21 CULVER CITY'S-- THANKS-- CULVER CITY'S UNIFIED TRUE DEDICATION
22 TO ARTS EDUCATION. AND HERE TODAY ARE EMMA SHERIFF, SCHOOL
23 BOARD PRESIDENT; MARGERY SHIP, SCHOOL BOARD MEMBER; ERLINDA
24 MARTINEZ, ASSOCIATE SUPERINTENDENT; LYNNETTE WHITE, ARTS
25 COORDINATOR; BARBARA DEE, PLANNING TEAM CO-CHAIR; AND DENNIS



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1 GRANT, TECHNICAL ASSISTANCE COACH. AND WE'RE CERTAINLY VERY
2 GRATEFUL FOR THE KIND OF WORK YOU'VE DONE AND THE
3 CONTRIBUTIONS YOU HAVE MADE AND CULVER CITY HAS ALWAYS BEEN A
4 VERY OUTSTANDING SCHOOL DISTRICT AND WE HAVE A GREAT DEAL OF
5 PRIDE AND PARTICULARLY TODAY WE WANT TO SAY CONGRATULATIONS TO
6 YOU. AND WHO'S SPEAKING?

7

8 **SPEAKER:** I JUST WANT TO SAY IT'S SUCH AN HONOR TO BE HERE,
9 SUCH AN HONOR TO RECEIVE THIS HONOR. I REALLY WOULD LIKE FOR
10 INEZ BUSH TO COME UP AND SPEAK BECAUSE SHE HAS DONE SO MUCH
11 WORK IN OUR DISTRICT BUT IT'S JUST A PRIVILEGE TO BE INCLUDED
12 IN THIS AND TO BE THE HOST SITE FOR THE STAFF DEVELOPMENT FOR
13 THE ARTS EDUCATION. INEZ, PLEASE COME SAY ONE WORD. I'M SORRY.

14

15 **INEZ BUSH:** THANK YOU SO MUCH FOR THIS OPPORTUNITY. WE ARE
16 THRILLED TO BE A PART OF THE FIRST FIVE VANGUARD DISTRICTS AS
17 CULVER CITY FOR THE ARTS FOR ALL EFFORT AND WE JUST ARE
18 ENJOYING HAVING OUR STUDENTS HAVE MORE ARTS IN THEIR DAY-TO-
19 DAY ACTIVITIES AND FEEL VERY, VERY FORTUNATE TO BE A PART OF
20 THIS. THANK YOU SO MUCH.

21

22 **SUP. BURKE:** AND NOW I'D LIKE TO CALL UP THE COMPTON UNIFIED
23 SCHOOL DISTRICT FOR THEIR DEDICATION TO ARTS EDUCATION. AND
24 HERE TODAY WE WANT TO INTRODUCE EMMA SHERIFF, WHO'S THE SCHOOL
25 BOARD PRESIDENT; MARGERY SHIP, SCHOOL BOARD MEMBER; ERLINDA



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1 MARTINEZ, ASSOCIATE SUPERINTENDENT; LYNNETTE WHITE, ARTS
2 COORDINATOR; BARBARA DEE, PLANNING TEAM CO-CHAIR; AND DENISE
3 GRANT, TECHNICAL ASSISTANCE COACH. AND WE WANT TO CONGRATULATE
4 YOU FOR ALL OF YOUR HARD WORK HERE AND CONGRATULATIONS. WE
5 HAVE OUR COMPTON SCHOOL BOARD MEMBERS. DO YOU WANT TO TAKE A
6 PICTURE?

7

8 **SPEAKER:** GOOD MORNING. I WOULD LIKE TO TAKE THIS OPPORTUNITY
9 TO SAY THANK YOU FOR REALLY ALLOWING COMPTON UNIFIED SCHOOL
10 DISTRICT TO BE A PART OF SUCH A FANTASTIC EVENT. AS A MATTER
11 OF FACT, MY COLLEAGUE, MISS SHIP, HAS BEEN WORKING WITH THIS
12 FROM THE INCEPTION, FROM THE TIME IT BEGAN, AND I WOULD LIKE
13 FOR HER TO COME UP AND PLEASE SPEAK.

14

15 **MARGERY SHIP:** GOOD MORNING. FIRST OF ALL, I WOULD LIKE TO
16 THANK DENISE GRANDY, OUR COACH, FOR GETTING US INVOLVED IN
17 THIS. WE WENT TO SOME TRAINING AND SHE WAS AN EXCELLENT COACH
18 FOR US AND WE APPRECIATE THIS. WE ARE BRINGING THE ARTS BACK
19 TO COMPTON AND WE'RE REALLY TAKING ADVANTAGE OF THE SITUATION,
20 SO THANK YOU VERY MUCH FOR RECOGNIZING US.

21

22 **SPEAKER:** JUST A QUICK, ON BEHALF OF OUR SUPERINTENDENT, AND
23 ESPECIALLY THE STUDENTS AT COMPTON UNIFIED, THIS IS JUST A
24 WONDERFUL PROCLAMATION FOR OUR KIDS. WE'RE EXCITED ABOUT
25 IMPLEMENTING THE ARTS PROGRAM BACK IN OUR SCHOOLS AND TO THE



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1 HARD WORKING FOLKS THAT SEE THE VISION AND YOU'RE GOING TO SEE
2 A LOT OF GREAT THINGS COMING FROM COMPTON, SO WATCH OUT.

3

4 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

5

6 **SUP. YAROSLAVSKY:** THIRD DISTRICT IS ALSO REPRESENTED BY TWO
7 SCHOOL DISTRICTS THAT ARE MODELS IN PROVIDING ARTS EDUCATION.
8 WE'RE VERY PROUD OF BOTH OF THEM AND I WOULD LIKE TO
9 ACKNOWLEDGE MYRA LURI, SCHOOL BOARD PRESIDENT OF BEVERLY HILLS
10 UNIFIED SCHOOL DISTRICT. ARE THEY COMING UP? THERE THEY ARE.
11 AND ALSO ALISA ROSTON, WHO'S A MEMBER OF THE SCHOOL BOARD.
12 TINA VARTANIAN, ARTS COORDINATOR; AND SUSAN TRACY, WHO IS THE
13 COACH. SO THIS IS FOR THE BEVERLY HILLS UNIFIED SCHOOL
14 DISTRICT. I ENJOY JUST GOING OVER TO BEVERLY HILLS HIGH SCHOOL
15 AND LISTENING TO THE MADRIGAL SINGERS. IT'S A HECK OF AN
16 EXPERIENCE BUT I KNOW THAT THE PROGRAMS FROM ELEMENTARY SCHOOL
17 ALL THE WAY UP THROUGH THE TWELFTH GRADE ARE OUTSTANDING AND
18 YOU'VE PRODUCED MANY GREAT ARTISTS OVER THE YEARS, SO
19 CONGRATULATIONS FOR THIS HONOR. MYRA IS GOING TO SAY A COUPLE
20 WORDS.

21

22 **MYRA LURI:** JUST A FEW WORDS. I WANT TO THANK VERY MUCH THE
23 SUPERVISORS FOR THIS WONDERFUL PRESENTATION AND, AS ALWAYS,
24 FOR THE VERY, VERY VALUABLE RELATIONSHIP AND PARTNERSHIP THAT
25 WE HAVE. THE SUPPORT FOR OUR ARTS PROGRAM, WHICH HAS ALWAYS



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1 BEEN AN IMPORTANT PART OF OUR SCHOOL DISTRICT, HAS BEEN SO
2 BENEFICIAL AND OUR STUDENTS CONTINUE TO BENEFIT EVERY DAY FOR
3 THE SUPPORT. IT'S A VERY IMPORTANT PART OF EVERYONE'S
4 CURRICULUM AND YET SO DIFFICULT TO MAINTAIN AND, WITH YOUR
5 SUPPORT, WE'VE BEEN ABLE TO PERPETUATE IT, SO THANK YOU ALL SO
6 VERY MUCH.

7

8 **SUP. YAROSLAVSKY:** IN ADDITION, WE WANT TO RECOGNIZE TOM
9 WHALEY, ARTS COORDINATOR FOR SANTA MONICA MALIBU UNIFIED
10 SCHOOL DISTRICT. PLEASE COME FORWARD, TOM, AND ACCEPT THIS
11 SCROLL. THE DISTRICT'S DEDICATION TO ARTS EDUCATION IS
12 EVIDENCED NOT ONLY BY THE PROGRESS IN IMPLEMENTING ITS LONG
13 RANGE PLAN BUT ALSO BY THE FACT THAT THE DISTRICT HAS
14 MAINTAINED TOM'S POSITION OVER THE YEARS, DESPITE THE ECONOMIC
15 CHALLENGES FACED BY ALL THE DISTRICTS. AND, AGAIN, THIS IS A
16 WONDERFUL SCHOOL DISTRICT WITH SOME VERY TALENTED AND
17 COMMITTED EDUCATORS AND EQUALLY TALENTED AND EAGER STUDENTS,
18 SO WE THANK YOU FOR WHAT YOU'RE DOING IN THAT SANTA MONICA
19 MALIBU SCHOOL DISTRICT.

20

21 **TOM WHALEY:** THANK YOU. I'D LIKE TO THANK THE BOARD OF
22 SUPERVISORS FOR THIS. WE WERE ONE OF THE FIRST FIVE SCHOOL
23 DISTRICTS AND I'D JUST LIKE TO SAY THAT, THROUGH THE ARTS FOR
24 ALL PROCESS, WE WERE ABLE TO HAVE A BOARD-- NEW BOARD POLICY
25 FOR THE ARTS-- FOR ARTS EDUCATION AND A NINE-YEAR STRATEGIC



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1 PLAN FOR ARTS EDUCATION THAT WE'RE RIGHT ON SCHEDULE WITH. WE
2 JUST ADDED GRADES TWO AND THREE MUSIC TO OUR DISTRICTS,
3 OPPORTUNITIES FOR ARTS THIS YEAR AND EXPANDED PARTNERSHIPS IN
4 ALL OF THE ARTS AND IT'S BEEN A FABULOUS PROCESS AND THANK YOU
5 TO ARTS FOR ALL AND THANK YOU TO THE BOARD OF SUPERVISORS.

6

7 **SUP. YAROSLAVSKY:** THANK YOU, MR. CHAIRMAN.

8

9 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE.

10

11 **SUP. KNABE:** THANK YOU, MR. MAYOR, MEMBERS OF THE BOARD, IT'S
12 MY PLEASURE TO INVITE MY SCHOOL BOARD MEMBER, ANGIE PAPADAKOS,
13 TO JOIN ME IN THIS PRESENTATION AS WELL, TOO. HERE WITH ME IN
14 THIS PRESENTATION TO THE HACIENDA LA PUENTE SCHOOL DISTRICT,
15 WE ALSO HAVE SCHOOL BOARD MEMBER, SANDY JOHNSON, AND THE ARTS
16 COORDINATOR FOR THE DISTRICT, BARBARA RIKKIO. SO WE KNOW
17 FIRSTHAND THE GREAT STRIDES THAT HACIENDA AND LA PUENTE HAS
18 MADE IN THE ARTS AREA BUT MORE IMPORTANTLY IN THEIR COMMITMENT
19 TO AN ONGOING ARTS EDUCATION PROGRAM. SO WE APPRECIATE THEM
20 VERY MUCH JOINING UP WITH THIS PROGRAM AND THEIR WILLINGNESS
21 TO PARTICIPATE AND WE WANT TO RECOGNIZE THE HACIENDA LA PUENTE
22 UNIFIED SCHOOL DISTRICT. CONGRATULATIONS. [APPLAUSE]

23

24 **SPEAKER:** THANK YOU, L.A. COUNTY SUPERVISORS, LOS ANGELES
25 COUNTY ARTS COMMISSION, THE WONDERFUL COLLABORATIVE OF GREAT



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1 FOUNDATIONS AND THOSE THAT HAVE HELPED US TO FINANCE THE SPARK
2 IN ARTS. WE ARE SO GLAD TO BRING VISUAL AND PERFORMING ARTS
3 BACK INTO OUR DISTRICT. THANK YOU AGAIN, SUPERVISOR KNABE.

4

5 **SUP. KNABE:** THANK YOU.

6

7 **SPEAKER:** I WANTED TO SAY THAT BARBARA RICCIO IS A RETIRED
8 PRINCIPAL AND IS A VOLUNTEER ARTS DIRECTOR AND SHE'S BEEN
9 INSTRUMENTAL IN MOVING THE ARTS FOR ALL FORWARD AND HAS A PLAN
10 ALREADY TO GO FOR THIS NEW STATE MONEY, SO THANK YOU SO MUCH
11 FOR HAVING US. IT'S A REAL HONOR. AND SUPERVISOR KNABE HAS
12 BEEN OUR CHAMPION ALL THESE YEARS AND HAS MADE SO MANY
13 OPPORTUNITIES FOR THE CHILDREN THROUGHOUT OUR DISTRICT. THANK
14 YOU.

15

16 **SUP. ANTONOVICH, MAYOR:** IS THAT IT? OKAY. THE EFFORTS OF THE
17 ARTS FOR ALL DISTRICTS ARE SUPPORTED BY AN EXECUTIVE COMMITTEE
18 AND WE ARE JOINED TODAY BY LAURA ZUCKER, WHO IS FROM THE ARTS
19 COMMISSION. THERE'S ALSO ANOTHER MEMBER OF THE COMMITTEE WHO
20 IS WITH US TODAY WHO WE WOULD ALSO LIKE TO EXTEND TIME TO TELL
21 HER HOW MUCH WE APPRECIATE THE VERY HARD WORK THAT SHE HAS
22 DONE FOR THE COMMISSION AND THAT'S JANICE POBER FROM SONY
23 PICTURES ENTERTAINMENT. JANICE, WE HAVE A PROCLAMATION FOR
24 YOU. YOU HAVE HELPED SPEARHEAD THE PUBLIC/PRIVATE PARTNERSHIPS
25 TO MAKE THIS PROGRAM SUCCESSFUL, RAISING OVER \$1 MILLION TO



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1 BENEFIT OUR YOUNG CHILDREN. JANICE IS ALSO JOINED BY ONE OF
2 HER FELLOW FUNDRAISERS, MICHELLE CROZER, WHO IS FROM WARNER
3 BROTHERS PICTURES. SO, JANICE, CONGRATULATIONS ON A GREAT JOB
4 WELL DONE.

5

6 **JANICE POBER:** THIS IS A SURPRISE. I DIDN'T EXPECT THIS
7 COMMENDATION. I REALLY DO WANT TO THANK THE SUPERVISORS FOR
8 YOUR AMAZING SUPPORT OF THE ARTS COMMISSION'S EFFORT TO
9 RESTORE ARTS EDUCATION TO OUR SCHOOLS. REPRESENTING A MEDIA
10 COMPANY, I MUST TELL YOU THAT, WITHOUT ARTS EDUCATION, OUR
11 WORKFORCE DOES NOT HAVE THE SKILLS NEEDED FOR JOBS IN OUR
12 INDUSTRY. SO I THANK YOU ON BEHALF OF THE FUTURE WORKFORCE IN
13 THIS INDUSTRY AND I WANT TO THANK THE AMAZING PEOPLE AT THE
14 SCHOOL DISTRICT WHO ARE DOING ALL THAT THEY ARE TO IMPLEMENT
15 THESE PLANS. THE RUBBER HITS THE ROAD WITH YOU AND WE ARE
16 VERY, VERY GRATEFUL FOR ALL YOUR WORK AND I WANT TO THANK THE
17 ENTERTAINMENT INDUSTRY FOUNDATION FOR A \$500,000 LEAD GIFT
18 THAT THEY GAVE TO KICK START THIS EFFORT SO THANK YOU VERY
19 MUCH. [APPLAUSE]

20

21 **SUP. ANTONOVICH, MAYOR:** AND NOW WE HAVE LITTLE MACEY, WHO IS A
22 DOMESTIC SHORT HAIR LITTLE GIRL WHO IS 12 WEEKS OLD AND YOU
23 CAN CALL (562) 728-4644 OR IF ANYBODY IN THE AUDIENCE WOULD
24 LIKE TO ADOPT LITTLE MACEY. [MEOWING]

25



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1 **SUP. ANTONOVICH, MAYOR:** SHE'S AUDITIONING FOR A FUTURE MOTION
2 PICTURE. [MEOWING CONTINUES]

3

4 **SUP. ANTONOVICH, MAYOR:** YEAH. OKAY. OKAY. SUPERVISOR MOLINA.

5

6 **SUP. MOLINA:** MR. CHAIRMAN, I WOULD LIKE TO CALL UP ITEM S-1.
7 IT'S 11:00.

8

9 **SUP. ANTONOVICH, MAYOR:** S-1. MERRICK. MERRICK BOBB? OKAY.
10 WE'RE GOING TO DO S-1 WITH THE SHERIFF'S DEPARTMENT. PLEASE
11 COME FORWARD. GOOD MORNING.

12

13 **SPEAKER:** GOOD MORNING, SIR.

14

15 **SUP. MOLINA:** ARE THEY GOING TO PRESENT THE REPORT?

16

17 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO MAKE COMMENTS ON THE
18 REPORT?

19

20 **SUP. MOLINA:** ON THE RESPONSES TO THE MERRICK BOBB REPORT.

21

22 **ALEX YIM:** STARTING OFF, PLEASE EXCUSE FOR MY RASPY VOICE. I'VE
23 HAD A BAD COLD. I BELIEVE YOU'RE GOING TO BE VERY HAPPY WITH
24 THE PROGRESS THAT WE'VE MADE IN RESPONSE TO THE MERRICK BOBB
25 RECOMMENDATIONS. I CAME PREPARED TODAY, ALONG WITH CHIEF



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1 JONES, TO BRIEF THE BOARD. ARE THERE ANY SPECIFIC QUESTIONS
2 THAT YOU MAY HAVE IN REGARDS TO OUR RESPONSE?

3

4 **SUP. MOLINA:** SO PLEASE PROVIDE THE BRIEFING.

5

6 **ALEX YIM:** EXCUSE ME?

7

8 **SUP. ANTONOVICH, MAYOR:** WE'D LIKE TO HAVE THE BRIEFING OF THE
9 RESPONSE TO THE REPORT THAT MERRICK BOBB PROVIDED THE BOARD OF
10 SUPERVISORS AND THE SHERIFF'S DEPARTMENT.

11

12 **ALEX YIM:** A CENTRALIZED HOUSING UNIT HAS BEEN IMPLEMENTED. IT
13 WAS FULLY IMPLEMENTED IN THE MONTH OF JUNE-- JULY. IT WAS
14 FOLLOWED SHORTLY THEREAFTER BY JAIL DISTURBANCES. SINCE THE
15 FULL IMPLEMENTATION OF THE TWO UNITS, WE'VE SEEN A REDUCTION
16 OF 23% INMATE-ON-INMATE ASSAULTS IN THE MONTH OF AUGUST AND
17 29% IN THE MONTH OF SEPTEMBER AND WE HAVEN'T RECEIVED THE
18 NUMBERS FOR OCTOBER YET.

19

20 **SAM JONES:** WITH REFERENCE TO THE-- EXCUSE ME. I'M CHIEF JONES,
21 CHIEF SAM JONES, CUSTODY OPERATIONS DIVISION. WITH REFERENCE
22 TO THE TWIN TOWERS FACILITY, TWIN TOWERS IS FULLY OPENED WITH
23 EXCEPTION OF MODULE 211, WHICH HOUSES ABOUT 48 SINGLE PERSON
24 CELLS, WHICH MAY BE UTILIZED TO HOUSE K-10S. HOWEVER, IT'S
25 PROBLEMATIC DUE TO RECREATION OF THE TITLE 15 MANDATES, WHICH



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1 IS PROBABLY THE ONLY FLAW THAT WE HAVE WITH REGARDS TO THE
2 TWIN TOWERS FACILITY. SECURITY LEVEL 8 AND 9S ARE ALL HOUSED
3 THERE. WE CURRENTLY HAVE NO SECURITY 8 AND 9S IN GENERAL
4 POPULATION. AND, WITH REFERENCE TO MR. BOBB'S REPORT, AS A
5 RESULT OF THAT, WE HAVE IMPLEMENTED, AS OF OCTOBER 2ND,
6 THROUGH CARLTON SIDER, WE HAVE OUR JAIL AUDIT THAT WAS
7 RECENTLY STARTED. THAT TIME FRAME WILL LAST APPROXIMATELY ONE
8 YEAR AND, ON THAT AUDIT, IT WILL BE LOOKING CLOSELY AT
9 STAFFING, SECURITY ISSUES AND TECHNOLOGY.

10

11 **SUP. MOLINA:** I GUESS A BRIEFING WAS A REAL HARD THING TO GET.
12 THEY NEVER RESPONDED TO ANYTHING. I'M NOT GETTING ANYTHING.
13 CAN WE CONTINUE THIS ITEM UNTIL NEXT WEEK? THANK YOU.

14

15 **SUP. ANTONOVICH, MAYOR:** OKAY. ANY OTHER QUESTIONS OR COMMENTS?
16 SUPERVISOR KNABE?

17

18 **SUP. KNABE:** I HAVE SOME QUESTIONS, MR. MAYOR, BUT IF WE'RE
19 GOING TO CONTINUE IT, I'LL ASK THEM THEN, SO NO SENSE...

20

21 **SUP. MOLINA:** I'M JUST NOT GETTING A RESPONSE...

22

23 **SUP. ANTONOVICH, MAYOR:** PERHAPS YOU COULD ELABORATE ON SOME OF
24 THE ONGOING POLICY ISSUES THAT YOU ARE WORKING ON AND THAT
25 WILL BE COMPLETED WITHIN THE NEXT, WHAT, TWO OR THREE WEEKS IN



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1 DECEMBER. PERHAPS YOU CAN UPDATE THE BOARD ON THAT ACTION
2 TODAY OR, IF THIS IS CONTINUED NEXT WEEK, GIVE US A FULLER
3 EXPLANATION, AN UPDATE.

4

5 **SUP. KNABE:** WELL, CAN I JUST, AS AN EXAMPLE-- GO AHEAD.

6

7 **SUP. MOLINA:** SURE. I JUST SORT OF ASSUMED, AND MAYBE
8 INCORRECTLY SO, THAT WE WERE GOING TO GET A REPORT. I THINK
9 MERRICK BOBB'S ISSUES ARE LEGITIMATE ONES AND I THINK YOU
10 RECEIVED THEM WELL AS TO WHAT IMPLEMENT-- THE ISSUE OF
11 VIOLENCE IN OUR JAILS IS CERTAINLY NOT STOPPED. WE'RE ON A SET
12 OF CORRECTIVE ACTIONS AND I JUST THOUGHT WE WERE GOING TO GET
13 BRIEFED ON WHAT WAS GOING ON, WHETHER ALL IS WELL AND SO FAR
14 SO GOOD, WHICH IS ALL I'VE HEARD SO FAR BUT...

15

16 **SUP. KNABE:** I MEAN, THERE'S A SPECIFIC EXAMPLE. AS AN EXAMPLE,
17 ONE OF THE RECOMMENDATIONS, AS I UNDERSTAND IT, IS THAT YOU'RE
18 CONSIDERING IS DIFFERENT COLOR UNIFORMS FOR LEVEL 8 AND LEVEL
19 9. THAT SEEMS A RATHER INEXPENSIVE SOLUTION TO START. I MEAN,
20 ARE YOU GOING TO IMPLEMENT THAT? OR HAS THAT BEEN IMPLEMENTED?

21

22 **ALEX YIM:** THAT'S SOMETHING THAT WE'RE LOOKING AT, SUPERVISOR
23 KNABE, IT'S ADDITIONAL EFFORT TO MAXIMIZE THE SAFETY FOR THE
24 INMATE AND THE STAFF BUT THAT IS NOT SOMETHING THAT WE'RE
25 PREPARED TO GO FORWARD WITH AT THIS POINT.



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1

2 **SUP. KNABE:** WELL, ARE THERE ANY ITEMS WITHIN, YOU KNOW, THE
3 THINGS THAT HAVE BEEN CONTEMPLATED IN YOUR REPORT THAT HAVE
4 BEEN IMPLEMENTED? I THINK THAT'S ONE OF THE THINGS WE'D LIKE
5 TO HEAR. YOU KNOW, AS AN EXAMPLE, ONE OF MERRICK'S
6 RECOMMENDATION WAS TO ASSIGN TO THE CENTRAL HOUSING UNIT THE
7 RESPONSIBILITY OF...

8

9 **ALEX YIM:** THAT'S CORRECT.

10

11 **SUP. KNABE:** AND, IN YOUR REPORT, YOU INDICATE THAT IT WILL
12 COST ALMOST \$400,000 IN ADDITIONAL STAFF POSITIONS TO
13 ACCOMPLISH THIS, SO I KNOW THE DEPARTMENT HAS SAVINGS. IS THAT
14 SOMETHING YOU'RE GOING TO USE? YOU'RE GOING TO ASK FOR MORE
15 FUNDING OR HOW IS THAT...

16

17 **ALEX YIM:** WELL, INITIALLY WE WERE LOOKING FOR THE MOST
18 FISCALLY PRUDENT AND EXPEDITIOUS WAY OF CREATING THE C.H.U.,
19 SOMETHING THAT I TALKED OVER WITH CHIEF JONES AND CHIEF
20 KLUGMAN. THE BODIES WERE LOANED OVER FROM OUR CUSTODY SIDE SO
21 THAT WE COULD START THIS UNIT RIGHT AWAY AND THAT WAS DONE
22 BACK, LIKE I SAID, BACK IN JULY OF THIS YEAR. AS FAR AS THE
23 AUTONOMY, SOME OF THE ISSUES WITH MR. BOBB ABOUT THE AUTONOMY
24 OF THE ACTUAL UNIT, THIS UNIT IS ASSIGNED TO THE INMATE
25 RECEPTION CENTER, WHICH IS IN AN ENTIRELY DIFFERENT CHAIN OF



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1 COMMAND THAN THE CUSTODY FACILITIES. SO, AS FAR AS THE
2 AUTONOMY ISSUE, IT'S WITHOUT-- IT'S NOT VALID. IT'S SOMETHING
3 THAT-- THESE DECISIONS ARE MADE BY OUR C.A.H.U. PERSONNEL WHO
4 DO NOT ANSWER TO THE FACILITY CAPTAINS OR THE COMMAND STAFF ON
5 THE FACILITY SIDE. SO THAT'S REALLY NOT VALID.

6

7 **SUP. KNABE:** WELL, ARE THERE OTHER AREAS OF BIG DIFFERENCE
8 BETWEEN THAT-- THOSE RECOMMENDATIONS FROM MERRICK BOBB AND THE
9 DEPARTMENT'S POSITION ON ANYTHING?

10

11 **ALEX YIM:** WELL, HIS DISAGREEMENT OVER OUR CHARACTERIZATION OF
12 OUR SPECIAL HANDLE CODES NOT BEING DIFFERENT FROM OUR SECURITY
13 LEVELS. I WOULD BEG TO DIFFER. THE SECURITY LEVELS ARE
14 DIFFERENT THAN THE CLASSIFICATION OR THE SPECIAL HANDLE CODES.
15 THEY COMPLEMENT ONE ANOTHER. I'LL GIVE YOU AN EXAMPLE. A
16 HOLLYWOOD CELEBRITY COMES INTO OUR CUSTODY AND, AS A MINIMUM
17 SECURITY INMATE, BECAUSE OF HIS CELEBRITY STATUS, WE'VE GOT TO
18 CLASSIFY HIM AS A KEEP-AWAY BECAUSE THERE MIGHT BE PEOPLE IN
19 OUR ENVIRONMENT THAT MIGHT WANT TO HARM HIM. SO THAT
20 INDIVIDUAL STILL REMAINS A SECURITY LEVEL OF 3 OR 4 BUT IS
21 MADE A K-10, A KEEP-AWAY FROM OTHER INMATES. SO THERE'S A
22 DISTINCT DIFFERENCE BETWEEN THE CLASSIFICATION-- OF THE
23 SECURITY LEVELS AND THE SPECIAL HANDLING CODES. THEY
24 COMPLEMENT ONE ANOTHER AND ARE BOTH NECESSARY IN OUR
25 ENVIRONMENT.



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1

2 **SUP. KNABE:** ONE OF THE OTHER THINGS I READ IN THE REPORT THAT
3 IT INDICATES THAT ONLY PHASE I OF THE THREE PHASE REPLACEMENT
4 OF THE H.I.S. SYSTEM HAS BEEN FUNDED. I THOUGHT WE WERE TOLD
5 THAT AT LEAST TWO PHASES HAD BEEN FUNDED. WHAT IS, I GUESS,
6 THE STRATEGY OR PLAN TO MOVE FORWARD WITH PHASES 2 AND 3?

7

8 **ALEX YIM:** WE ARE CURRENTLY MEETING ON THAT, SUPERVISOR, AND WE
9 WILL BE SUBMITTING A PROPOSAL TO THE C.A.O.'S OFFICE ONCE
10 THAT'S COMPLETED BUT THERE WERE SOME CHANGES FROM THE PHASE I
11 TO PHASE II, THE TITLE 15 IMPLEMENTATION, ELECTRONIC SCANNING
12 WAS NOT PART OF PHASE I BUT HAD TO BE MOVED TO PHASE I BECAUSE
13 IT WAS MORE IMPORTANT. SO WE'RE TRYING TO PRIORITIZE THOSE
14 THINGS THAT WE WANT AND WE'RE MOVING THEM AROUND. ONCE THAT
15 DISCUSSION IS COMPLETE AND WE'RE READY TO MOVE FORWARD FOR
16 PHASE II, WE WILL BE SUBMITTING DOCUMENTATION TO THE C.A.O.

17

18 **SUP. KNABE:** SO YOU'RE USING PHASE II FUNDING FOR PHASE I? IS
19 THAT WHAT YOU'RE SAYING?

20

21 **ALEX YIM:** THAT'S CORRECT. SOME OF THE THINGS WERE MOVED AROUND
22 SO THAT WE COULD GET THE MOST BANG FOR OUR BUCK.

23

24 **SUP. KNABE:** OKAY. THANK YOU.

25

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1 **SUP. ANTONOVICH, MAYOR:** ANY OTHER QUESTIONS? WE HAVE LEONARDO
2 HILL.

3

4 **SUP. MOLINA:** BEFORE YOU DO THAT, DAVID, HAS YOUR OFFICE GONE
5 THROUGH THIS REPORT? THE REASON I ASK IS THAT, FOR EXAMPLE, ON
6 IT, WHEN MERRICK BOBB MAKES A CRITICISM ABOUT, LIKE, THE
7 C.H.U. BE ASSIGNED THE RESPONSIBILITY OF PERFORMING BOTH
8 DISCIPLINARY AND PERIODIC CLASSIFICATION REVIEWS FOR ALL
9 INMATES, THE RESPONSE THAT YOU HAVE IS "IF YOU GIVE ME
10 \$386,000, I'LL DO IT" AND THAT'S WHAT I'M NOT SURE ABOUT. IF
11 WE SHOULD DO IT, IS IT A GOOD THING TO DO? BUT HERE YOU JUST
12 SAY GIVE ME 386,000 AND I'LL DO IT. IS THAT ALL YOU'RE SAYING?

13

14 **C.A.O. JANSSEN:** I THOUGHT HE SAID THEY'D ACTUALLY DONE IT.

15

16 **ALEX YIM:** WELL, WE ARE DOING IT. WE ARE TAKING OVER SOME OF
17 THOSE DUTIES...

18

19 **SUP. MOLINA:** THAT'S NOT WHAT THE REPORT SAYS.

20

21 **C.A.O. JANSSEN:** I KNOW. I SEE THAT. THE REPORT DOES NOT SAY
22 THAT BUT I HEARD HIM SAY THAT THEY ACTUALLY ESTABLISHED IT OUT
23 OF EXISTING STAFF.

24

25 **SUP. MOLINA:** SO THEN NOW THE 386,000 IS NOT AN ISSUE?



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1

2 **ALEX YIM:** WELL, MA'AM, WE'RE TALKING ABOUT THE PERIODIC
3 REVIEWS. THIS IS BEYOND THE INITIAL INTAKE CLASSIFICATION.

4

5 **SUP. MOLINA:** NO, BUT ALSO, AS WELL AS THE DISCIPLINARY ACTION.

6

7 **ALEX YIM:** THAT'S CORRECT. THIS IS SOMETHING...

8

9 **SUP. MOLINA:** SO NOW YOU'RE DOING IT?

10

11 **ALEX YIM:** NO, WE'RE NOT DOING THAT COMPLETELY. THE FACILITIES
12 ARE STILL DOING THE DISCIPLINARY RECLASSIFICATIONS AND THE CHU
13 ARE DOING THE PERIODIC RECLASSIFICATIONS BASED ON SENTENCING
14 AND NEW CHARGES.

15

16 **SUP. MOLINA:** ALL RIGHT. BUT, UNDER THE REPORT THAT MERRICK
17 BOBB, HIS RECOMMENDATION, ARE YOU ACCEPTING THE RECOMMENDATION
18 OR NOT? "YES" OR "NO"?

19

20 **ALEX YIM:** THE NEED FOR CHU TO PERFORM THAT FUNCTION? YES, I
21 AM.

22

23 **SUP. MOLINA:** ALL RIGHT. AND YOU'RE SAYING THAT THE ONLY WAY IT
24 CAN GET DONE IS IF I GIVE YOU \$386,000, IS THAT CORRECT?

25



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1 **ALEX YIM:** WELL, WE NEED ADDITIONAL STAFFING FOR THAT FUNCTION,
2 YES.

3

4 **SUP. MOLINA:** SO THEN YOU'RE NOT DOING IT NOW.

5

6 **ALEX YIM:** NO, MA'AM, NOT THE WAY IT'S REPORTED IN THE MERRICK
7 BOBB REPORT.

8

9 **SUP. MOLINA:** DAVID, COULD WE HAVE YOUR OFFICE GO THROUGH IT
10 AND MAYBE WE CAN...

11

12 **C.A.O. JANSSEN:** YES, WE'LL DO THAT FOR NEXT WEEK.

13

14 **SUP. ANTONOVICH, MAYOR:** OKAY. LEONARDO HILL? OKAY. THE MOTION
15 BY MOLINA, SECONDED TO CONTINUE THIS TO...

16

17 **SUP. MOLINA:** ONE WEEK.

18

19 **SUP. ANTONOVICH, MAYOR:** ...NEXT WEEK.

20

21 **SUP. MOLINA:** AND DAVID WILL GIVE US A REPORT ON THAT.

22

23 **SUP. ANTONOVICH, MAYOR:** WITHOUT OBJECTION, SO ORDERED. DO YOU
24 HAVE ANY ADJOURNMENTS? ANY ADJOURNMENTS?

25



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1 **SUP. MOLINA:** YES, I DO. I'D LIKE TO ASK THAT WE ADJOURN IN
2 MEMORY OF FREDDIE FENDER, WHO IS A GRAMMY AWARD MUSICIAN WHO
3 HELPED INTRODUCE TEX-MEX MUSIC TO THE MAINSTREAM POP
4 AUDIENCES. FREDDIE GAINED POPULARITY IN THE MID-1970S WITH HIT
5 SONGS SUCH AS "BEFORE THE NEXT TEAR DROP FALLS" AND, OF
6 COURSE, "WASTED DAYS AND WASTED NIGHTS". IN THE 1990S, HE
7 EARNED PRAISED AS A MEMBER OF THE TEXAS TORNADOES, A TEX-MEX
8 GROUP OF ALL-STARS. HE WAS HONORED WITH SEVERAL GRAMMY AWARDS
9 THROUGHOUT HIS YEARS, INCLUDING THE BEST LATIN POP ALBUM IN
10 2001. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO HIS FAMILY
11 AND FRIENDS AS WELL AS HIS FANS. I'D ALSO ASK THAT WE ADJOURN
12 IN THE MEMORY OF SALLIE MAE JONES, WHO PASSED AWAY AT THE AGE
13 OF 106. SALLY WAS A BELOVED AND LONG-TIME CLIENT OF ST.
14 BARNABUS SENIOR CENTER IN LOS ANGELES, A FACILITY WHICH
15 ENABLES SENIORS TO LIVE INDEPENDENTLY AND WITH DIGNITY. SALLIE
16 LIVED IN THE MACARTHUR PARK AREA AND UTILIZED ST. BARNABAS
17 SERVICES FOR OVER 20 YEARS. THE STAFF SORT OF BECAME A
18 SURROGATE FAMILY AND SHE'S GOING TO BE GREATLY MISSED BY ALL
19 WHO KNEW HER.

20
21 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
22 ORDERED. SUPERVISOR BURKE.

23
24 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
25 MEMORY OF ARMY SPECIALIST FERNANDO D. ROBINSON, A HAWTHORNE



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1 RESIDENT WHO WAS KILLED OCTOBER 2ND AFTER HIS PATROL WAS
2 ATTACKED IN AFGHANISTAN AT THE AGE OF 21. HE LEAVES TO CHERISH
3 HIS MEMORY A FIANCÉE AND HOST OF FAMILY AND FRIENDS. AND
4 DRAGISA DROB, AN INVESTOR AND DEVELOPER BORN IN SERBIA WHO
5 MADE LOS ANGELES HOME. HE PASSED AWAY LAST WEEK. HE LEAVES TO
6 CHERISH HIS MEMORY HIS WIFE, SVETLANA, ONE DAUGHTER, SASHA,
7 AND ONE SON, ALEXANDER. AND DR. MAYME CLAYTON, A LIBRARIAN,
8 RESEARCHER, AND PRESERVER OF AFRICAN-AMERICAN HISTORY. HER
9 AFRICAN-AMERICAN MEMORABILIA CONTAINS MORE THAN 20,000 RARE
10 AND OUT OF PRINT PIECES, INCLUDING FILMS, BOOKS, MAGAZINES,
11 MUSIC, MONEY, ALL KINDS OF THINGS THAT SHE COLLECTED OVER THE
12 YEARS. HER COLLECTION WILL BE ON DISPLAY AT THE MAYME A.
13 CLAYTON RESEARCH BASE LIBRARY CULTURE CENTER AND MUSEUM IN
14 CULVER CITY AT THE FORMER CULVER CITY COURTHOUSE. SHE LEAVES
15 TO CHERISH HER MEMORY ONE SON, AVERY. AND AUSTIN GRIGSBY, A
16 KOREAN WAR HERO, WHO RECEIVED A SILVER STAR FOR BRAVERY AND
17 FORMER CHIEF PHYSICAL THERAPIST AT KING/DREW HOSPITAL PASSED
18 AWAY ON HIS 78TH BIRTHDAY, OCTOBER 8TH. HE LEAVES TO CHERISH
19 HIS MEMORY HIS TWO SONS, KEVIN AND AUSTIN, JR. AND THREE
20 DAUGHTERS, PAULA, JEWEL AND CAROL. AND MINNIE LEE BROOKS,
21 LONG-TIME RESIDENT WHO PASSED AWAY ON OCTOBER 10TH. SHE WAS
22 THE FIRST LADY AT ST. JOHN MISSIONARY BAPTIST CHURCH FOR THE
23 PAST 55 YEARS. SHE LEAVES TO CHERISH HER MEMORY HER A HOST OF
24 FAMILY AND FRIENDS. JANE EZELL, A LONG-TIME RESIDENT OF THE
25 SECOND DISTRICT WHO PASSED AWAY THURSDAY, OCTOBER 12TH. SHE



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1 LEAVES TO CHERISH HER MEMORY HER HUSBAND, DR. JIMMY EZELL AND
2 TWO CHILDREN, PHYLLIS AND PAUL. AND HERMAN UNDERWOOD, LONG-
3 TIME RESIDENT OF THE SECOND DISTRICT, WHO PASSED AWAY FRIDAY,
4 OCTOBER 13TH. HE LEAVES HIS LONG TIME FRIEND, JUANITA
5 ANDERSON. JANELLE HAWKINS, A LONG-TIME RESIDENT OF THE SECOND
6 DISTRICT WHO PASSED AWAY FRIDAY, OCTOBER 13TH, AT THE AGE OF
7 68. SHE WAS RECENTLY HONORED WITH THE JAZZ LEGEND AWARD AT AN
8 EVENT HELD AT THE DUNBAR HOTEL. BECAUSE OF HER ILLNESS, HER
9 DAUGHTER ACCEPTED THE AWARD. SHE LEAVES TO CHERISH HER MEMORY
10 HER LOVING DAUGHTER, BERTHA HAWKINS.

11

12 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
13 ORDERED.

14

15 **SUP. BURKE:** I HAVE NO SPECIALS.

16

17 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY, ADJOURNMENTS?
18 SUPERVISOR KNABE?

19

20 **SUP. KNABE:** YES. I WOULD LIKE TO BE INCLUDED IN THAT FREDDIE
21 FENDER ADJOURNMENT AS WELL. ALSO THAT WE ADJOURN IN MEMORY OF
22 MR. HAL BALL, WHO PASSED AWAY ON OCTOBER 3RD AT THE AGE OF 81.
23 HAL WAS BORN AND RAISED IN LONG BEACH. HE ATTENDED WILSON HIGH
24 SCHOOL, LONG BEACH CITY COLLEGE IN CAL TECH. HE WORKED AS AN
25 INDUSTRIAL ENGINEER AND A PROFESSOR OF ACCOUNTING, WHERE HE



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1 JOINED HIS BROTHER IN RUNNING WHAT'S TO BECOME A VERY FAMOUS
2 COMPANY, L.B. BALL & COMPANY, WHICH WAS STARTED BY HAL'S
3 FATHER IN 1918. VERY ACTIVE IN THE ROTARY CLUB, VERY ACTIVE IN
4 RED CROSS AND NUMEROUS PROGRAMS OF PHILANTHROPIC THROUGHOUT
5 THE LONG BEACH AREA. HE ALSO SERVED ON THE LONG BEACH BOARD OF
6 WATER COMMISSIONERS IN THE LATE '80S, EARLY '90S. HE IS
7 SURVIVED BY HIS WIFE OF 58 YEARS, PATSY, HIS BROTHER, LINCOLN,
8 THREE CHILDREN, GROTERRA, KENNY, AND MELISSA AND THREE
9 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF DOROTHY BUSH,
10 THE MOTHER OF BOB BUSH, WHO IS MY APPOINTEE TO THE CAPITAL
11 ASSET LEASING CORPORATION.

12

13 **SUP. ANTONOVICH, MAYOR:** ALL MEMBERS.

14

15 **SUP. KNABE:** ALL MEMBERS. SHE PASSED AWAY THIS PAST SUNDAY. SHE
16 WAS A RESIDENT OF RANCHO PALOS VERDES AND VERY ACTIVE AND
17 WORKED IN THE HIGHLAND PARK COMMUNITY HOSPITAL FOR MORE THAN
18 25 YEARS AT QUEEN OF ANGELS. SHE IS SURVIVED BY HER THREE
19 CHILDREN, SHARON, JOHN AND BOB. SHE WILL SORELY BE MISSED BY
20 ALL. ALSO WE ADJOURN IN MEMORY OF TOM RIACH. TOM, LONG-TIME
21 SOUTHERN CALIFORNIA BUSINESS LEADER, PASSED AWAY FROM CANCER
22 ON OCTOBER 6TH. TOM AND HIS PARTNER, SAM, FORMED THE CURRY
23 RICH COMPANY IN 1971. OVER THE PAST 35 YEARS, THE COMPANY HAS
24 DEVELOPED NUMEROUS RESIDENTIAL AND COMMERCIAL PROPERTIES
25 THROUGHOUT ORANGE COUNTY, PALM DESERT, PALM SPRINGS, SANTA



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1 BARBARA AND LAS VEGAS. THE COMPANY PLAYED A VERY PROMINENT
2 ROLE IN DEVELOPMENT OF THE CITY OF CALABASAS, DONATING LAND
3 FOR PARKS AND THE MUNICIPAL BUILDING. HE WAS A VERY ACTIVE
4 GOLFER, GREAT PASSIONATE U.S.C. FAN AND HAD HELD SEASON
5 TICKETS FOR OVER 50 YEARS. HE IS SURVIVED BY HIS WIFE OF 53
6 YEARS, JOAN, SONS, TOM, JR., AND STEVE AND EIGHT
7 GRANDCHILDREN. FINALLY, THAT WE ADJOURN IN MEMORY OF RANDELL
8 SILVA, A LONG BEACH NATIVE WHO WAS AWARDED THE SILVER STAR FOR
9 SAVING HIS COMMANDING OFFICER'S LIFE IN VIETNAM, THE COUNTRY'S
10 THIRD HIGHEST MEDAL FOR GALLANTRY. HE PASSED AWAY AT THE AGE
11 OF 58. HE'S A GRADUATE OF POLY, ENLISTED IN THE ARMY IN '67.
12 HE WAS VERY-- HE RECEIVED A PURPLE HEART, HE WAS WITH THE
13 FIRST BATTALION 327TH INFANTRY 1ST BRIGADE, 101ST AIRBORNE
14 DIVISION. HE WILL BE MISSED BY HIS FAMILY AND FRIENDS. HE WAS
15 SURVIVED BY HIS FATHER, FRANK, HIS SIBLINGS, FREDELL, FRANK,
16 CARLOS AND JODI. THOSE ARE MY ADJOURNMENTS.

17

18 **SUP. ANTONOVICH, MAYOR:** SECOND. I WOULD LIKE TO MOVE THAT WE
19 ADJOURN IN THE MEMORY OF DR. NELSON LEONARD, WORLD ACCLAIMED
20 CHEMIST AT THE UNIVERSITY OF ILLINOIS AND CAL TECH, WHO PASSED
21 AWAY OF CANCER. HE WAS 90 YEARS OLD. HE WAS ONE OF THE FIRST
22 IN THE COUNTRY TO USE CHEMISTRY TO UNDERSTAND BIOLOGY AND WAS
23 KNOWN FOR-- LONG BEFORE INTERDISCIPLINARY RESEARCH WAS
24 FASHIONABLE. HE ALSO SYNTHESIZED THE MALARIA DRUG THAT WAS
25 USED SUCCESSFULLY DURING WORLD WAR II IN THE PACIFIC CAMPAIGN.



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1 HE WAS ALSO AN ACCLAIMED SINGER, PERFORMING FOR THE CHICAGO
2 SYMPHONY, THE ST. LOUIS SYMPHONY AND THE GLENDALE CLEVELAND
3 ORCHESTRA AND HE PASSED AWAY AT THE AGE OF 90 FROM CAL TECH.
4 DENNIS OLIVERIERI, RESIDENT OF ANTELOPE VALLEY FOR THE PAST 18
5 YEARS, ENTERTAINED THOUSANDS OF CHILDREN. HE WAS "HAPPY BO
6 BABBY," THE CLOWN, HE HAD HIS OWN CABLE TELEVISION SHOW AND
7 APPEARED IN THE NEW PEOPLE IN 1970 AND HE WAS ACTIVELY
8 INVOLVED IN BRINGING JOY TO THE OTHERS ON THE "MAKE A WISH"
9 FOUNDATION AND THE AMERICAN CANCER SOCIETY. JOSEPH MOLINO, WHO
10 TAUGHT SCIENCE AND HEALTH FOR THE L.A. UNIFIED SCHOOL DISTRICT
11 FOR 25 YEARS AND SERVED IN WORLD WAR II WITH THE UNITED STATES
12 ARMY. THEODORE "TED" BARTLETT, GOOD FRIEND WHO WAS THE FIRST
13 AFRICAN-AMERICAN REALTOR IN LOS ANGELES COUNTY, BROTHER OF MY
14 COMMISSIONER, RAY BARTLETT, APPOINTEE TO THE HUMAN RELATIONS
15 COMMISSION AND FORMER DEPUTY TO FORMER SUPERVISOR WARREN
16 DORAN. HE PASSED AWAY ON SATURDAY, OCTOBER 7TH, OF A
17 RESPIRATORY ILLNESS. HE WAS 84 YEARS OF AGE. ALONG WITH BEING
18 A REALTOR, HE TAUGHT MANY YEARS AT PASADENA CITY COLLEGE REAL
19 ESTATE CLASSES. HE WAS ALSO A VETERAN OF THE UNITED STATES
20 ARMY DURING WORLD WAR II AND THE PACIFIC THEATRE, AND
21 SUPERVISOR BURKE ADD. CORY LIDLE, RESIDENT OF GLENDORA, GREW
22 UP IN THE SAN GABRIEL VALLEY, WEST COVINA, RELIEF PITCHER FOR
23 THE NEW YORK YANKEES, WHO PASSED AWAY IN A TRAGIC AIRPLANE
24 CRASH IN NEW YORK CITY ON OCTOBER 11TH. HE WAS 34. HE MADE HIS
25 HIGH SCHOOL BASEBALL DEBUT AS AN ALL SOUTHERN SELECTION



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1 PITCHER FOR SOUTH HILLS HIGH SCHOOL IN WEST COVINA IN 1990. BY
2 THE TIME HE WAS 25, HE BROKE INTO THE BIG LEAGUES WITH THE NEW
3 YORK METS. HE PLAYED FOR SEVERAL OTHER TEAMS, INCLUDING THE
4 TAMPA BAY DEVIL RAYS, OAKLAND ATHLETICS, THE TORONTO BLUE JAYS
5 AND CINCINNATI REDS, PHILADELPHIA PHILLIES AND FINALLY WITH
6 THE NEW YORK YANKEES. HE ESTABLISHED THE ANNUAL BENEFIT FOR
7 THE "MAKE A WISH" FOUNDATION. HE LEAVES HIS WIFE AND FAMILY
8 AND SON. ALSO TYLER STANGER, WHO WAS THE FLIGHT INSTRUCTOR FOR
9 CORY, WHO WAS A RESIDENT ALSO OF THE SAN GABRIEL VALLEY AND HE
10 IS SURVIVED BY HIS PREGNANT WIFE, STEPHANIE, AND A YOUNG
11 DAUGHTER AND CORY'S FAMILY IS ASKING THAT FUNDS BE GIVEN,
12 INSTEAD OF FLOWERS, TO BE GIVEN TO THE STANGER FAMILY FOR
13 THEIR CHILDREN AND CHILD THAT WILL BE BORN SHORTLY. ELIZABETH
14 "BETTY" HUME BLACK, WHO LIVED IN GLENDALE FOR MORE THAN 50
15 YEARS. SHE WAS ACTIVE IN MANY ORGANIZATIONS, INCLUDING THE
16 L.A. COUNTY MEDICAL ASSOCIATION DISTRICT 4, THE LEAGUE OF
17 CRIPPLED CHILDREN, ST. VINCENT'S MEDICAL CENTER AUXILIARY,
18 GLENDALE MEMORIAL HOSPITAL GUILD, THE ALPHA CHI OMEGA AND THE
19 FIRST CONGREGATIONAL CHURCH OF LOS ANGELES. SHE LEAVES HER
20 HUSBAND, DR. WILLIAM BLACK, AND HER CHILDREN, PATRICIA,
21 DOROTHY AND JAMES. ROBERT RANDLE SMITH, VETERAN OF THE UNITED
22 STATES MARINE CORPS, GRADUATE OF STANFORD UNIVERSITY, BEGAN
23 HIS CAREER WITH THE GLENDALE-BASED SOUND CONTROL COMPANY WHERE
24 HE WORKED FOR 45 YEARS AS THE ACOUSTICAL SALES ENGINEER,
25 ACTIVE IN THE HUNT CLUB OF PASADENA AND THE DOYLE SPRINGS



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1 ASSOCIATION AND WAS ELECTED TO THE NATIONAL ACADEMY OF
2 SCIENCES IN 1955. DR. WILLIAM SCHAFER, WHO WAS A PEDIATRICIAN
3 IN LA CRESCENTA VALLEY FOR ALMOST 60 YEARS, PASSED AWAY AT THE
4 AGE OF 86. HE BEGAN HIS PRIVATE PRACTICE IN LA CANADA,
5 FLINTRIDGE, WHERE HE SPENT 56 YEARS OF HIS PRACTICE. HE WAS
6 THE LAST DOCTOR IN THE CRESCENTA VALLEY TO PERFORM HOUSE CALLS
7 BEFORE HE RETIRED. AND ROBERT WARD, RETIRED DEPUTY SHERIFF,
8 LOS ANGELES COUNTY, RETIRED IN 1994, WAS ASSIGNED TO THE
9 NARCOTICS BUREAU. BEVERLY MAINE LAGERSTROM. SHE IS SURVIVED BY
10 HER HUSBAND, CHARLES AND DAUGHTER AND SHE WAS MY NEIGHBOR FOR
11 MANY YEARS. JERRY BELSON, A THREE-TIME EMMY AWARD WINNER KNOWN
12 FOR SETTING THE COMEDY WRITING STANDARDS OF T.V. SHOWS,
13 INCLUDING "THE DICK VAN DYKE SHOW," "THE ODD COUPLE," "TRACY
14 TAKES ON." AND DONALD EDWIN TEAGER, WHO ENTERED THE SHERIFF'S
15 ACADEMY IN 1962, WAS ASSIGNED TO THE LENNOX STATION, RETIRED
16 FROM THE FORCE IN 1983 AFTER 21 YEARS WITH THE SHERIFF'S
17 DEPARTMENT AND THEN WAS WEST COAST CHIEF OF SECURITY BY PICK
18 AND SAVE FOR THE PAST 10 YEARS AND WAS ACTIVE IN A.A.R.P. AT
19 THE CULVER CITY SENIOR CENTER. SECONDED BY BURKE. WITHOUT
20 OBJECTION, SO ORDERED. THE MONDAY, OCTOBER 16TH INFORMATION
21 REGARDING POTENTIAL LITIGATION CAME TO THE ATTENTION OF THE
22 BOARD OF SUPERVISORS AND, AS A RESULT, THERE'S A NEED FOR THE
23 BOARD TO DISCUSS THE MATTER IN TODAY'S CLOSED SESSION, SO I'D
24 LIKE TO MOVE THAT THE BOARD MAKE THAT FINDING OF GOVERNMENT
25 CODE SECTION 549542 BD 2, A NEED TO TAKE ACTION THAT THE NEED



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1 FOR ACTION CAME TO THE ATTENTION OF THE BOARD SUBSEQUENT TO
2 THE AGENDA BEING POSTED, AS SPECIFIED IN SUBDIVISION A AND
3 CONFER WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO
4 LITIGATION, ONE CASE, PURSUANT TO SUBDIVISION B OF THE
5 GOVERNMENT CODE. SECONDED BY MOLINA FOR EXECUTIVE SESSION.
6 WITHOUT OBJECTION, SO ORDERED.

7

8 **SUP. KNABE:** I OVERLOOKED IN MY ADJOURNMENTS, I DID HAVE A READ
9 IN MOTION FOR NEXT WEEK, IF I COULD DO THAT.

10

11 **SUP. ANTONOVICH, MAYOR:** SURE.

12

13 **SUP. KNABE:** THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES HAS
14 DEVELOPED THE MULTI-AGENCY RESPONSE TEAM MART TO WORK IN
15 COLLABORATION WITH VARIOUS LAW ENFORCEMENT AGENCIES TO PROVIDE
16 PROTECTIVE SERVICES TO CHILDREN THAT ARE IDENTIFIED IN HOMES
17 ASSOCIATED WITH HIGH LEVELS OF VARIOUS TYPES OF ILLEGAL
18 ACTIVITY: GANGS, FIREARMS, NARCOTIC ACTIVITY, AS WELL AS
19 INVESTIGATING OTHER HIGH PROFILE CHILD ENDANGERMENT CASES. THE
20 GOAL OF MART IS TO PROVIDE A MORE EXPEDITED AND TRAINED
21 RESPONSE TO LAW ENFORCEMENT REFERRALS SO AS TO MINIMIZE THE
22 TRAUMATIC EFFECT THESE CRIMES HAVE ON OUR CHILDREN AND
23 FAMILIES. SINCE ITS INCEPTION IN JANUARY OF 2004, MART HAS
24 PROVEN TO BE AN EFFECTIVE PARTNER TO LAW ENFORCEMENT,
25 ASSISTING IN NUMEROUS INVESTIGATIONS INVOLVING OVER 3,000



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1 CHILDREN THAT HAVE RESULTED IN APPROXIMATELY 1,500 PLACEMENTS.
2 THE TEAM WORKS AS ITS GOAL PROACTIVELY WITH LAW ENFORCEMENT
3 AND HELPS TO MINIMIZE THE TRAUMA TO THE CHILDREN AND FAMILIES
4 INVOLVED IN ILLEGAL ACTIVITY. NEVERTHELESS, THERE HAVE BEEN
5 CONCERNS RAISED THAT SOME YOUTH DETAINED BY MART HAVE POSED A
6 THREAT TO THEMSELVES OR OTHER CHILDREN BY BRINGING CELL PHONES
7 OR OTHER CONTRABAND INTO THEIR FOSTER HOME AND HAVE AN UNDUE--
8 UNDERMINED PLACEMENT EFFORTS BY CONTACTING FAMILY MEMBERS AND
9 OTHERS INVOLVED IN THE FAMILY'S CRIMINAL ACTIVITIES. SO I
10 WOULD MOVE THAT THE DEPARTMENT OF CHILDREN AND FAMILY
11 SERVICES, IN COLLABORATION WITH THE SHERIFF'S DEPARTMENT,
12 COUNTY COUNSEL, PROBATION DEPARTMENT, REVIEW AND ENHANCE THE
13 PLACEMENT PROTOCOLS FOR CHILDREN AND YOUTH DETAINED BY THE
14 MART TEAM WITH PARTICULAR FOCUS ON, ONE, ENHANCING PROCEDURES
15 THAT WILL ENSURE THAT CHILDREN ARE NOT DETAINED WITH
16 CONTRABAND WEAPONS OR COMMUNICATIONS DEVICES THAT COULD RESULT
17 IN ENDANGERMENT TO THEMSELVES AS WELL AS OTHERS; IDENTIFYING
18 AND DEVELOPING ADDITIONAL FOSTER AND GROUP HOME PLACEMENTS
19 THAT ARE SPECIFICALLY TRAINED TO RECEIVE AND PROTECT HIGH
20 PROFILE MART IDENTIFIED CHILDREN. I WOULD MOVE THAT THE
21 DEPARTMENT REPORT BACK TO THE BOARD IN 60 DAYS.

22
23 **SUP. ANTONOVICH, MAYOR:** OKAY. FOR NEXT WEEK'S AGENDA?

24
25 **SUP. KNABE:** YES.



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1

2 **SUP. ANTONOVICH, MAYOR:** OKAY. IT WILL BE ON NEXT WEEK'S
3 AGENDA.

4

5 **SUP. KNABE:** ACTUALLY, IT'S A REPORT, SO...

6

7 **SUP. ANTONOVICH, MAYOR:** ACTUALLY, I THINK YOU CAN DO THAT
8 TODAY. IT'S ONLY A REPORT.

9

10 **SUP. KNABE:** YEAH. ASK COUNTY COUNSEL. RIGHT?

11

12 **SUP. ANTONOVICH, MAYOR:** KNABE WILL MOVE, I'LL SECOND, AS A
13 REPORT, 60 DAYS, WITHOUT OBJECTION, SO ORDERED. OKAY. ITEM
14 NUMBER 59, DR. CHERNOF. GOOD MORNING.

15

16 **DR. BRUCE CHERNOF:** GOOD MORNING.

17

18 **SUP. ANTONOVICH, MAYOR:** PERHAPS YOU COULD FIRST GIVE US AN
19 UPDATE ON THE PROPOSED REORGANIZATION OF THE METRO CARE
20 PROGRAM THAT YOU HAVE INITIATED FOR THE HARBOR U.C.L.A. MARTIN
21 LUTHER KING MEDICAL CENTERS AND THEN WE'LL ASK YOU SOME
22 QUESTIONS AND THEN WE HAVE PEOPLE IN THE AUDIENCE WHO ALSO
23 WANT TO COMMENT.

24



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1 **DR. BRUCE CHERNOF:** THANK YOU, MAYOR, SUPERVISORS, IT'S A
2 PLEASURE TO BE BACK IN FRONT OF YOU. I WANT TO TALK WITH YOU A
3 LITTLE BIT ABOUT THE WORK OVER THE LAST TWO WEEKS AND SOME
4 SPECIFIC RECOMMENDATIONS FOR YOUR BOARD'S CONSIDERATION.
5 FIRST, I WANT TO BEGIN BY ACKNOWLEDGING THE OUTSTANDING
6 LEADERSHIP WE HAVE AT HARBOR U.C.L.A. MEDICAL CENTER WHO HAVE
7 WORKED VERY CLOSELY WITH MY EXECUTIVE TEAM, AS WELL AS THE
8 EXECUTIVE TEAM AT KING/DREW MEDICAL CENTER, AND I SPECIFICALLY
9 WANT TO TAKE A MOMENT AND ACKNOWLEDGE TEKLA MICASOFT, DR.
10 GAYLE ANDERSON AND PEGGY NAZAREE, AS WELL AS ALL OF THE
11 EXECUTIVE TEAM AT HARBOR AND THE DEPARTMENT HEADS. I WANT TO
12 TAKE A MOMENT AND ACKNOWLEDGE ANTOINETTE SMITH-EPPS, DR. ROGER
13 PEAKS, STALLONE PASCASIO AND CAMILLE WRIGHT FOR THEIR WORK
14 HELPING KEEP KING/DREW STABLE AND TO BE PART OF THE TRANSITION
15 AND DOING A FINE, FINE JOB, AS WELL AS ACKNOWLEDGING THE OTHER
16 D.H.S. STAFF WHO HAVE WORKED WITH ME AND THE OTHER DEPARTMENTS
17 HERE IN THE COUNTY. I WANT YOU TO UNDERSTAND THAT I'VE HAD THE
18 FULL SUPPORT OF THE C.A.O.'S OFFICE, THE DEPARTMENT OF HUMAN
19 RESOURCES, AND MY OTHER FACILITIES AS WE WORK THROUGH THIS
20 TRANSITION. IT'S BEEN A BUSY TWO WEEKS. LET ME START BY
21 RESTATING THE GOAL BECAUSE I THINK THAT'S VERY IMPORTANT. THE
22 GOAL OF THIS DEPARTMENT IS TO KEEP THE HOSPITAL OPEN TO THE
23 COMMUNITY, PROVIDING CORE SERVICES, INCLUDING AN EMERGENCY
24 ROOM. AS A PHYSICIAN, I THINK THAT'S CRITICAL. AS PART OF THIS
25 TRANSITION, THE METRO CARE PLAN THAT'S BEFORE YOU TODAY, WHICH

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1 WE'RE GOING TO RECOMMEND GOES FORWARD TO C.M.S. PROMPTLY, OUR
2 GOAL IS TO KEEP THE TOTAL NUMBER OF BEDS STABLE THROUGH THE
3 TRANSITION PERIOD OF ONE YEAR BUT THEY WILL BE ARRAYED
4 DIFFERENTLY ACROSS OUR SYSTEM. THE PLAN REPRESENTS THE BEST
5 OPPORTUNITY TO KEEP THE HOSPITAL OPEN DURING THE TRANSITION.
6 THAT'S CLEARLY ONE OF THE DEPARTMENT'S GOALS AND WE'VE WORKED
7 VERY HARD ON THAT THE PAST TWO WEEKS. I WANT TO ACKNOWLEDGE TO
8 ALL OF YOU THAT THIS IS INCREDIBLY DIFFICULT WORK AND THERE
9 ARE NO GUARANTEES, SO THAT IT IS POSSIBLE, AT SOME POINT, THAT
10 THERE MIGHT NEED TO BE A PERIOD OF CLOSURE BUT THAT IS NOT THE
11 DEPARTMENT'S GOAL AND THAT'S NOT WHAT'S IN THE PLAN IN FRONT
12 OF YOU TODAY. I THINK IT'S ALSO VERY IMPORTANT TO ACKNOWLEDGE
13 THAT WE HAVE NO FUNDING AFTER NOVEMBER 30TH. MY DEPARTMENT AND
14 YOUR BOARD, IS IN A VERY, VERY DIFFICULT POSITION. THE LOSS OF
15 \$200 MILLION OF FUNDING, GIVEN MY DEPARTMENT'S DEFICIT, THAT
16 LOOMS OVER THE NEXT COUPLE OF YEARS PUTS US IN A POSITION
17 WHERE I CAN'T RECOMMEND KEEPING THE HOSPITAL OPEN WITHOUT
18 CONTINUED C.M.S. PARTICIPATION AND FUNDING. TWO WEEKS AGO,
19 YOUR BOARD APPROVED THE METRO CARE PLAN FRAMEWORK AND TODAY
20 THE PLAN IS READY FOR IMMEDIATE SUBMISSION TO C.M.S. LET ME
21 JUST HIGHLIGHT A FEW KEY THINGS ABOUT METRO CARE AND THE PLAN
22 ITSELF. AGAIN, METRO CARE REPRESENTS A NEW REGIONAL INTEGRATED
23 DELIVERY MODEL THAT BRINGS TOGETHER LOOSELY AFFILIATED COUNTY-
24 OPERATED AND CONTRACT HEALTH RESOURCES IN THE SOUTH LOS
25 ANGELES AND SOUTH BAY REGIONS UNDER A SINGLE UNIFYING



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1 ADMINISTRATIVE AND CLINICAL MANAGEMENT TEAM LED BY HARBOR
2 U.C.L.A. MEDICAL CENTER LEADERSHIP. THE METRO CARE MODEL WILL
3 INCLUDE HARBOR U.C.L.A. MEDICAL CENTER, THE NEW HARBOR MARTIN
4 LUTHER KING COMMUNITY HOSPITAL AND A NEW MULTI AMBULATORY CARE
5 CENTER ON THE SITE OF THE CURRENT KING/DREW MEDICAL CENTER,
6 THE LONG BEACH AND HUBERT HUMPHREY COMPREHENSIVE HEALTH
7 CENTERS, OUR D.H.S. OPERATED CLINICS, AS WELL AS OUR
8 PUBLIC/PRIVATE PARTNERS. METRO CARE, AGAIN, BUILDS ON
9 SUCCESSFUL WORK WITH THE DEPARTMENT OF HEALTH SERVICES HAS
10 DONE OVER THE YEARS IN COLLABORATION WITH C.M.S., MOST
11 SPECIFICALLY THE VALLEY CARE MODEL, WHICH GREW OUT OF A 1995
12 WAIVER. LET ME HIGHLIGHT FOR YOU THE THREE KEY SCOPES OF WORK
13 CONTEMPLATED WITHIN THE METRO CARE PLAN. CONVERSION OF THE
14 CURRENT KING/DREW MEDICAL CENTER INTO HARBOR M.L.K. COMMUNITY
15 HOSPITAL, A NONTEACHING HOSPITAL UNDER THE DIRECT
16 ADMINISTRATIVE MANAGEMENT OF HARBOR U.C.L.A. MEDICAL CENTER
17 LEADERSHIP. A RATIONALIZATION AND REDISTRIBUTION OF INPATIENT
18 CLINICAL PROGRAMS, PRIMARILY BETWEEN HARBOR U.C.L.A. AND
19 HARBOR M.L.K. BUT ALSO, TO A DEGREE, ACROSS THE ENTIRE D.H.S.
20 HOSPITAL SYSTEM. NUMBER THREE, A FUNDAMENTAL REORGANIZATION
21 EXPANSION AND INTEGRATION OF OUTPATIENT SERVICES WITH THE
22 SPECIFIC GOALS OF BEING MORE COMMUNITY BASED AND PATIENT
23 CENTERED. LET ME TALK A LITTLE BIT ABOUT THE OPERATING MODEL
24 FOR A SECOND BECAUSE THAT'S, I THINK, A CRITICAL PIECE FOR OUR
25 REVIEW HERE TODAY. HARBOR-U.C.L.A. AND HARBOR M.L.K. WILL BE



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1 OPERATED BY THE SAME ADMINISTRATIVE AND CLINICAL LEADERSHIP
2 BUT WE HAVE BEEN ABLE, OVER THE PAST TWO WEEKS, TO IDENTIFY
3 APPROPRIATE LEGAL MECHANISMS THAT WILL ALLOW EACH HOSPITAL TO
4 OPERATE INDEPENDENTLY WITH RESPECT TO LICENSURE, WITH RESPECT
5 TO HOLDING A C.M.S. CONTRACT, AND WITH RESPECT TO J.C.A.H.O.
6 ACCREDITATION. BOTH HOSPITALS WILL USE A COMMON SET OF
7 POLICIES AND PROCEDURES THAT COORDINATE ACROSS THE CLINICAL
8 SPECTRUM BETWEEN THE TWO FACILITIES AND ARE UNIFIED WHEN
9 CLINICALLY APPROPRIATE. THE MEDICAL STAFFS OF BOTH HOSPITALS
10 WILL REMAIN DEPENDENT. THE CHANGE IN CLINICAL FOOTPRINT FROM
11 KING/DREW MEDICAL CENTER TO HARBOR M.L.K. KIND OF HAS THREE
12 KEY OUTCOMES THAT WE'RE LOOKING FOR. ONE IS THAT WE DO THIS
13 TRANSITION OVER THE NEXT YEAR IN A WAY THAT, TO THE GREATEST
14 DEGREE POSSIBLE, MINIMIZES OR PREVENTS THE HOSPITAL NEEDING TO
15 CLOSE FOR A PERIOD OF TIME. NUMBER 2, THAT THE CURRENT BED
16 COUNT WILL BE HELD STABLE BUT BEDS WILL BE ARRAYED
17 DIFFERENTLY; AND, NUMBER THREE, THAT WE WILL HAVE A
18 COMPREHENSIVE TRANSPORTATION PLAN TO HELP FAMILIES GET TO
19 HARBOR M.L.K. FROM HARBOR U.C.L.A. IT'S VERY IMPORTANT THAT,
20 FOR C.M.S., WE CAN DEMONSTRATE HOW WE'RE GOING TO DO THIS WORK
21 AND THE TIME LINE ATTACHED TO THE PLAN TALKS ABOUT SEVEN WAVES
22 OF SERVICE CHANGES AND I JUST WANT TO HIGHLIGHT EACH OF THEM
23 BRIEFLY FOR YOU. THE FIRST WAVE, WHICH WOULD BE COMPLETED BY
24 NOVEMBER 30TH, INVOLVES THE TRANSITION OF P.I.C.U., INPATIENT
25 PEDIATRICS, OBSTETRICS AND N.I.C.U. SERVICES TO HARBOR



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1 U.C.L.A. THE SECOND WAVE WOULD BEGIN THE UPSIZING OF ADULT
2 MEDICAL AND SURGICAL BEDS AT RANCHO LOS AMIGOS HOSPITAL AND
3 OLIVE VIEW AND TO TRANSFER THE PSYCHIATRIC CARE ON THE CURRENT
4 AUGUSTUS HAWKINS SITE TO L.A.C./U.S.C. WITH THE GOAL OF
5 COMPLETING THAT WORK BY DECEMBER 15TH. THE THIRD WAVE
6 CONTEMPLATES THE COMPLETION OF ADULT MEDICAL SURGICAL
7 SERVICES, INCREASES IN BEDS AT THE OTHER HOSPITALS, AND TO
8 COMPLETE CONTRACTS WITH PRIVATE HOSPITALS FOR AS NEEDED BEDS
9 SHOULD WE HAVE PEAK NEEDS IN THE TRANSITION. NUMBER 4, THE
10 TRANSFER OF THE M.L.K. URGENT CARE TO A CONTRACT PRIVATE
11 EMERGENCY GROUP WOULD BE COMPLETED BY THE 8TH OF JANUARY. THE
12 FIFTH WAVE LOOKS AT TRANSFERRING HARBOR M.L.K.'S EMERGENCY
13 DEPARTMENT AND OTHER CONTRACTED OUTSOURCED SERVICES TO THOSE
14 GROUPS BEGIN THE NEW 30-WARD BED, 12 ICU-BED FACILITY ON THE
15 HARBOR M.L.K. GROUNDS. WE'LL FULLY BRING UP THE OLIVE VIEW AND
16 RANCHO LOS AMIGOS BEDS FOR A 3-1 TRANSITION DATE. IT'S A VERY
17 IMPORTANT DATE. MARCH 1ST WOULD BE THE TRANSITION DATE FROM
18 THE CURRENT KING/DREW MEDICAL CENTER TO THE NEW HARBOR M.L.K.
19 SUBSEQUENT WAVES LOOK AT RUNNING THIS MODEL FOR A PERIOD OF
20 TIME, BRINGING C.M.S. IN FOR A SURVEY. ONCE WE PASS THAT FULL
21 SURVEY, THERE WILL BE A PERIOD OF ASSURANCE, NOT LESS THAN 30
22 DAYS, FOLLOWED BY A SECOND C.M.S. SURVEY. AND, WHEN WE PASS
23 THAT, WE WILL BE IN A POSITION TO MOVE FORWARD WITH A SECOND
24 INCREASE OF ONE WARD, 30 BEDS, AND ANOTHER 12 ICU BEDS. AND,
25 60 DAYS AFTER THAT, THE FINAL WARD OF 30 BEDS. THE PLAN ALSO



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1 INCLUDES A RE-IMAGINING OF THE OUTPATIENT SERVICES. RIGHT NOW,
2 OUR OUTPATIENT SERVICES AT KING/DREW MEDICAL CENTER ARE
3 PREDOMINANTLY LINKED TO BEING A HOSPITAL AS OPPOSED TO A
4 COMPREHENSIVE SET OF OUTPATIENT SERVICES THAT ARE FOCUSED AND
5 ORGANIZED IN A WAY THAT MEETS COMMUNITY NEEDS AS MUCH AS WE
6 WOULD LIKE. WE'RE CONTEMPLATING AN INCREASE FROM 167,000 TO
7 190,000 OUTPATIENT VISITS AND THE OUTPATIENT CLINIC WILL, AT
8 THE MAC, WILL BE SPECIFICALLY DESIGNED TO MEET THE MOST
9 IMPORTANT PREVENTIVE, DIAGNOSTIC AND THERAPEUTIC CLINICAL
10 NEEDS OF THE SOUTH LOS ANGELES COMMUNITY, INCLUDING DIABETES,
11 HYPERTENSION, MANAGEMENT OF CARDIOVASCULAR AND CEREBRAL
12 VASCULAR DISEASE, AS WELL AS COMPREHENSIVE H.I.V. SERVICES. A
13 MAJOR PIECE OF THIS PLAN IS THE STAFF TRANSFORMATION THAT WILL
14 NEED TO OCCUR. ALL OF THE CURRENT KING/DREW MEDICAL CENTER
15 STAFF WILL BE INTERVIEWED AND WILL BE REASSIGNED. ALL STAFF
16 WILL HAVE THE OPPORTUNITY TO BE INTERVIEWED FOR POSITIONS AT
17 THE NEW HARBOR M.L.K. AND WE'LL BE WORKING CLOSELY WITH YOUR
18 BOARD, D.H.R., THE C.A.O. AND OUR COLLEAGUES AND THE UNION TO
19 MAKE SURE THAT WE HAVE A THOUGHTFUL INCENTIVE PLAN TO DRAW
20 EMPLOYEES BACK TO THE FACILITY FROM ACROSS THE DEPARTMENT AS
21 WELL AS FROM THE PRIVATE SECTOR. IT'S IMPORTANT TO ACKNOWLEDGE
22 THAT THERE WILL BE CHANGES ACROSS THE DEPARTMENT. THE
23 L.A.C./U.S.C. MODEL-- THE L.A.C./U.S.C. HOSPITAL WILL BECOME
24 THE NEW PERMANENT OWNER OF THE INPATIENT PSYCHIATRIC SERVICES
25 IN AUGUSTUS HAWKINS AND THAT WE WILL HAVE TEMPORARY BED



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1 INCREASES AT RANCHO LOS AMIGOS OF 32 BEDS INITIALLY FOLLOWED
2 BY ANOTHER 57 BEDS...

3

4 **SUP. YAROSLAVSKY:** CAN YOU SPEAK MORE, BRUCE? CAN YOU SPEAK
5 MORE DIRECTLY INTO THE MIC?

6

7 **DR. BRUCE CHERNOF:** I'M SORRY, SUPERVISOR. THE CHANGES ACROSS
8 THE DEPARTMENT WILL INCLUDE THE PERMANENT TRANSITION OF
9 PSYCHIATRIC CARE AT AUGUSTUS HAWKINS TO THE L.A.C./U.S.C.
10 LICENSE AND A TEMPORARY INCREASE IN BEDS AT RANCHO LOS AMIGOS,
11 INITIALLY 31, FOLLOWED BY ANOTHER 57, AS WELL AS A TOTAL OF 41
12 BEDS AT OLIVE VIEW TO ALLOW US BED FLEXIBILITY IN THE
13 TRANSITION. BUDGETARILY, WE HAVE PRELIMINARY ESTIMATES THAT
14 THE ANNUAL COST OF THE NEW HARBOR/M.L.K. OPTION POST-
15 TRANSITION AT ABOUT \$31 MILLION MORE FOR THE '07/'08 YEAR THAN
16 WE WOULD HAVE SPENT RUNNING THE CURRENT K.D.M.C. MODEL WITHOUT
17 THE LOSS OF CERTIFICATION. THIS ASSUMES C.M.S. WILL ALLOW US
18 TO ACCESS FEDERAL REVENUES AT LEVELS PREVIOUSLY ANTICIPATED
19 FOR THE '07/'08 YEAR AND THE INCREASED COST IS DUE TO THE
20 ESTIMATED \$94.1 MILLION OF NET COST RESULTING FROM THE PLACING
21 OF EXCESS KING HOSPITAL EMPLOYEES THAT WILL BE ULTIMATELY
22 RETAINED ELSEWHERE IN THE DEPARTMENT. THIS ASSUMES A 40%
23 RETENTION RATE OF CURRENT KING/DREW STAFF AT THE SITE, AS WELL
24 AS ABSORBING \$22 MILLION IN SALARY SAVINGS. WE PLAN TO UPDATE
25 THESE AMOUNTS AND DETERMINE THE COSTS AND REVENUES FOR THE



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1 ONE-YEAR TRANSITION PLAN WITHIN 30 DAYS, INCLUDING SHARING OUR
2 RESULTS WITH THE STATE, D.H.S., TO GET THEIR CONFIRMATION THAT
3 THE PLAN MAKES SENSE FROM A FINANCIAL PERSPECTIVE. ALL
4 PATIENTS CARED FOR CURRENTLY ARE GOING TO BE CARED FOR
5 ELSEWHERE IN THE SYSTEM, SO WE ARE MAKING IT CLEAR TODAY, MY
6 RECOMMENDATION TO YOU TODAY IS THAT WE FORWARD THIS PLAN TO
7 C.M.S. WITH AN EXPECTATION OF FULL FUNDING OF APPROXIMATELY
8 \$200 MILLION FOR THE ONE-YEAR TRANSITION, SINCE ALL THE
9 PATIENTS IN THE CURRENT MODEL WILL BE GETTING CARE. WE DO
10 EXPECT, AS WE COMPLETE THE WORK OVER THE NEXT 30 DAYS, THAT
11 THERE WILL BE ONE-TIME TRANSITION COSTS AND I HAVE NO REASON
12 TO BELIEVE THAT THESE TRANSITION COSTS WOULD EXCEED \$15
13 MILLION BUT I WOULD LIKE GUIDANCE FROM YOUR BOARD NOW ABOUT
14 ALERTING C.M.S. TO THESE POTENTIAL NEEDS. LIKE I SAID, I WILL
15 HAVE MORE INFORMATION FOR YOU, ON A FINANCIAL BASIS, WITHIN 30
16 DAYS. IN SUMMARY, I WANT TO MAKE IT VERY CLEAR THE TIME IS OF
17 THE ESSENCE. THERE ARE \$200 MILLION IN FEDERAL FUNDING THAT
18 WILL GO AWAY ON NOVEMBER 30TH SHOULD WE CHOOSE TO DO NOTHING.
19 IF WE STAND STILL, THAT MONEY DISAPPEARS. SO WE NEED TO PLAN
20 TO GET THIS MODEL FORWARD WITH THE TIME LINE TO C.M.S.
21 IMMEDIATELY AND WE NEED TO HEAR BACK PROMPTLY FROM C.M.S. IT'S
22 VERY IMPORTANT. WE CANNOT CONTINUE TO RUN THIS HOSPITAL
23 WITHOUT FUNDING. I CAN'T RECOMMEND THAT TO YOUR BOARD. I
24 REALLY WANT TO SPEND A MOMENT AGAIN AND THANK THE LEADERSHIP
25 AT BOTH K.D.M.C. AND AT HARBOR BECAUSE KEEPING THIS HOSPITAL



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1 STABLE AS WE MOVE THROUGH THE TRANSITION IS VERY, VERY
2 IMPORTANT. FOR US TO BE ABLE TO KEEP A HOSPITAL OPEN DURING
3 THE ONE-YEAR TRANSITION STARTS WITH THE HARD WORK OF THE STAFF
4 THAT ARE THERE TODAY AND I WANT TO ACKNOWLEDGE THEM FOR THAT
5 WORK. I ALSO WANT TO SORT OF CALL FOR ALL OF US TO ACKNOWLEDGE
6 THAT THIS IS GOING TO REQUIRE A DIFFERENT WAY OF DOING
7 BUSINESS AND I AM SO THANKFUL FOR YOUR BOARD'S SUPPORT, THE
8 OTHER DEPARTMENT'S SUPPORT WITHIN THE COUNTY AND MY STAFF'S
9 SUPPORT BECAUSE WITH HER GOING TO NEED TO MOVE FORWARD VERY
10 QUICKLY WITH STATE AND FEDERAL OFFICIALS TO GET THIS PLAN
11 IMPLEMENTED SO THAT WE CAN BE OF SERVICE TO THIS COMMUNITY.
12 BEFORE YOU ARE A SERIES OF RECOMMENDATIONS THAT WOULD ALLOW US
13 TO MOVE THIS PLAN FORWARD. THE FIRST WOULD BE TO INSTRUCT THE
14 DIRECTOR OF HEALTH SERVICES TO SUBMIT THE METRO CARE
15 IMPLEMENTATION PLAN TO THE CENTERS FOR MEDICARE AND MEDICAID
16 SERVICES, C.M.S., AND REQUEST A ONE-YEAR FULL FUNDING
17 EXTENSION OF \$200 MILLION AND THAT WE ALERT THEM THAT THERE
18 MAY BE ONE-TIME TRANSITION COSTS NOT TO EXCEED \$15 MILLION.
19 THE SECOND IS TO INSTRUCT THE DEPARTMENT OF HEALTH SERVICES,
20 IN CONJUNCTION WITH THE EXECUTIVE OFFICER, TO SCHEDULE A
21 BEILENSON HEARING ON THE METRO CARE PLAN IN THE HALL OF
22 ADMINISTRATION. WE BELIEVE THAT DATE SHOULD BE NOVEMBER 6TH.
23 THE THIRD IS TO INSTRUCT THE CHIEF ADMINISTRATIVE OFFICER,
24 DIRECTOR OF HUMAN RESOURCES-- AND DIRECTOR OF HUMAN RESOURCES
25 TO REVIEW THE METRO CARE ORGANIZATIONAL LEADERSHIP STRUCTURE



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1 AND MAKE RECOMMENDATIONS REGARDING THE ADJUSTMENT OF POSITION
2 CLASSIFICATION AND LEVELS. NUMBER 4, TO INSTRUCT THE CHIEF
3 ADMINISTRATIVE OFFICER AND THE DIRECTOR OF HUMAN RESOURCES TO
4 ASSIST THE DIRECTOR OF HEALTH SERVICES IN THE DEVELOPMENT OF A
5 STAFF REASSIGNMENT PLAN FOR ALL KING/DREW MEDICAL CENTER
6 EMPLOYEES WITH A COMPETENT OR BETTER PERFORMANCE EVALUATION.
7 NUMBER 5, TO INSTRUCT THE CHIEF ADMINISTRATIVE OFFICER, THE
8 DIRECTOR OF THE DEPARTMENT OF HEALTH SERVICES, THE DIRECTOR OF
9 HUMAN RESOURCES TO DEVELOP A RECRUITMENT AND RETENTION PROGRAM
10 FOR STAFF ACCEPTING POSITIONS AT THE NEW HARBOR M.L.K.
11 COMMUNITY HOSPITAL. NUMBER 6, INSTRUCT THE DIRECTOR OF THE
12 DEPARTMENT OF HEALTH SERVICES TO REPORT BACK IN NO MORE THAN
13 30 DAYS WITH ADDITIONAL INFORMATION ON THE BUDGETARY IMPACTS
14 OF METRO CARE TO INCLUDE UPDATED REVENUE AND COST ESTIMATES
15 RELATED TO THE CONVERSION OF K.D.M.C. TO THE NEW HARBOR
16 M.L.K., INCREASE BEDS AT HARBOR-U.C.L.A. AND OTHER METRO CARE
17 SERVICE CHANGES. NUMBER 2, ANY BUDGETARY ADJUSTMENTS AT
18 L.A.C./U.S.C., RANCHO LOS AMIGOS AND VALLEY CARE, OLIVE VIEW
19 RELATIVE TO THE TEMPORARY BED INCREASES THAT WE'LL NEED.
20 NUMBER 7, INSTRUCT THE DEPARTMENT OF HEALTH SERVICES, IN
21 CONJUNCTION WITH THE CHIEF ADMINISTRATIVE OFFICER AND COUNTY
22 COUNSEL, TO DEVELOP A HIGHLY SIMPLIFIED, RAPID CONTRACTING
23 MODEL TO COMPLETE THE MEDICAL STAFF AND OTHER CONTRACTS IN AN
24 EXPEDITED FASHION AND TO RETURN TO THE BOARD WITH THE MODEL,
25 INCLUDING ALL DELEGATIONS OF AUTHORITY AND OTHER RECOMMENDED



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1 ACTIONS NECESSARY TO IMPLEMENT THE MODEL. NUMBER 8, INSTRUCT
2 THE DEPARTMENT OF HEALTH SERVICES TO USE THE AUTHORITY
3 DELEGATED TO HIM IN THE LOS ANGELES COUNTY CODE SECTION
4 2.76.530 TO EXECUTE CONTRACTS WITH PRIVATE HOSPITALS TO ABSORB
5 K.D.M.C. PATIENTS, EFFECTIVE 12-1-06 OR SOONER BUT ONLY IF
6 NEEDED. NUMBER 9, DIRECT THE CHIEF ADMINISTRATIVE OFFICER TO
7 EXPEDITE THE HARBOR U.C.L.A. OPERATING ROOM EMERGENCY ROOM
8 EXPANSION PROJECT AND TO PROMPTLY REVIEW ANY OTHER CAPITAL
9 PLANNING OR EQUIPMENT NEEDS AT HARBOR U.C.L.A. DIRECTLY
10 RELATED TO THE IMPLEMENTATION OF METRO CARE. AND I WOULD LIKE
11 TO TAKE THIS OPPORTUNITY TO THANK YOUR BOARD AND THE C.A.O.'S
12 OFFICE FOR MOVING FORWARD ON THE O.R./E.R. PROJECT, WHICH WAS
13 APPROVED TODAY. AND, FINALLY, NUMBER 10, TO DIRECT THE CHIEF
14 ADMINISTRATIVE OFFICER, CHIEF INFORMATION OFFICER, DIRECTOR OF
15 I.S.D. AND DIRECTOR OF HEALTH SERVICES TO DEVELOP AN EXPEDITED
16 INFORMATION TECHNOLOGY WORK PLAN TO BRING UP THE NEW HARBOR
17 M.L.K. USING HARBOR U.C.L.A. I.T. PLATFORMS IN A TIME FRAME
18 CONSISTENT WITH THE METRO CARE IMPLEMENTATION PLAN. IT'S A LOT
19 OF RECOMMENDATIONS.

20
21 **SUP. YAROSLAVSKY:** YOU'RE READING FROM A DIFFERENT VERSION THAN
22 I HAVE. YOU HAVE 10 RECOMMENDATIONS AND I HAVE 11.



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1 **DR. BRUCE CHERNOF:** YES. THERE'S A NUMBERING ERROR, SUPERVISOR.
2 THAT 7 IS-- THERE ARE A TOTAL OF 10. THERE'S A 7 IN THE FINAL
3 THAT'S FLOATING AROUND UNNECESSARILY, SO I APOLOGIZE FOR THAT.

4

5 **SUP. YAROSLAVSKY:** WHICH ONE?

6

7 **DR. BRUCE CHERNOF:** THE NUMBER 7 ON THE FIRST PAGE IS A
8 TYPOGRAPHICAL ERROR. IT'S AN EXTRANEIOUS NUMBER AND I APOLOGIZE
9 TO YOU FOR THAT.

10

11 **SUP. YAROSLAVSKY:** OH, I SEE.

12

13 **SUP. ANTONOVICH, MAYOR:** DR. CHERNOF, LET ME ASK THE DIALOGUE
14 AND DISCUSSION YOU'VE HAD WITH C.M.S. RELATIVE TO THE ACTIONS
15 AND DISCUSSIONS WE'VE BEEN HAVING WITH YOU AND THE DIRECTION
16 WE ARE MOVING TO RESOLVE THIS SERIOUS ISSUE, THE INDICATIONS
17 THAT THEY WILL PROCEED WITH THE PROPOSAL THAT YOU ARE
18 RECOMMENDING TO THE BOARD.

19

20 **DR. BRUCE CHERNOF:** MAYOR, SUPERVISORS, ALL OF OUR DISCUSSIONS
21 WITH C.M.S. TO DATE LEAD US TO BELIEVE THAT THIS PLAN
22 MATERIALLY MEETS EVERY SINGLE ONE OF THEIR EXPECTATIONS WITH
23 RESPECT TO CHANGE IN OPERATION OF THE HOSPITAL, APPROPRIATE
24 OVERSIGHT FROM A DIFFERENT HOSPITAL OPERATOR AND A CONVERSION
25 TO A CLINICAL FOOTPRINT THAT IS SMALLER AND SUSTAINABLE.



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1

2 **SUP. ANTONOVICH, MAYOR:** AND DO WE HAVE A CONTINGENCY PLAN IN
3 PLACE IF THE NOVEMBER 30TH DEADLINE PASSES AND C.M.S. HAS A
4 CHANGE OF DIRECTION?

5

6 **DR. BRUCE CHERNOF:** MAYOR, WITH RESPECT TO NOT HEARING FROM
7 THEM BY NOVEMBER 30TH, THE DEPARTMENT HAS THOUGHT THROUGH
8 CONTINGENCY PLANS BUT I WANT TO BE HONEST WITH ALL OF YOU,
9 THERE AREN'T A LOT OF GOOD CHOICES HERE. THERE REALLY AREN'T.
10 AND, AT THE END OF THE DAY, I BELIEVE, IF WE CAN'T GET C.M.S.
11 TO PUSH FORWARD WITH A COMMITMENT TO SUPPORT A MEANINGFUL
12 TRANSITION, I DON'T SEE HOW, GIVEN THE LOOMING BUDGET DEFICIT,
13 THAT THIS HOSPITAL COULD REMAIN OPEN FOR ANY SIGNIFICANT
14 PERIOD OF TIME.

15

16 **SUP. ANTONOVICH, MAYOR:** AND THE SUPPORT FROM HARBOR U.C.L.A.,
17 FROM THE MEDICAL STAFF AND THE ADMINISTRATION HAS ALL BEEN
18 POSITIVE?

19

20 **DR. BRUCE CHERNOF:** IT HAS BEEN INCREDIBLY POSITIVE AND I,
21 AGAIN, WANT TO ACKNOWLEDGE THE LEADERSHIP OF THE
22 ADMINISTRATIVE FOLKS AT HARBOR U.C.L.A. MEDICAL CENTER AND THE
23 PHYSICIANS, THE DEPARTMENT CHAIRS. THEY'VE WORKED VERY HARD.
24 WE'VE BEEN ABLE TO ADDRESS THEIR CONCERNS ABOUT INDEPENDENCE,
25 WHICH I THINK IT'S VERY IMPORTANT THAT HARBOR BE ALLOWED TO



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1 FUNCTION IN A WAY THAT PROTECTS THEM BUT THEY UNDERSTAND THE
2 IMPORTANCE OF THE CHALLENGES AND HAVE BEEN AT THE TABLE WITH
3 US EVERY DAY DURING THE LAST WEEK TO DEVELOP THE PLAN.

4

5 **SUP. KNABE:** MR. MAYOR, COULD I JUST SPECIFICALLY ADDRESS THAT
6 ONE ISSUE? YOU HAVE, YOU KNOW, IN...

7

8 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY AND THEN-- GO
9 ON.

10

11 **SUP. KNABE:** JUST IN THIS PARTICULAR MODEL, YOU HAVE ADDRESSED
12 THE ISSUE OF THE INDEPENDENCE OF THE HARBOR M.L.K. PIECE
13 OPERATING INDEPENDENTLY ON ITS OWN LICENSE?

14

15 **DR. BRUCE CHERNOF:** THAT IS CORRECT, SUPERVISOR.

16

17 **SUP. KNABE:** TO PROTECT THE HARBOR LICENSE. HAS THE STATE
18 AGREED TO THAT OR WOULD WE EXPECT THE LICENSING FOLKS TO ALLOW
19 THAT TO HAPPEN? AND IF THEY DON'T OR WHAT'S THE PROCESS SHOULD
20 THAT NOT BE RECOGNIZED, WHAT HAPPENS NEXT?

21

22 **DR. BRUCE CHERNOF:** WELL, WE'VE HAD DISCUSSIONS WITH THE STATE
23 LICENSING FOLKS. THEY HAVE NOT SEEN THIS WRITTEN-- THIS FINAL
24 WRITTEN DOCUMENT YET BUT WE'VE DISCUSSED ALL THE ELEMENTS WITH
25 THEM, SO WE'RE CONFIDENT THAT, BASED ON OUR DISCUSSIONS, THAT



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1 THIS SHOULD MEET THEIR EXPECTATIONS FOR AN INDEPENDENT
2 LICENSE. WE'RE CONFIDENT, FROM OUR DISCUSSIONS WITH C.M.S.,
3 THAT WE-- THAT THIS SHOULD LEAD US TO THE POINT WHERE THE
4 FACILITIES CAN HAVE INDEPENDENT C.M.S. CONTRACTS AND THE FINAL
5 PIECE OF THE PUZZLE IS TO WORK THROUGH THE EXACT LEVEL OF
6 DETAIL WITH J.C.A.H.O. ABOUT THE LEVEL OF INDEPENDENCE BUT
7 WE...

8

9 **SUP. KNABE:** DOES THAT MEAN, SO IF THEY HAVE INDEPENDENT
10 CONTRACTS, THEN THAT WOULD ALSO MEAN SEPARATE J.C.A.H.O.
11 ACCREDITATIONS?

12

13 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

14

15 **SUP. ANTONOVICH, MAYOR:** QUESTION, WHAT ABOUT THE STATUS OF THE
16 HAWKINS MENTAL HEALTH SERVICES AFTER METRO CARE IS
17 IMPLEMENTED?

18

19 **DR. BRUCE CHERNOF:** SUPERVISOR, ALL OF THOSE SERVICES WILL
20 BECOME PART OF THE L.A.C./U.S.C. PSYCHIATRIC PROGRAM. THEY
21 WILL BE UNDER THE L.A.C./U.S.C. LICENSE.

22

23 **SUP. ANTONOVICH, MAYOR:** JUST PERSONALLY, I WANT TO AGAIN THANK
24 YOU PUBLICLY FOR THE LEADERSHIP AND DIRECTION AND ENERGY, AND
25 ENTHUSIASM AND INNOVATIONS THAT YOU'VE BEEN ABLE TO BRING TO



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1 THE DEPARTMENT IN A VERY SHORT PERIOD OF TIME TO PLACE IT ON
2 COURSE TO RESOLVE A VERY SERIOUS MEDICAL CARE DEFICIENCY THAT
3 OCCURRED FOR TOO LONG AT THE FACILITIES IN THE SOUTH CENTRAL
4 PART OF LOS ANGELES, SO THANK YOU FOR THIS PROPOSAL, THE
5 COMMUNICATIONS YOU'VE HAD WITH C.M.S. BASICALLY DAILY AND THE
6 CONTINUED UPDATING TO THE BOARD THAT WE ARE RECEIVING DAILY
7 FROM YOU AND I PERSONALLY, MY STAFF, APPRECIATE THAT.

8 SUPERVISOR YAROSLAVSKY, THEN SUPERVISOR KNABE. SUPERVISOR
9 MOLINA, THEN SUPERVISOR BURKE.

10

11 **SUP. YAROSLAVSKY:** I ALSO APPRECIATE THE WORK THAT YOU'RE DOING
12 IN KEEPING US POSTED. I DO HAVE A SLIGHTLY DIFFERENT TAKE,
13 BASED ON WHAT OUR CONVERSATIONS HAVE BEEN ON YOUR
14 CONVERSATIONS WITH C.M.S. AND I DON'T THINK THEY'VE MADE A
15 COMMITMENT FOR ANYTHING YET. YOU WERE VERY CAREFUL IN WHAT YOU
16 JUST SAID IN THAT EVERYTHING YOU'VE DONE SHOULD MEET THEIR
17 EXPECTATIONS BUT THAT'S WHAT YOU THINK. THAT'S NOT NECESSARILY
18 WHAT THEY THINK AND THEY HAVE MADE NO COMMITMENT YET. AND
19 THAT'S REALLY THE LINE OF QUESTIONING THAT I WANTED TO ASK YOU
20 ABOUT RIGHT NOW. WE'VE TALKED ABOUT YOUR PLAN, IN A GENERAL
21 SENSE, TWO WEEKS AGO. YOU'VE PUT A LOT MORE SPECIFICS TO IT
22 NOW. ON A SEPARATE ISSUE, WHICH WE'LL GET INTO LATER, I
23 SUSPECT, ON THE FINANCIAL PIECE, YOU REALLY DON'T HAVE A SOLID
24 FINAL BEAD, AS YOUR OWN REPORT ADMITS TO, OF WHAT THE
25 FINANCIAL IMPLICATIONS ARE OF THIS IN RELATION TO MEDI-CAL



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1 REDESIGN AND OTHER THINGS AND THAT'S SOMETHING THAT YOU NEED
2 TO KNOW. BUT WHAT I WANT TO FOCUS ON IS WHAT HAPPENS IF YOU
3 DON'T GET THE FEDERAL GOVERNMENT TO SIGN OFF ON THIS? IT IS
4 NOW OCTOBER THE 17TH. DO YOU BELIEVE YOU WILL HAVE THE
5 FINANCIALS DONE, BY YOUR TESTIMONY THIS MORNING, IN ABOUT 30
6 DAYS. THAT'S ROUGHLY NOVEMBER 17TH. AND CAN YOU FORESEE THE
7 FEDERAL GOVERNMENT APPROVING THIS PLAN BEFORE YOU HAVE A
8 BETTER BEAD ON WHAT THE FINANCIAL IMPLICATIONS ARE? IS IT
9 CONCEIVABLE THAT THEY WOULD APPROVE SOMETHING BEFORE YOU HAD
10 THAT INFORMATION?

11

12 **DR. BRUCE CHERNOF:** I THINK IT IS POSSIBLE AND MY EXPECTATION
13 IS THAT WE ARE-- WE ARE-- THIS PLAN CONTEMPLATES THAT ALL OF
14 THE CURRENT BEDS THAT ARE OCCUPIED AT KING/DREW MEDICAL CENTER
15 WITH PATIENTS, THAT THOSE BEDS, OCCUPIED BEDS WILL BE FOUND
16 SOMEWHERE ELSE IN THE SYSTEM. THOSE PATIENTS ARE GETTING CARE.
17 SO WE-- JUST THE BEDS ARE ARRAYED DIFFERENTLY. AND, YES,
18 SUPERVISOR, IT IS MY EXPECTATION THAT C.M.S. CAN COME FORWARD
19 BECAUSE THEY'RE FUNDING THE CARE FOR THOSE PATIENTS. THE FACT
20 THAT THE TRANSITION WILL HAVE OTHER ADDITIONAL COSTS AND SOME-
21 - THERE'S SOME OTHER COMPLEXITIES WITH RESPECT TO THE WAIVER
22 THAT DO NEED TO BE WORKED THROUGH WITH THE STATE. I DO NEED TO
23 BRING THOSE FORWARD TO YOU AND I WOULD CERTAINLY EXPECT THAT
24 YOU WOULD WANT ME TO SHARE THOSE WITH C.M.S. BUT, YOU KNOW,
25 THEY SET A TIME LINE OF NOVEMBER 30TH. MY GOAL IS TO KEEP A



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1 HOSPITAL OPEN IN THAT COMMUNITY WITH AN EMERGENCY DEPARTMENT.
2 SO WE HAVE A PLAN HERE THAT ALLOWS US TO PROVIDE CARE FOR
3 PATIENTS IN AN ORGANIZED WAY, SO THE SHORT ANSWER IS YES.

4

5 **SUP. YAROSLAVSKY:** BY WHEN DO YOU NEED TO HAVE A GO OR NO-GO
6 DECISION FROM THE FEDERAL GOVERNMENT BEFORE YOU HAVE TO
7 ABANDON THIS PLAN AND GO TO SOME OTHER PLAN BECAUSE YOU JUST
8 TESTIFIED THAT YOU WOULD NOT-- YOU'D NOT ASK US TO PURSUE THIS
9 PLAN WITH-- WITHOUT FEDERAL FUNDING AGREEMENT, WITHOUT A
10 CONTINUATION OF THE C.M.S. CONTRACT, MEDICAID CONTRACT,
11 CORRECT? SO WHEN DO YOU NEED A GO OR NO GO DECISION?

12

13 **DR. BRUCE CHERNOF:** SUPERVISOR, I WOULD REALLY LIKE TO GET SOME
14 GUIDANCE FROM C.M.S. BETWEEN NOW AND THE BEILENSEN HEARINGS. I
15 DO THINK THAT C.M.S. WILL WANT TO SEE TANGIBLE ACTION FROM
16 YOUR BOARD AND MY DEPARTMENT THAT THIS ISN'T JUST A PLAN ON
17 PAPER BUT THAT THE SERVICE RECONFIGURATIONS CONTEMPLATED HERE
18 ACTUALLY GET IMPLEMENTED BUT I REALLY WOULD LIKE TO HEAR
19 SOMETHING FROM C.M.S. BETWEEN NOW AND THEN SO THAT YOUR BOARD
20 WOULD GO INTO BEILENSONS WITH SOME UNDERSTANDING OF THEIR
21 KNOWLEDGE OF THE PLAN.

22

23 **SUP. YAROSLAVSKY:** AND IF YOU DON'T HAVE THAT KIND OF A
24 RESPONSE FROM THE FEDERAL C.M.S. AUTHORITIES, SAY BY THE
25 BEILENSEN OR EVEN BY THE DAY AFTER THE BEILENSEN HEARING, WHAT



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1 WOULD YOU THEN RECOMMEND TO THE BOARD? OR WHENEVER. 15TH OF
2 NOVEMBER, 30TH-- WHAT IS THE-- YOU CAN'T WAIT UNTIL THE 30TH
3 OF NOVEMBER TO FIND OUT WHETHER C.M.S. IS GOING TO APPROVE
4 THIS, BECAUSE THEN YOU HAVE THE WORST OF ALL WORLDS. YOU'VE
5 BEEN STUCK WITH A PLAN THAT THEY ARE NOT GOING TO FUND AND
6 THAT YOU'RE NOT GOING TO RECOMMEND TO US BUT YOU'RE AT THE END
7 OF THE FUNDING CYCLE AND YOU HAVEN'T DONE A THING YET TO HAVE
8 A PLAN "B". DO YOU HAVE A PLAN "B" IN THE EVENT THAT THIS
9 DOESN'T WORK? AND WHAT IS IT?

10

11 **DR. BRUCE CHERNOF:** SUPERVISOR, THERE AREN'T MANY GREAT PLAN
12 "BS" HERE IN THE SYSTEM. THE PLAN "BS" ARE THAT WE'VE
13 IDENTIFIED HERE CLEARLY FOR YOU A NUMBER OF BEDS THAT CAN BE
14 BROUGHT UP IN OUR OTHER FACILITIES. WE'VE IDENTIFIED FOR YOU
15 THE ABILITY TO TRANSITION CERTAIN KINDS OF SUBSPECIALTY
16 SERVICES FROM THE CURRENT KING/DREW TO HARBOR U.C.L.A. MEDICAL
17 CENTER, BUT-- SO THAT ALLOWS FOR SERVICE PROVISION TO OCCUR
18 BUT THAT DOES NOT KEEP A HOSPITAL OPEN IN THE COMMUNITY. THAT
19 JUST ALLOWS SERVICE PROVISION TO OCCUR ELSEWHERE.

20

21 **SUP. YAROSLAVSKY:** I GUESS WHAT I'M ASKING BLUNTLY IS CAN YOU--
22 IF THE FEDERAL GOVERNMENT DOES NOT FUND THIS HOSPITAL, THIS
23 PLAN, I'M SORRY, THIS PLAN THAT KEEPS THIS HOSPITAL OPEN ON A
24 SMALLER SCALE WITH AN EMERGENCY ROOM, IF THE FEDERAL



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1 GOVERNMENT DOESN'T FUND THIS PLAN, CAN YOU CONCEIVE OF A
2 CIRCUMSTANCE UNDER WHICH THIS HOSPITAL WOULD REMAIN OPEN?

3

4 **DR. BRUCE CHERNOF:** I REALLY DON'T, SUPERVISOR. I THINK WE
5 WOULD BE LOOKING AT A RADICALLY DIFFERENT SERVICE...

6

7 **SUP. YAROSLAVSKY:** SO THAT'S THE ISSUE, IS IF THE FEDS DON'T
8 APPROVE-- THEY DON'T NEED TO APPROVE EVERYTHING YOU'VE PUT IN
9 HERE, THERE COULD BE SOME DISCUSSION, I'M SURE THEY'LL HAVE
10 ISSUES BUT IF THEY DON'T, AT THE END OF THE DAY, COME TO SOME
11 KIND OF AN AGREEMENT WITH US AND US WITH THEM ABOUT THE
12 FUNDING OF THIS RECONFIGURATED HARBOR/KING DREW MEDICAL
13 CENTER, KING MEDICAL CENTER OR HOSPITAL IN WILLOWBROOK, THEN
14 THIS HOSPITAL WILL NOT CONTINUE TO OPERATE IN ANY ITERATION.

15

16 **DR. BRUCE CHERNOF:** I DON'T BELIEVE SO, SUPERVISOR.

17

18 **SUP. YAROSLAVSKY:** ALL RIGHT. I THINK THOSE ARE THE STAKES,
19 THOSE ARE THE STAKES THAT-- AND EVERYTHING WE'VE HEARD, AND I
20 KNOW EVERY BOARD MEMBER HAS BEEN IN TOUCH WITH VARIOUS HIGHER--
21 UPS HAS-- ALL OF THE COMMUNICATIONS HAVE BEEN, WE DON'T WANT
22 TO SEE THE HOSPITAL CLOSE, WE DON'T WANT TO SEE THE EMERGENCY
23 ROOM CLOSE, WE'RE HEARING THAT FROM FEDERAL AUTHORITIES, WE'RE
24 HEARING THAT FROM-- CERTAINLY FROM STATE AUTHORITIES AND FROM
25 THE GOVERNOR HIMSELF, ACTUALLY, MORE SO FROM THE STATE-- FROM



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1 THE GOVERNOR AND THE STATE THAN FROM ANYBODY ELSE AND THEY
2 NEED TO HELP US GET THERE ONCE THEY ARE CONVINCED AND I THINK
3 THEY SHOULD BE BY THE TIME WE GET TO NOVEMBER 6TH OR SOONER. I
4 THINK, EVEN AFTER TODAY, THEY SHOULD BE CONVINCED, IF THEY
5 WEREN'T ALREADY, THAT THIS IS-- THAT THIS ISN'T JUST A PLAN ON
6 PAPER. I THINK YOU'VE TAKEN THIS TO A NEW LEVEL AND I DON'T
7 THINK ANYBODY AROUND HERE DOUBTS THAT. ANY OF US WHO HAVE BEEN
8 AROUND HERE UNDERSTAND THAT YOU'VE THOUGHT THIS THROUGH AND
9 YOUR PEOPLE HAVE THOUGHT THIS THROUGH, THE C.A.O. AND THE
10 ADMINISTRATION HAVE THOUGHT THIS THROUGH ABOUT HOW TO
11 TRANSITION FROM THE STATUS QUO TO A NEW DAY AND IT'S VERY
12 COMPLICATED, IT'S VERY COMPLEX AND IT'S VERY RADICAL AND WE
13 HAVE NEVER PUBLICLY TALKED ABOUT THIS KIND OF A PLAN BEFORE.
14 SO I THINK THAT SHOULD GET SOME OF THE FOLKS IN WASHINGTON'S
15 ATTENTION AND CERTAINLY IT HAS GOTTEN, I THINK, THE STATE'S
16 ATTENTION. SO I THINK THE STAKES ARE REALLY THAT SIMPLE. IF
17 THIS THING DOESN'T GET FUNDED OR IF WE DON'T HAVE A
18 COMMITMENT, AND THIS WAS A ASKED BY MS. MOLINA TWO WEEKS AGO,
19 IF WE DON'T GET THIS FUNDED OR COMMITMENT FOR FUNDING SOON,
20 AND I GUESS YOU'RE SAYING NOVEMBER 6TH, THEN THERE'S ANOTHER--
21 ANOTHER PATH THAT YOU'RE GOING TO HAVE TO START TO TAKE IN AN
22 ACCELERATED FASHION AND I HOPE WE DON'T HAVE TO GET THERE BUT
23 I JUST THINK IT NEEDS TO BE PUT OUT ON THE TABLE THAT THAT'S
24 THE EITHER/OR HERE. I THINK THE CONTRACTING IT OUT APPROACH IS
25 A PIPE DREAM, FRANKLY, AND I THINK MOST PEOPLE HAVE LOOKED AT



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1 IT HAVE RECOGNIZED THAT. THE LAST THING I WANT TO ASK YOU IS
2 ON THE MEDI-CAL REDESIGN, YOU'RE GOING TO HAVE TO RUN THE
3 NUMBERS ON THIS PLAN AS IT IMPACTS-- HOW IT INTEGRATES IN THE
4 MEDI-CAL REDESIGN REALITIES OF TODAY, CORRECT?

5

6 **DR. BRUCE CHERNOF:** THAT IS CORRECT.

7

8 **SUP. YAROSLAVSKY:** WHEN IS THAT LIKELY TO HAPPEN?

9

10 **DR. BRUCE CHERNOF:** WITHIN THE NEXT 30 DAYS.

11

12 **SUP. YAROSLAVSKY:** AND YOU'RE INTEGRATING YOUR FINANCIAL
13 OFFICER, CHIEF FINANCIAL OFFICER INTO ALL OF YOUR THINKING,
14 ALL YOUR DISCUSSIONS AS YOU'RE GETTING THE PLAN RAMPED UP?

15

16 **DR. BRUCE CHERNOF:** COMPLETELY AND WE HAVE ACTUALLY STARTED
17 DISCUSSIONS WITH THE STATE ON THE IMPLICATIONS FOR MEDI-CAL
18 REDESIGN ALREADY.

19

20 **SUP. YAROSLAVSKY:** I THINK IT'S REALLY CRITICAL THAT YOUR
21 C.F.O. BE INVOLVED EARLY RATHER THAN LATER. I THINK THERE ARE
22 A LOT OF PEOPLE WHO HAVE A STAKE IN THAT-- IN THE OUTCOME OF
23 THOSE ANALYSES, NOT JUST THE COUNTY OF COUNTY OF LOS ANGELES
24 BUT THE STATE OF CALIFORNIA AND IT MAY HAVE AN IMPACT ON THE
25 STATE'S RECEPTIVITY, DEPENDING ON WHAT HAPPENS. SO I THINK WE



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1 NEED TO HAVE-- YOU NEED TO BE AND WE NEED TO BE FULLY INFORMED
2 ABOUT WHAT THE IMPLICATIONS ARE, THE RIPPLE EFFECTS ARE, ON
3 THE REST OF THE HEALTHCARE DELIVERY SYSTEM OF SOUTHERN AND ALL
4 OF CALIFORNIA. I THINK IT'S A VERY COMPLICATED THING. I'D BE
5 SURPRISED IF YOU COULD GET A CREDIBLE FIGURE IN THE NEXT 30
6 DAYS, FRANKLY, BECAUSE THIS IS SUCH A MOVING TARGET BUT YOU'VE
7 GOT TO DO THE BEST YOU CAN TO GET THERE WITH THAT RECOGNITION.
8 I JUST WANT TO REITERATE ONE THING THAT WAS SAID-- THAT YOU
9 SAID EARLIER AND THAT IS THAT WE DON'T HAVE REALLY A MINUTE TO
10 WASTE AND YOU HAVEN'T, YOU HAVEN'T WASTED ANY TIME AND THIS
11 BOARD HASN'T, SINCE THAT FATEFUL FRIDAY EVENING A FEW WEEKS
12 AGO. AND I'VE BEEN GETTING LETTERS AND I KNOW WELL--
13 STAKEHOLDERS IN THE COMMUNITY AND ELSEWHERE WHO ARE VERY
14 CONCERNED ABOUT THE IMPLICATIONS OF THIS FOR THEIR CLIENTS AND
15 THE PEOPLE THEY REPRESENT BUT THE STAKES ARE HIGH IF WE GET
16 CAUGHT IN PARALYSIS BY ANALYSIS AND ALL OF YOUR TIME, ALL OF
17 OUR TIME NEEDS TO BE FOCUSED ON ENSURING THAT OUR CLIENTS GET
18 CARE, THAT THE QUALITY OF CARE IS NOT DIMINISHED, IN FACT,
19 SHOULD BE IMPROVED; THAT ALL THE TIME YOU SPEND ON ANALYSIS AS
20 FAR AS GETTING THIS PLAN IMPLEMENTED IN A SOUND FASHION THAT
21 GETS FEDERAL AND STATE APPROVAL AND THAT PRODUCES, AS YOU SAID
22 MANY TIMES, QUALITY CARE AT NATIONAL STANDARDS. THAT'S OUR
23 OBJECTIVE AND I'M JUST NOT INTERESTED RIGHT NOW IN COMMITTEES
24 AND WORKSHOPS. I HAVE TO SAY THAT THERE'S BEEN MORE OUTREACH
25 FROM YOU PERSONALLY TO MANY OF THE STAKEHOLDERS AND THE



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1 FEDERAL FOLKS AND THE STATE FOLKS ALSO HAVE ENGAGED IN SOME
2 OUTREACH THAN WAS EVER DONE BEFORE BUT WE JUST SIMPLY CAN'T
3 RISK AND PUT AT RISK THIS PLAN AND THE HOSPITAL. IT'S NOT THE
4 PLAN, IT'S ABOUT THE HOSPITAL. WE DON'T HAVE THE LUXURY OF
5 TIME ANY MORE AND SO I JUST WANTED TO MAKE THAT STATEMENT.
6 BUT, BRUCE, THERE ARE A LOT OF ISSUES THAT STILL-- THERE'S A
7 LOT OF WATER TO FLOW UNDER THIS BRIDGE BUT YOU'VE DONE A
8 REMARKABLE JOB IN THE SHORT TIME THAT WE HAVE HAD TO DEAL WITH
9 THIS. THANK YOU, MR. CHAIRMAN.

10

11 **SUP. KNABE:** MR. MAYOR?

12

13 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

14

15 **SUP. MOLINA:** WELL, LET'S GO THROUGH IT AGAIN BECAUSE I DON'T
16 THINK THAT THERE IS A CLEAR UNDERSTANDING OF THAT. FIRST OF
17 ALL, WHEN WE RECEIVED NOTICE OF OUR FAILING OUR C.M.S.
18 INSPECTION, I THINK THAT A LOT OF PEOPLE THOUGHT WE WERE DOING
19 NOTHING, THAT WE DIDN'T HAVE CONTINGENCY PLANS, THAT WE HAD
20 NOT THOUGHT ABOUT IT, BUT WE HAD BEEN ASKED, MONTHS
21 BEFOREHAND, TO START DEVELOPING POTENTIAL CONTINGENCY PLANS.
22 WHILE THEY WEREN'T ALL COMPLETELY DRAWN OUT, IT WAS REALLY OUR
23 HOPE THAT WE WOULD PASS C.M.S. BUT THE REALITY IS WE DID NOT,
24 SO WE DID PULL OUT THE CONTINGENCY PLANS. WE DUSTED THEM OFF,
25 YOU'VE FILLED IN THE DETAILS AND SO FAR IT SEEMS AS THOUGH



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1 EVERYONE IS VERY HAPPY, FOR THE MOST PART, WITH THE
2 CONTINGENCY. I MEAN, I CAN'T IMAGINE THAT DREW IS ALL THAT
3 HAPPY BUT, FOR THE MOST PART, WHAT WE'RE SAYING IS WE'RE
4 SAVING THE HOSPITAL WITHIN THE COMMUNITY UNDER THIS
5 CONTINGENCY PLAN. AND THE CONTINGENCY PLAN BEFORE US IS
6 COSTING US AN ADDITIONAL-- HOW MANY MILLIONS OF DOLLARS TO
7 MOVE ALL THE EMPLOYEES OUT TO THE REST OF OUR HOSPITALS?

8

9 **DR. BRUCE CHERNOF:** 94.1 MILLION ON INITIAL CALCULATIONS.

10

11 **SUP. MOLINA:** 94.1 MILLION. JUST TO TAKE THE EMPLOYEES OUT AND
12 TO HIRE NEW EMPLOYEES WITHIN THIS FACILITY. AND THEN, OF
13 COURSE, WE JUST PASSED THE-- TO ESCALATE THE IMPROVEMENTS AT
14 HARBOR SO THAT WE CAN ABSORB ANY ADDITIONAL NEW. THAT'S
15 CONNECTED IN HERE SOMEWHAT, WHICH IS OVER \$334 MILLION, EVEN
16 THOUGH THE ESCALATING COST OF THERE , BECAUSE YOU MENTIONED IT
17 IN YOUR-- EVEN THOUGH IT'S A SEPARATE ACTION.

18

19 **C.A.O. JANSSEN:** IT'S A SEPARATE ACTION AND IT'S-- WE'VE BEEN
20 WORKING ON IT.

21

22 **SUP. BURKE:** THAT WAS INTRODUCED FIVE YEARS AGO.

23

24 **C.A.O. JANSSEN:** FIVE YEARS. SO IT'S NOT DIRECTLY RELATED.

25



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1 **SUP. MOLINA:** ALL RIGHT. BUT WE DID EXPEDITE SOME OF THE WORK
2 THAT NEEDS TO BE DONE. BUT THE ISSUE IS, IS THAT THE
3 COMMUNITY, FOR THE MOST PART, ASSUMES THAT WE ARE ON OUR WAY
4 THERE TO DO-- TO CARRY OUT THIS PLAN. BUT I THINK IT'S
5 CRITICAL TO REMIND EVERYONE, INCLUDING OURSELVES, WHAT THE
6 SITUATION IS. RIGHT NOW, WE HAVE DEVISED A PLAN AND THIS BOARD
7 NEEDS TO APPROVE IT AND IT'S GOING TO COST AN AWFUL LOT OF
8 MONEY AND IT IS A TEMPORARY-- A TRANSITIONAL PLAN, FOR THE
9 MOST PART, WITH 41 BEDS WILL BE MAINTAINED AT MARTIN LUTHER
10 KING HOSPITAL, RIGHT? WITH THE EMERGENCY ROOM, CORRECT? AND AN
11 I.C.U.

12

13 **DR. BRUCE CHERNOF:** THAT WOULD BE THE BASE WE WOULD BUILD FROM
14 ON MARCH 1ST.

15

16 **SUP. MOLINA:** THAT'S RIGHT. SO, ON NOVEMBER THE 30TH, LET'S
17 UNDERSTAND HOW THIS WORKS, EVERYBODY LEAVES, RIGHT?

18

19 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WILL NEED TO GET FROM THE
20 CURRENT HOSPITAL FOOTPRINT TO THE 41 BED FOOTPRINT OF MARCH
21 1ST. THE TRANSITION PLAN STEPS THROUGH WHICH SERVICES WOULD
22 MOVE AT WHAT POINT IN TIME, HOW WE WOULD BRING UP THE
23 ADDITIONAL BEDS AND THE INTERVIEW PROCESS TO BRING K.D.M.C.
24 DOWN THE TRANSITION OF SERVICES OCCURS BETWEEN BEFORE NOVEMBER
25 30TH, WOULD START WITH-- YOU KNOW, ASSUMING THAT WE MOVE



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1 FORWARD WITH BEILENSONS, IT WOULD BEGIN BEFORE NOVEMBER 30TH
2 AND MOVE THROUGH THE FIRST OF MARCH.

3

4 **SUP. MOLINA:** ALL RIGHT. SO WE WOULD BE REDUCING TO 41 BEDS
5 BETWEEN THE BEILENSONS AND MARCH?

6

7 **DR. BRUCE CHERNOF:** CORRECT.

8

9 **SUP. MOLINA:** AND, EVENTUALLY, THAT'S HOW WE'RE GOING TO BRING
10 UP THE NEW MARTIN LUTHER KING HOSPITAL, CORRECT?

11

12 **DR. BRUCE CHERNOF:** CORRECT.

13

14 **SUP. MOLINA:** ALL RIGHT. AND, DURING THAT, IT'S GOING TO BE AN
15 EMERGENCY ROOM, AN ICU, AND-- WHICH INCLUDES THE 41 BEDS,
16 CORRECT?

17

18 **DR. BRUCE CHERNOF:** CORRECT. AND A WARD, CORRECT.

19

20 **SUP. MOLINA:** AND ALL OF THE OTHER PATIENTS ARE GOING TO BE
21 DISBURSED TO OLIVE VIEW AND RANCHO?

22

23 **DR. BRUCE CHERNOF:** PREDOMINANTLY. THE TEMPORARY ADULT BEDS
24 THAT WE WOULD NEED FOR THE TRANSITION WOULD BE PREDOMINANTLY
25 BROUGHT UP AT RANCHO AND, TO A SMALLER DEGREE, AT OLIVE VIEW.



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1

2 **SUP. MOLINA:** AND THEN EVENTUALLY, AS WE CONTINUE TO GROW THE
3 NEW MARTIN LUTHER KING HOSPITAL, WE WILL GET BACK TO OUR
4 BASELINE OF 100 AND HOW MANY BEDS?

5

6 **DR. BRUCE CHERNOF:** WE'LL HAVE A TOTAL OF 114 BEDS WITH THE
7 CENSUS OF A HUNDRED AT THE END OF A YEAR. THAT'S THE GOAL.

8

9 **SUP. MOLINA:** AND HOPEFULLY, DEPENDING AS QUICKLY AS WE CAN
10 MOVE, BUT IT PROBABLY WOULD TAKE US A LITTLE LESS THAN A YEAR
11 TO GET BACK TO THE BASELINE, IF WE'RE FORTUNATE, CORRECT?

12

13 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

14

15 **SUP. MOLINA:** ALL RIGHT. NOW, ALL OF THAT IS DEPENDING ON OUR
16 ABILITY TO GET APPROVAL FROM C.M.S.?

17

18 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

19

20 **SUP. MOLINA:** IF C.M.S. DOES NOT APPROVE THIS PLAN, WHAT
21 HAPPENS? PLEASE SAY IT.

22

23 **DR. BRUCE CHERNOF:** WELL, SIMPLY PUT, THIS PLAN DESCRIBES THE
24 ABILITY TO BRING UP TRADITIONAL BEDS, SO WE WOULD HAVE THE



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1 ABILITY TO PROVIDE SERVICES ELSEWHERE IN THE DELIVERY
2 SYSTEM...

3

4 **SUP. MOLINA:** PLEASE TELL ME WHAT HAPPENS IF...

5

6 **DR. BRUCE CHERNOF:** THE HOSPITAL WILL NOT BE ABLE TO STAY OPEN.

7

8 **SUP. MOLINA:** SAY IT.

9

10 **DR. BRUCE CHERNOF:** THE HOSPITAL WILL CLOSE.

11

12 **SUP. MOLINA:** THE HOSPITAL WILL CLOSE. I THINK THAT NEEDS TO BE
13 SAID BECAUSE SOMEHOW THERE IS A LOT OF, AS SUPERVISOR
14 YAROSLAVSKY, A LOT OF STEPS THAT NEED TO BE TAKEN BEFORE WE
15 CAN ASSURE A COMMUNITY THAT WE ARE GOING TO-- NOW, THIS BOARD,
16 WITHIN ITS POWER, IS GOING TO BE APPROVING A PLAN THAT SAYS,
17 YES, WE'RE GOING TO KEEP MARTIN LUTHER KING HOSPITAL OPEN.
18 WE'RE GOING TO START WITH 41 BEDS AND WE'RE GOING TO BUILD
19 BACK TO THE BASELINE OF WHERE WE'RE AT. WE'RE GOING TO
20 TRANSITION PATIENTS SO THAT PEOPLE IN THE COMMUNITY ARE GOING
21 TO GET SERVED, THEY'RE GOING TO GET SERVED AT OLIVE VIEW AND
22 HARBOR WHILE WE GO THROUGH THIS TRANSITIONARY PHASE. BUT IT
23 WILL NOT HAPPEN, IT WILL NOT HAPPEN UNLESS C.M.S. TELLS THIS
24 BOARD IT CAN HAPPEN. AND, SO FAR, WE DO NOT HAVE ANY
25 INDICATION WHATSOEVER THAT C.M.S. HAS APPROVED OUR PLAN. WE



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1 HAVEN'T SUBMITTED IT TO THEM COMPLETELY. WE'RE DOING THAT
2 SOON. AND THEN WE'RE GOING TO GO TO THE COMMUNITY AND HAVE
3 WHAT ARE KNOWN AS BEILENSEN HEARINGS, RIGHT? THEY HAVEN'T BEEN
4 SCHEDULED, AS I UNDERSTAND, OR MAYBE THEY HAVE. I'M SORRY?

5

6 **DR. BRUCE CHERNOF:** NOVEMBER 6TH, SUPERVISOR.

7

8 **SUP. MOLINA:** NOVEMBER 6TH.

9

10 **SUP. YAROSLAVSKY:** THAT'S WHAT WE'RE GOING TO ACT ON TODAY.

11

12 **SUP. MOLINA:** OKAY. SO THAT'S PART OF THE REPORT THAT WE'RE
13 GOING TO HAVE THE BEILENSEN HEARINGS. NOW, I DON'T KNOW THAT I
14 WANT TO HAVE BEILENSEN HEARINGS TO TELL THE COMMUNITY, HERE'S
15 THE PLAN, HERE'S WHAT WE'RE GOING TO DO, WHEN I DON'T HAVE
16 AUTHORIZATION FROM C.M.S. THAT THEY'RE APPROVING IT BECAUSE IT
17 WOULD BE MISLEADING THE COMMUNITY. NOW, IF C.M.S. DOESN'T
18 APPROVE IT BY THE TIME OF OUR BEILENSEN HEARINGS, WHAT AM I
19 SUPPOSED TO BE DOING? AM I SUPPOSED TO BE GETTING READY TO
20 CLOSE THE HOSPITAL? BECAUSE THEN THREE WEEKS LATER IS THE
21 DEADLINE DAY. WHAT'S MY CONTINGENCY IF I DON'T HAVE A LETTER
22 FROM C.M.S. TELLING ME THAT THEY APPROVE THE CONCEPT OF OUR
23 PLAN AND THEY ARE WILLING TO FUND THIS CONCEPT?

24



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, I THINK THE CONTINGENCY IS FOR
2 THE DEPARTMENT TO DEVELOP A PLAN TO CLOSE THE HOSPITAL IF WE
3 DON'T HAVE FUNDING.

4

5 **SUP. MOLINA:** NOW, I'M NOT SO SURE THAT WE'RE UNDERSTANDING
6 THAT AND THAT'S WHY I'M TRYING TO SAY IT OVER AND OVER AGAIN.
7 I DON'T WANT TO GET THERE.

8

9 **DR. BRUCE CHERNOF:** I DON'T, EITHER.

10

11 **SUP. MOLINA:** MY INTEREST IS TO-- NONE OF US WANT TO GET THERE.
12 BUT THIS IS THE REALITY. WE ARE WAITING FOR A LETTER. WE ARE
13 WAITING FOR SOMEONE TO WAKE UP AND TO LET US KNOW THAT THIS
14 PLAN WORKS. NOW, I UNDERSTAND THEY CAN'T DO IT RIGHT NOW
15 BECAUSE THEY DON'T HAVE IT BEFORE THEM, SO NOVEMBER THE 6TH IS
16 THE SCHEDULED BEILENSEN?

17

18 **DR. BRUCE CHERNOF:** PROPOSED.

19

20 **SUP. MOLINA:** PROPOSED BEILENSEN HEARINGS. SO DO YOU THINK THAT
21 WE WILL-- IF WE SUBMIT THIS PLAN, IF WE APPROVE IT TODAY, YOU
22 SUBMIT IT, WHAT, TOMORROW OR HOWEVER YOU DO IT, WILL WE HAVE
23 THAT LETTER BEFORE THE BEILENSEN?

24

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1 **DR. BRUCE CHERNOF:** SUPERVISOR, ONLY C.M.S. CAN ANSWER THAT
2 QUESTION. I WOULD HOPE SO.

3

4 **SUP. MOLINA:** DO YOU THINK WE SHOULD PROCEED TO BEILENSEN
5 HEARINGS EVEN IF WE DON'T HAVE THE LETTER?

6

7 **DR. BRUCE CHERNOF:** I THINK WE SHOULD PLAN FOR THEM, YES.

8

9 **SUP. MOLINA:** WE SHOULD WHAT?

10

11 **DR. BRUCE CHERNOF:** I THINK WE SHOULD PLAN FOR THE BEILENSEN
12 HEARINGS, YES.

13

14 **SUP. MOLINA:** THAT'S A DIFFERENT ANSWER. SHOULD WE HAVE THE
15 BEILENSEN HEARINGS IF WE DON'T HAVE A C.M.S. RESPONSE? SHOULD
16 WE GO OUT AND TELL THE COMMUNITY WE'RE GOING TO DO THIS EVEN
17 THOUGH WE MIGHT NOT DO IT? THAT'S THE ISSUE.

18

19 **DR. BRUCE CHERNOF:** YES, BECAUSE THE NEXT-- I THINK WE SHOULD
20 PUSH FORWARD BECAUSE THIS IS THE STEPS TO IMPLEMENTING THE
21 PLAN AND, IF, ULTIMATELY, IT TURNS-- AND WE WOULD NEED TO DO
22 THE BEILENSONS BY-- LET PEOPLE KNOW THAT THIS IS BASED ON
23 GETTING THE PLAN DONE.

24

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1 **SUP. MOLINA:** ALL RIGHT, WHAT ABOUT IF, A WEEK LATER, A WEEK
2 AFTER THE BEILENSEN HEARINGS, WE DON'T GET THIS LETTER. WHAT
3 DO WE DO THEN?

4

5 **DR. BRUCE CHERNOF:** IF WE CAN'T GET A RESPONSE IN A TIMELY
6 FASHION FROM C.M.S. THAT MEETS YOUR BOARD AND MY DEPARTMENT'S
7 EXPECTATIONS, THEN WE WOULD NEED TO PUSH FORWARD WITH
8 ADDITIONAL BEILENSONS TO EVENTUALLY CLOSE THE HOSPITAL.

9

10 **SUP. ANTONOVICH, MAYOR:** YOU HAVE TO GET THE BEILENSEN
11 REGARDLESS OF WHAT YOU DO.

12

13 **SUP. MOLINA:** I UNDERSTAND. BUT WHEN YOU SAY THE BEILENSEN
14 HEARINGS, IT MIGHT BE TO CLOSE-- ANOTHER SET OF BEILENSEN
15 HEARINGS MIGHT BE TO OFFER METRO CARE. I'M JUST ASKING THE
16 QUESTION. I'M ASKING THE QUESTION OF WHEN DO WE HAVE WHAT SET
17 OF HEARINGS? MY INTEREST IS NOT GOING TO THE COMMUNITY TO TELL
18 THEM, HERE'S WHAT WE'RE GOING TO DO. IT'S ACTUALLY A WONDERFUL
19 PLAN AND, DR. CHERNOF, YOUR DEPARTMENT HAS DONE EVERYTHING TO
20 MAKE THIS PLAN AS SMOOTH AS POSSIBLE. WE'VE ASKED DETAILS--
21 WE'VE ASKED FOR THE DETAILS, WE'VE GOTTEN THE DETAILS, WE'VE
22 ASKED QUESTIONS ABOUT TRANSITION, WE UNDERSTAND HOW IT'S ALL
23 GOING TO OPERATE. PEOPLE ARE NOT GOING TO LOSE THEIR JOBS,
24 THEY'RE GOING TO BE TRANSITIONED INTO OTHER JOBS. THIS IS A
25 GREAT PLAN. THE PROBLEM IS, WE DON'T KNOW IF WE'RE GOING TO



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1 GET FUNDED FOR THIS PLAN. AND WHAT YOU WERE SAYING TO US, AND
2 I WANT EVERYONE TO KNOW, THAT, IF C.M.S. DOES NOT TELL US
3 THEY'RE GOING TO GIVE US THE DOLLARS FOR THIS, WE HAVE NO
4 OTHER OPTION BUT TO ACCEPT THE OTHER CONTINGENCY PLAN, WHICH
5 IS...

6

7 **DR. BRUCE CHERNOF:** TO CLOSE THE HOSPITAL, SUPERVISOR.

8

9 **SUP. MOLINA:** THANK YOU. AND THAT'S THE UNFORTUNATE PART OF
10 WHAT'S GOING ON HERE. MY CONCERN IS-- AND I THINK THAT
11 ANYTHING THAT WE CAN DO AND THAT IS TO EMPHASIZE TO C.M.S.
12 THAT WE NEED THIS SOMEWHAT OF A COMMITMENT LETTER BEFORE THE
13 BEILENSEN HEARINGS. WHY? BECAUSE WE DON'T WANT TO MISLEAD THE
14 COMMUNITY. I DON'T WANT TO BE A PART OF GOING OUT TO THE
15 COMMUNITY, HAVING HEARINGS TALKING ABOUT WHAT WE'RE GOING TO
16 PROPOSE. AS IT IS, THEY SHOULD BE NERVOUS ABOUT WHAT'S GOING
17 ON. I'M ONE WHO WAS OUT THERE AND TOLD THEM WE WERE GOING TO
18 BRING TRAUMA BACK AS SOON AS WE COULD STABILIZE. THAT HAS NOT
19 HAPPENED. I DON'T WANT TO GO OUT THERE AND TELL THE COMMUNITY
20 ONE THING AND THEN, A WEEK OR TWO LATER SAY BUT, WELL, THEY
21 DIDN'T GIVE US THE MONEY, SO NOW WE'VE GOT TO HAVE BEILENSEN
22 HEARINGS TO COME OUT AND TELL YOU WE MAY CLOSE IT. I JUST WANT
23 US TO BE DIRECT, CLEAR AS TO WHERE WE ARE, ON OUR END OF IT,
24 WHAT WE ARE DOING WITHIN OUR POWER. WE'RE AUTHORIZING THE
25 MONEY, WE'RE AUTHORIZING THE POSITIONS, WE'RE AUTHORIZING THE



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1 TRANSITION, WE ARE AUTHORIZING THE UTILIZATION OF OTHER
2 FACILITIES, AS WELL AS OUTSIDE CONTRACTS, IF NEED BE. AGAIN,
3 THE ESCALATION OF OTHER DOLLARS TO MAKE SURE THAT WE
4 TRANSITION TO HARBOR AS QUICKLY AS POSSIBLE. SO EVERYTHING
5 WITHIN OUR POWER, WE ARE DOING FOR THE MOST PART TODAY. NOW,
6 AGAIN, HOW C.M.S. INTERPRETS IT AS TO WHAT OTHER KINDS OF
7 THINGS THEY NEED US TO DO IN ORDER TO CREATE-- TO MAKE IT A
8 REAL, OTHER THAN JUST A PAPER PLAN, THEY NEED TO LET US KNOW,
9 WHICH WOULD BE FINE. IF WE GOT A LETTER FROM C.M.S. SAYING
10 THIS IS GOOD EXCEPT FOR THE FOLLOWING THINGS, I NEED TO KNOW
11 WHO YOU'RE GOING TO HIRE IN THESE POSITIONS, I NEED TO KNOW
12 WHAT YOU'RE GOING TO DO, I WANT TO KNOW THE QUALITY OF THE
13 NURSES. I MEAN, THAT'S A FAIR LETTER, BUT TO GET NOTHING
14 BEFORE THE BEILENSONS WOULD MAKE ME VERY NERVOUS TO MOVE
15 FORWARD, TO TELL THE COMMUNITY THIS IS WHAT WE'RE GOING TO DO.
16 AND SO I THINK IT'S IMPORTANT TO FRAME IT, THIS TRANSITION,
17 WITHIN THAT BECAUSE, OTHERWISE, WE ARE REALLY CREATING A FALSE
18 EXPECTATION TO A LOT OF PEOPLE IN THE COMMUNITY SO-- AND YET
19 WE'RE DOING EVERYTHING WITHIN OUR POWER. WHAT IS NOT WITHIN
20 OUR POWER IS FOR C.M.S. TO TELL US IT'S POTENTIALLY OKAY UNDER
21 THE FOLLOWING CONDITIONS. AND SO I CAN'T EMPHASIZE IT ENOUGH
22 BUT I THINK EVERYBODY NEEDS TO HEAR. I KNOW YOU'VE SAID IT BUT
23 MAYBE IT'S NOT AS CLEAR. IF WE DO NOT HAVE THIS C.M.S. LETTER,
24 IT WOULD BE BETTER IF WE HAD IT BEFORE THE BEILENSONS, THAT'S
25 MY POINT OF VIEW, I'M NOT SURE IF IT'S SHARED BY THE OTHER

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1 BOARD MEMBERS, IN FACT, I WOULD GO AS FAR AS TO SAY THAT WE
2 SHOULDN'T HAVE THE BEILENSONS IF, IN FACT, WE DON'T HAVE THAT
3 LETTER. AND IF, IN FACT, WE DON'T HAVE THAT LETTER, THEN WE
4 HAVE NO OTHER OPTION BUT TO CLOSE, CORRECT?

5

6 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

7

8 **SUP. MOLINA:** SO I THINK IT NEEDED TO BE CLEARLY STATED. IT IS
9 NOT THIS BOARD'S DESIRED OPTION BECAUSE IT TODAY IS GOING TO
10 BE APPROVING, HOPEFULLY, THE DESIRED OPTION AND THAT IS TO
11 KEEP MARTIN LUTHER KING HOSPITAL OPEN AND VIABLE AND TO BUILD
12 BACK TO ITS BASELINE OF WHERE WE'VE BEEN AND HOPEFULLY HONOR
13 OUR COMMITMENT BACK TO THE COMMUNITY AND THAT IS TO EVENTUALLY
14 INCLUDE TRAUMA AGAIN, PROBABLY HOPEFULLY WITHIN MY LIFETIME
15 AND OTHERS AS WELL. ALL RIGHT. THANK YOU.

16

17 **SUP. BURKE:** YES. I HAVE A NUMBER OF QUESTIONS I'D LIKE TO ASK
18 THAT RELATE TO THE PLAN BUT SINCE THERE'S BEEN SO MUCH
19 DISCUSSION IN TERMS OF WHAT ARE THE ALTERNATIVES. YOU KNOW,
20 THE GOVERNOR HAS SAID, AS HAVE OUR STATE LEGISLATORS, THAT
21 THEY ARE COMMITTED TO MAKE SURE THAT THE HOSPITAL DOES NOT
22 CLOSE. WOULD IT BE APPROPRIATE FOR US AT THIS POINT TO HAVE
23 SOME NEGOTIATION WITH THEM TO SEE WHAT KIND OF REVENUES THAT
24 THEY CAN MAKE AVAILABLE DURING SUCH TIME, IF THERE'S A DELAY
25 IN GETTING THE KIND OF RESPONSE FROM C.M.S. THAT WOULD BE



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1 NECESSARY FOR US TO MOVE FORWARD WITH THIS PLAN, WOULD YOU
2 FEEL COMFORTABLE IN HAVING THOSE KINDS OF DISCUSSIONS WITH THE
3 STATE?

4

5 **DR. BRUCE CHERNOF:** SUPERVISOR, THE ANSWER IS CERTAINLY I'D BE
6 GLAD TO TALK WITH THE STATE ON ISSUES RELATED TO TRANSITIONAL
7 FUNDING. I DO WANT TO MAKE IT VERY CLEAR, HOWEVER, THAT, AT
8 THE END OF THE DAY, WE NEED C.M.S. TO SAY THIS PLAN MATERIALLY
9 MEETS THEIR EXPECTATIONS AND THAT, WHEN WE KIND OF GO THROUGH
10 THIS INCREDIBLY DIFFICULT YEAR-LONG PROCESS, WHICH WILL HAVE
11 ALL SORTS OF TWISTS AND TURNS IN IT THAT WE CAN'T SEE YET, THE
12 AMOUNT OF WORK HERE IS INCREDIBLE, I DON'T WANT TO GET HALFWAY
13 THROUGH THE PROCESS AND HAVE C.M.S. SAY, WELL, YOU KNOW, THAT
14 ISN'T EXACTLY THE PLAN THAT WE WERE LOOKING FOR. SO I THINK
15 THE-- TALKING WITH THE STATE ABOUT A FUNDING COMMITMENT AS
16 PART OF A TRANSITION, I'D BE GLAD TO DO THAT BUT I WANT TO
17 HEAR C.M.S. STEP UP AND SAY, "THIS MEETS OUR EXPECTATIONS."

18

19 **SUP. BURKE:** ABSOLUTELY. AND I WANT TO COMMEND YOU FOR ALL THE
20 WORK THAT YOU'VE DONE AND I KNOW THAT YOU AREN'T JUST PULLING
21 THIS OUT OF THE SKY. THAT WHAT YOU'RE PROPOSING ARE THINGS
22 YOU'VE HAD SOME PRELIMINARY DISCUSSIONS WITH SOMEONE AT C.M.S.
23 WHETHER OR NOT IT'S THE REGIONAL OFFICE OR WHOEVER IS
24 INVOLVED, YOU'VE HAD SOME KIND OF DISCUSSION THAT LED YOU TO
25 BELIEVE THAT THIS PLAN IS ONE THAT WOULD BE ACCEPTABLE IN THE



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1 BROAD RANGE, SO THAT-- AND ALSO, HAVE YOU HAD SOME DISCUSSION
2 WITH THEM THAT THERE MIGHT BE A NEED FOR SOME KIND OF BRIDGE
3 FUNDING?

4

5 **DR. BRUCE CHERNOF:** I'VE MADE IT VERY CLEAR TO C.M.S. IN MY
6 DISCUSSIONS WITH THEM AS WE'VE TALKED ABOUT THE CONCEPTS THAT
7 WE'VE BROUGHT FORWARD TO YOU HERE TODAY THAT, TO MY MIND,
8 BRIDGE FUNDING IS MANDATORY.

9

10 **SUP. BURKE:** SO THAT EVEN THOUGH YOU'VE HAD THOSE DISCUSSIONS,
11 IN VIEW OF THE TREMENDOUS TREPIDATION EVERYONE HAS, I WOULD
12 THINK THAT YOU SHOULD ALSO HAVE THOSE KINDS OF DISCUSSIONS
13 WITH THE STATE.

14

15 **DR. BRUCE CHERNOF:** I WOULD BE GLAD TO.

16

17 **SUP. BURKE:** SINCE THERE HAS BEEN A COMMITMENT BY THE GOVERNOR
18 AND BY OUR STATE LEGISLATORS THAT THEY RECOGNIZE THAT THIS
19 WOULD BE-- TO CLOSE THE HOSPITAL WOULD HAVE A TREMENDOUS
20 IMPACT, PARTICULARLY THE EMERGENCY ROOM. I SAW AN ARTICLE
21 YESTERDAY THAT SAYS, IF YOU CLOSE THAT EMERGENCY ROOM, THAT
22 HAS-- WHAT DID IT HAVE, 42,000 VISITS LAST YEAR? AND THAT
23 IMPACT, ALONG WITH THE LOSS OF THE DANIEL FREEMAN EMERGENCY
24 ROOM, WILL THROW OUR ENTIRE SYSTEM INTO CHAOS. AND I'VE BEEN
25 TALKING TO OTHER HOSPITALS AND THEY'RE SAYING THEY CANNOT TAKE



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1 OTHER EMERGENCY CALLS. THEY SAY THAT MOST OF THE HOSPITALS IN
2 OUR REGION ARE ON DIVERGENCE OFTEN DURING THE YEAR AND MORE
3 OFTEN THAN NOT. SO THAT WHAT WE'RE TALKING ABOUT IS, IF THAT
4 EMERGENCY ROOM CLOSURES, WE'RE GOING TO THROW OUR WHOLE SAFETY
5 NET AND EMERGENCY NET INTO THE TOTAL INABILITY TO PROVIDE ANY
6 KIND OF SERVICE THAT WOULD BE ADEQUATE TO MEET THE DEMANDS OF
7 LOS ANGELES COUNTY. SO I THINK THAT WE HAVE TO BE VERY CLEAR
8 THAT THE ALTERNATIVES, AS FAR AS THE CLOSING OF THAT EMERGENCY
9 ROOM ALONG WITH SOME OF THE OTHER EMERGENCY ROOMS THAT ARE
10 SUPPOSED TO CLOSE THE SAME DAY, IS DISASTER. NOT JUST FOR THE
11 PEOPLE OF SOUTH CENTRAL LOS ANGELES. IT'S DISASTER FOR OUR
12 ENTIRE EMERGENCY NETWORK. SO I DO THINK THAT THAT ISSUE IS
13 BEFORE OUR STATE OFFICIALS, WHETHER IT'S THE GOVERNOR, IT'S
14 THE STATE LEGISLATORS, THAT THIS IS A TIME FOR THEM TO AT
15 LEAST GIVE US SOME BACKUP TO SAY, YES, WE'RE GOING TO PUSH
16 C.M.S. TO DO THIS BUT IF C.M.S. FOR ANY REASON THERE'S A DELAY
17 AND THERE ARE DETAILS THAT HAVEN'T BEEN WORKED OUT, WE ARE
18 WILLING TO PUT SOME EMERGENCY ASSISTANCE IN TO PREVENT THIS
19 KIND OF A CATASTROPHE. NOW I'D LIKE TO GO INTO SOME OF THE
20 OTHER DETAILS. I THINK IT'S A PLAN THAT, WHILE OBVIOUSLY, WE
21 WOULD LIKE TO HAVE OTHER ALTERNATIVES BUT WHAT YOU'VE PUT
22 FORWARD IS SOMETHING THAT, NUMBER ONE, YOU BELIEVE HAS A GOOD
23 CHANCE OF BEING APPROVED BY C.M.S. AND YOU'VE GIVEN US THAT
24 ASSURANCE AND ONE OF THE THINGS I WANT TO GET VERY CLEAR ON IS
25 THE LICENSE ISSUE. MOST PEOPLE COME TO ME AND THEY ASK ME



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1 ABOUT THE NAME. NOW, AT THIS POINT, HARBOR HOSPITAL WILL
2 CONTINUE WITH THEIR LICENSE INDEPENDENTLY, RIGHT? WILL M.L.K.
3 CONTINUE WITH THEIR LICENSE INDEPENDENT?

4

5 **DR. BRUCE CHERNOF:** IT WILL CONTINUE TO HAVE A SEPARATE
6 LICENSE, SUPERVISOR.

7

8 **SUP. BURKE:** THEY'LL HAVE A SEPARATE LICENSE. AND THE NAME
9 ISSUE, HOW IS THAT IMPACTED BY THE LICENSE NOW THAT THAT'S
10 WORKED OUT SEPARATELY?

11

12 **DR. BRUCE CHERNOF:** THE NAME OF THE NEW HOSPITAL, IT'S VERY
13 IMPORTANT TO RECOGNIZE THAT WE'RE BRINGING UP A NEW HOSPITAL
14 BUT KEEPING THE LICENSE. THE NAME IS UP TO THE CHOICE OF YOUR
15 BOARD. I THINK IT IS IMPORTANT TO ACKNOWLEDGE THAT WE'RE
16 MAKING A VERY SIGNIFICANT TRANSITION HERE. WE ARE CREATING A
17 COMMUNITY HOSPITAL. THE PLAN CONTEMPLATES THE NAME HARBOR
18 MARTIN LUTHER KING HOSPITAL AS A WAY OF ACKNOWLEDGING THAT
19 TRANSITION, BUT CLEARLY THE NAME IS A CHOICE FOR YOUR BOARD TO
20 MAKE.

21

22 **SUP. BURKE:** WHEN YOU SUGGESTED THAT NAME, WHAT WAS THE BASIS
23 FOR THAT?

24



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, THE GOAL WITH THAT NAME IS TO
2 ACCOMPLISH I THINK TWO KEY THINGS. ONE, TO DIRECTLY MAKE IT
3 CLEAR TO ALL THOSE WHO ARE INVOLVED, C.M.S., THE STATE AND
4 OTHERS THAT THIS IS A DIFFERENT OPERATING MODEL AND THAT THE
5 HARBOR EXECUTIVE LEADERSHIP IS RESPONSIBLE, WITHIN THE METRO
6 CARE MODEL, FOR THE OPERATION, EXECUTIVE OPERATION OF THE
7 HOSPITAL. THE OTHER THING WAS TO TRY TO ACKNOWLEDGE THE
8 IMPORTANT NAME HISTORY OF THE HOSPITAL ITSELF, AND THE HISTORY
9 OF THE HOSPITAL. SO KEEPING THE M.L.K COMPONENT OF THE NAME IS
10 PART OF THAT ACKNOWLEDGEMENT OF WHERE WE'VE COME FROM. IT'S
11 ALSO AN ACKNOWLEDGEMENT OF WHERE WE'RE GOING.

12

13 **SUP. BURKE:** LET ME ASK ABOUT THE PSYCHIATRIC. I KNOW SOMEONE
14 HAS ASKED THAT BEFORE. WILL THERE BE ANY PATIENTS ACTUALLY AT
15 THE HAWKINS PSYCHIATRIC UNIT?

16

17 **DR. BRUCE CHERNOF:** OH, ABSOLUTELY. SO WE-- THE ADOLESCENT
18 WARD, WHICH ALREADY EXISTS AT AUGUSTUS HAWKINS, IS UNDER THE
19 USC LICENSE TODAY AND HAS BEEN PRIOR TO THIS TIME. THERE ARE
20 CURRENTLY TWO ADULT WARDS WHICH OPERATE UNDER THE KING/DREW
21 LICENSE. WE'VE BEGUN APPROPRIATE DIALOGUE WITH THE STATE AND
22 OUR LEADERSHIP AT L.A.C./U.S.C. ABOUT TRANSITIONING THOSE TWO
23 ADULT WARDS, UNDER THE L.A.C./U.S.C. LICENSE WHICH IS WHERE
24 THE ADOLESCENT WARD IS ALREADY. SO THERE IS A PRECEDENT FOR
25 DOING THIS.



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1

2 **SUP. BURKE:** SO THE PSYCHIATRIC PATIENTS, THE ADULT AND THE
3 ADOLESCENTS, WHILE THEY WILL BE UNDER THE U.S.C. LICENSE, THEY
4 WILL REMAIN AT THE FACILITY?

5

6 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

7

8 **SUP. BURKE:** NOW, THE OUTPATIENT, HOW WILL THAT BE HANDLED?
9 WILL THAT BE UNDER HARBOR OR WILL IT BE UNDER THE SEPARATE
10 LICENSE OF MARTIN LUTHER KING?

11

12 **DR. BRUCE CHERNOF:** THE OUTPATIENT SERVICES WILL BE WITHIN THE
13 METRO CARE NETWORK. THE ENTIRE METRO CARE NETWORK WILL BE
14 UNDER THE CONTROL OF HARBOR U.C.L.A. LEADERSHIP, SO THAT
15 INCLUDES OVERSIGHT OF THE COMPREHENSIVE HEALTH CENTERS, BOTH
16 OF THEM, IT WILL INCLUDE OVERSIGHT OF THE COMMUNITY CLINICS
17 THAT WE OWN AND OPERATE, IT WILL INCLUDE OVERSIGHT OF THE
18 RELATIONSHIP WITH THE P.P.P.S, SO THE MAC WILL BE, ON A DAY-
19 TO-DAY BASIS, I'M SURE, TIGHTLY LINKED WITH THE HARBOR M.L.K.
20 HOSPITAL BUT THE ULTIMATE RESPONSIBILITY FOR THAT NEW MAC
21 RESIDES WITH THE LEADERSHIP OF THE METRO CARE STRUCTURE, WHICH
22 IS HARBOR.

23

24 **SUP. BURKE:** WHICH IS HARBOR. NOW, HOW MANY VISITS DO YOU
25 ANTICIPATE THAT WOULD BE THROUGH THAT OUTPATIENT?



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1

2 **DR. BRUCE CHERNOF:** WE ANTICIPATE AN INCREASE FROM 167,000 AND
3 CHANGE TO ABOUT 190,000.

4

5 **SUP. BURKE:** TO ABOUT 190,000 OUTPATIENT VISITS?

6

7 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

8

9 **SUP. BURKE:** AND IS THAT-- WHAT WOULD BE THE TIMETABLE ON WHEN
10 THOSE INCREASED VISITS WOULD BE PROVIDED?

11

12 **DR. BRUCE CHERNOF:** SUPERVISOR, THOSE WOULD BE-- THE INCREASES
13 WOULD BE BUILT OUT OVER THE COURSE OF THE YEAR. THIS PLAN DOES
14 NOT CONTAIN THAT BODY OF WORK YET BECAUSE THE PRIMARY BODY OF
15 WORK OVER THE LAST TWO WEEKS WAS ANSWERING THE KEY OPERATIONAL
16 QUESTIONS RELATIVE TO THE LICENSE AND C.M.S. AND HOSPITAL
17 GOVERNANCE, SO THAT'S BEEN-- THAT WAS THE MAJOR BODY OF WORK
18 FOR THE PAST TWO WEEKS. BUT THE CONTEMPLATED TIME LINE FOR THE
19 MAC IS CONSISTENT WITH THE OVERALL PLAN FOR THE HOSPITAL, ONE
20 YEAR.

21

22 **SUP. BURKE:** NOW, HUMPHREY, THE CLINIC, WHICH WILL BE UNDER
23 METRO, AS WILL DOLLAR HIGH, WILL THERE BE A CHANGE IN TERMS OF
24 EMPLOYEES THERE? ARE THEY SUBJECT TO THAT?

25



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1 **DR. BRUCE CHERNOF:** THERE'S NO PLAN FOR CHANGE OF EMPLOYEES AT
2 ANY OF THE OTHER FACILITIES AT THIS TIME, INCLUDING HUMPHREY
3 OR DOLLAR HIGH, NO.

4

5 **SUP. BURKE:** SO THE PHYSICIANS AND THE OTHER STAFF PEOPLE WHO
6 ARE AT HUMPHREY OR DOLLAR HIGH ARE NOT GOING TO BE CHANGED,
7 THEY'LL REMAIN AS THEY ARE NOW?

8

9 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

10

11 **SUP. BURKE:** AND I GUESS THE ISSUE IS, ARE THERE RESIDENTS--
12 THERE'S FAMILY MEDICINE THAT IS AT HUMPHREY. WHAT IS THE PLAN
13 AS IT RELATES TO THAT FAMILY MEDICINE? AND I ASSUME THAT THE
14 PEOPLE AT DREW WERE VERY CONCERNED ABOUT THAT.

15

16 **DR. BRUCE CHERNOF:** THAT WILL BE AN ISSUE THAT IS STILL BEING
17 LOOKED AT CAREFULLY. THAT IS AN ISSUE THAT WILL BE RESOLVED
18 BETWEEN DR. ANDERSON, THE CHIEF MEDICAL OFFICER AT HARBOR
19 U.C.L.A., AND THEIR GME OFFICE, THE FOLKS AT DREW AND THE
20 FOLKS AT THE CURRENT K.D.M.C. TO WORK OUT A TRANSITION PLAN IF
21 ONE IS NECESSARY OR WHETHER OR NOT TO LEAVE THE PROGRAM THERE.
22 SO I THINK IT'S A QUESTION WHERE WE DON'T HAVE A CLEAR ANSWER
23 YET, BUT IT IS BEING LOOKED AT.

24



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1 **SUP. BURKE:** WHEN THE SURVEYORS WERE THERE, DID THEY GO THROUGH
2 THAT FAMILY MEDICINE? THEY DID NOT GO TO HUMPHREY BECAUSE IT
3 WAS J.C.A.H.O., SO C.M.S. DOESN'T GET INTO IT, RIGHT?

4

5 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

6

7 **SUP. BURKE:** SO THEY HAD JUST RECEIVED THEIR J.C.A.H.O.
8 APPROVAL.

9

10 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

11

12 **SUP. BURKE:** AND IF YOU HAVE J.C.A.H.O. APPROVAL, YOU DON'T
13 HAVE TO GET C.M.S. APPROVAL. YOU AUTOMATICALLY GET C.M.S.
14 MONIES.

15

16 **DR. BRUCE CHERNOF:** IT'S DIFFERENT IN A HOSPITAL. THE WAY IT
17 WORKS IS THAT, IN GENERAL, C.M.S. DEEMS HOSPITALS THAT ARE
18 J.C.A.H.O. ACCREDITED AND THEY DO A SAMPLING OF HOSPITALS OF A
19 VALIDATION STUDY AND CLINICS IS AN AREA THAT C.M.S. DOESN'T
20 GENERALLY GET INVOLVED IN AT ALL. SO IT'S THE HUMPHREY CLINIC
21 IS KIND OF A STAND ALONE IN THIS DISCUSSION.

22

23 **SUP. BURKE:** SO THAT WILL BE AN ISSUE THAT WILL HAVE TO BE
24 RESOLVED.

25



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1 **DR. BRUCE CHERNOF:** YES, AND FOR THAT ISSUE, THERE'S PROBABLY
2 TWO OR THREE OR FOUR DOZEN MORE JUST LIKE IT THAT NEED A
3 LITTLE MORE DETAIL YET.

4

5 **SUP. BURKE:** ARE THERE OTHERS WHERE THERE ARE INDEPENDENT
6 RESIDENTS, SEPARATE AND APART FROM-- AS THERE IS WITH THE
7 FAMILY MEDICINE THAT'S LOCATED AT HUMPHREY?

8

9 **DR. BRUCE CHERNOF:** I THINK THAT'S THE MOST UNIQUE EXAMPLE, BUT
10 WE NEED TO RESOLVE-- THERE'S A PSYCHIATRY RESIDENCY TRAINING
11 PROGRAM ON THE AUGUSTUS HAWKINS SITE WHICH WE'LL NEED TO LOOK
12 AT AND THERE ARE SOME SUBTLE TRAINING PROGRAM ISSUES, THERE'S
13 ONE TRAINING PROGRAM THAT'S ACTUALLY UNDER COUNTY CONTROL AS
14 OPPOSED TO DREW UNIVERSITY CONTROL AND WE ARE COMMITTED TO
15 WORKING WITH DREW TO THINK THROUGH WHAT TO DO WITH EACH OF THE
16 PROGRAMS IN AN APPROPRIATE TIME FRAME AND THINKING THROUGH
17 WITH K.D.M.C. STAFF WHAT TO DO WITH THOSE PROGRAMS THAT ARE
18 OUR RESPONSIBILITY.

19

20 **SUP. BURKE:** NOW, LET ME ASK YOU ABOUT THE 94 MILLION THAT IS
21 ESTIMATED TO BE ADDITIONAL EMPLOYEE COSTS. IS THAT BASED UPON
22 THE ASSUMPTION THAT ALL EMPLOYEES AT MARTIN LUTHER KING
23 HOSPITAL GO TO OTHER ASSIGNMENTS TO THE DEGREE THAT SOME OF
24 THEM ARE ACCEPTED BY HARBOR IN THE INTERVIEW PROCESS SO THAT



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1 THEY BECOME PART OF THAT COMPLEX? DOES THAT BRING THAT 94
2 MILLION NUMBER DOWN?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, THE \$94 MILLION IS BUILT OFF
5 THE EXPECTATION THAT ABOUT 40% OF THE STAFF THAT ARE CURRENTLY
6 AT K.D.M.C. WOULD RECEIVE THEIR REASSIGNMENT BACK TO THE
7 HARBOR M.L.K.

8

9 **SUP. BURKE:** I SEE. IT'S BASED ON A 40% RETURN.

10

11 **DR. BRUCE CHERNOF:** BUT THESE NUMBERS I WANT TO OFFER TO YOU
12 ARE VERY PRELIMINARY BECAUSE WE'VE JUST STARTED TO BUILD OFF
13 THE MODEL BUT THAT'S THE ASSUMPTION.

14

15 **SUP. BURKE:** SO THE TIMETABLE OF WHEN THESE INTERVIEWS WILL
16 START AND THE REVIEW OF STAFF, WILL THAT WAIT UNTIL AFTER
17 THERE HAS BEEN THE ACCEPTANCE BY C.M.S. OF THE BASIC PLAN OR
18 DO YOU ANTICIPATE THAT THAT WOULD GO OVER TO THE NEXT YEAR?

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR, I THINK THAT IT WILL BE VERY
21 IMPORTANT THAT WE MOVE FORWARD BRISKLY, ASSUMING THAT YOUR
22 BOARD APPROVES BEILENSEN HEARINGS. DEPENDING ON THE RESULTS OF
23 THOSE BEILENSEN HEARINGS, WHATEVER ACTIONS YOU CHOOSE TO TAKE
24 AT THOSE HEARINGS, WE WILL THEN START THE PROCESS TO
25 TRANSITION WHATEVER SERVICES NEED TO BE TRANSITIONED, BRING UP

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1 THE OTHER SERVICES. I THINK IT'S VERY IMPORTANT TO-- I HAVE A
2 LOT OF RESPECT FOR THE STAFF AT K.D.M.C. AND THEY DESERVE
3 CLEAR GUIDANCE ABOUT WHERE WE ARE AND WHERE WE'RE GOING. AND
4 SO I THINK IT IS IMPORTANT TO GET TO THEM PROMPTLY WITH
5 GUIDANCE.

6

7 **SUP. BURKE:** I'D LIKE TO GET BACK TO THIS ISSUE THAT'S BEEN
8 RAISED BY SUPERVISOR MOLINA IN TERMS OF NOT HAVING BEILENSEN
9 HEARINGS UNTIL AFTER WE GET SOME NOTICE FROM C.M.S., WHICH,
10 ON-- IMMEDIATELY WHEN YOU LOOK AT THAT, YOU THINK THAT THAT
11 MIGHT BE THE BETTER APPROACH BUT HOW MANY DAYS NOTICE DO WE
12 HAVE TO GIVE OF THE BEILENSEN HEARING?

13

14 **DR. BRUCE CHERNOF:** 14 DAYS, SUPERVISOR.

15

16 **SUP. BURKE:** SO THAT WE PRESENTLY HAVE IT NOVEMBER 6TH. IF WE
17 PUT OFF AND DON'T HAVE IT UNTIL AFTER WE GET THE NOTICE, AND
18 WE AREN'T CERTAIN EXACTLY WHEN THAT WOULD OCCUR, WE KNOW THAT
19 WE HAVE, WHAT, JUST LESS THAN TWO WEEKS IN DECEMBER, WE FIND
20 OURSELVES VERY CLOSE TO NOVEMBER 30TH.

21

22 **DR. BRUCE CHERNOF:** WELL, LET ME-- I CAN MAKE AN ALTERNATE
23 PROPOSAL FOR YOUR BOARD TO CONSIDER HERE. YOU KNOW, I THINK
24 THAT THE ISSUE IS, FOR C.M.S. AND ALL OF THE OTHER EXTERNAL
25 FOLKS WHO ARE WATCHING THESE PROCEEDINGS AND WATCHING THE



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1 DEVELOPMENT OF THIS PLAN, THERE IS A REAL EXPECTATION THAT WE
2 WILL MOVE FORWARD. THE GOAL IS FOR US TO PUT A PLAN FORWARD
3 AND MOVE FORWARD. I THINK, GIVEN THE CONCERNS RAISED BY
4 SUPERVISOR MOLINA, WHICH YOU'RE NOW ACKNOWLEDGING, SUPERVISOR
5 BURKE, THE BEILENSONS COULD BE ADJUSTED TO REFLECT IF THE PLAN
6 IS APPROVED, YOU WOULD BE APPROVING THE CLINICAL FOOTPRINT IN
7 THE METRO CARE PLAN BUT, IF WE DON'T HEAR BACK FROM C.M.S.
8 WITHIN A CERTAIN TIME FRAME, THAT YOUR ACTUALLY BEILENSEN WILL
9 BE TO CLOSE THE HOSPITAL. THAT IS A CHOICE IN FRONT OF YOUR
10 BOARD. I DID NOT CONTEMPLATE THAT OPTION IN THE BOARD LETTER
11 ITSELF BUT IT IS ONE WE COULD CONTEMPLATE TODAY, ALTHOUGH I'LL
12 DEFER TO COUNTY COUNSEL TO MAKE SURE THAT THAT'S CORRECT. IT
13 IS. OKAY.

14

15 **SUP. BURKE:** WELL, I THINK THAT WHAT WE-- WE CERTAINLY HAVE--
16 WE HAVE TO GIVE 14 DAYS. WE HAVE TIME THAT WE CAN WAIT BEFORE
17 WE MAKE THAT KIND OF A DECISION, DON'T WE?

18

19 **DR. BRUCE CHERNOF:** I WOULD STRONGLY RECOMMEND, SUPERVISOR,
20 THAT WE NOT, THAT WE NEED TO MOVE FORWARD WITH THE BEILENSONS
21 PROMPTLY.

22

23 **SUP. BURKE:** RIGHT. I AGREE WITH THAT. BUT YOU'RE PROPOSING
24 THAT WE HAVE A REVISED BEILENSEN NOTICE OR HOW DOES THAT WORK
25 IF YOU WANT TO LOOK AT THE OTHER ALTERNATIVE ISSUE?

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1

2 **DR. BRUCE CHERNOF:** I MEAN, I THINK THAT THERE'S TWO CHOICES.
3 ONE IS YOU COULD TAKE MY RECOMMENDATIONS TO YOU AND WE COULD
4 ADJUST IT SO THAT THE BEILENSEN IS A ONE OR THE OTHER OPTION
5 OR WE COULD-- WE WOULD HAVE TO BEILENSEN BASED ON METRO CARE
6 AND, IF WE DON'T GET A POSITIVE RESPONSE FROM C.M.S., THEN WE
7 WOULD HAVE TO HAVE A SECOND SET OF BEILENSONS, I ASSUME BUT I
8 WOULD WANT COUNSEL TO CONFIRM THAT.

9

10 **SUP. BURKE:** YEAH, I THINK THAT IT WOULD BE BETTER TO LEAVE IT
11 AS IT IS AND WE-- AS SOON AS YOU HAVE SOME INDICATION, YOU'LL
12 GET BACK TO US.

13

14 **DR. BRUCE CHERNOF:** ABSOLUTELY, SUPERVISOR.

15

16 **SUP. YAROSLAVSKY:** BUT YOU COULD, YOU COULD-- JUST IF I CAN, ON
17 THIS POINT, I AGREE WITH MS. BURKE COMPLETELY. IF YOU GOT SOME
18 INFORMATION JUST PRIOR TO NOVEMBER 6TH THAT SUGGESTS THAT THIS
19 PLAN IS DEAD ON ARRIVAL, WHICH IS NOT LIKELY, I HOPE, THEN
20 YOU-- WE COULD CANCEL THE BEILENSEN AT THAT POINT AND-- AT ANY
21 POINT AND THEN RE-NOTICE ANOTHER ONE. BUT I THINK, FOR CLARITY
22 PURPOSES, AND, YOU KNOW, WE HAVE A PLAN...

23

24 **DR. BRUCE CHERNOF:** AND MY DEPARTMENT'S RECOMMENDATION TO YOUR
25 BOARD IS THAT WE TRY TO FIND A WAY THAT ALLOWS US TO KEEP THE



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1 HOSPITAL OPEN, TO DEVELOP A TRANSITION FOR IT, SO I THINK, BY
2 THE RECOMMENDATION I HAVE BROUGHT FORWARD IS TO TRY TO SAY
3 CLEARLY TO THE COMMUNITY THAT THAT IS OUR GOAL. BUT YOU'RE
4 RIGHT, THAT, IF WE DON'T GET GUIDANCE FROM C.M.S., THEN THE
5 ISSUE OF CLOSURE COMES UP, BUT I THINK THAT THE WAY THE
6 RECOMMENDATION IS CURRENTLY WORDED MAKES THE POINT THAT OUR
7 GOAL IS TO KEEP A HOSPITAL OPEN IF POSSIBLE.

8

9 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE?

10

11 **SUP. KNABE:** ARE YOU THROUGH?

12

13 **SUP. BURKE:** THAT'S ALL RIGHT. IF I HAVE SOME OTHERS, I'LL COME
14 BACK.

15

16 **SUP. KNABE:** GOING BACK TO THE INDEPENDENT LICENSING OF THE
17 M.L.K. ISSUE, YOU INDICATED, I MEAN, THAT'S WHAT WE'RE
18 ATTEMPTING TO DO, IF, IN FACT, IT'S NOT ACCEPTED, ARE YOU
19 PLANNING ON GOING FORWARD UNDER THE HARBOR U.C.L.A. LICENSE?

20

21 **DR. BRUCE CHERNOF:** I WOULD NOT RECOMMEND PUTTING HARBOR
22 U.C.L.A. AT RISK. I AM VERY CONFIDENT WITH MY DISCUSSIONS WITH
23 THE STATE THAT IT IS POSSIBLE TO STRUCTURE THIS IN A WAY THAT
24 KEEPS THE LICENSE INDEPENDENT.

25



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1 **SUP. KNABE:** ALSO, ARE YOU GETTING INPUT FROM OTHER HOSPITALS
2 THAT ARE IMPACTED BY ANY-- YOU KNOW, AS IT RELATES TO ANY
3 ADDITIONAL NEEDS THAT THEY MAY HAVE IN THE PARTICULAR AREA
4 THAT WE'RE DISCUSSING?

5

6 **DR. BRUCE CHERNOF:** SUPERVISOR KNABE, I MET WITH THE HOSPITAL
7 ASSOCIATION OF SOUTHERN CALIFORNIA LAST WEEK. I'M COMMITTED TO
8 MEETING WITH THEM TOMORROW AND FOLLOW UP TO TODAY'S MEETING
9 AND WHATEVER ACTION YOUR BOARD CHOOSES TO TAKE. I'VE TALKED
10 WITH SOME OF THE PRIVATE HOSPITALS SPECIFICALLY. THIS PLAN
11 CONTEMPLATES MY WORKING WITH THE PRIVATE HOSPITAL TO CONTRACT
12 FOR SERVICES, IF NECESSARY. SO I DO SEE A NEED FOR US TO WORK
13 COLLABORATIVELY WITH THE PRIVATE SECTOR AND I'VE ATTEMPTED TO
14 DO SO.

15

16 **SUP. KNABE:** SO THEY'RE IN THE LOOP RIGHT NOW, AS WELL, TOO,
17 THEN? I MEAN, THEY'RE IN THE LOOP RIGHT NOW?

18

19 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

20

21 **SUP. KNABE:** YOU ALSO INDICATED ABOUT THE PATIENT MOVEMENT TO
22 OUR OTHER FACILITIES SUCH AS RANCHO, OLIVE VIEW, L.A. COUNTY
23 U.S.C. ARE THESE PATIENTS GOING TO BE SCREENED? IN OTHER
24 WORDS, ARE RANCHO PATIENTS THAT MOVED OUT THERE IN THE MED
25 SURG, IS THAT BASICALLY TIED TO REHAB?



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1

2 **DR. BRUCE CHERNOF:** NO. WE WILL BE RUNNING-- THE BEDS THAT
3 WE'LL BE MOVING TO HARBOR ARE MOVING TO HARBOR PERMANENTLY, SO
4 YOU'RE LOOKING AT A SHIFT OF CLINICAL PROGRAMS FOR THE LONG
5 TERM. WITH RESPECT TO BRINGING UP TEMPORARY BEDS AT OLIVE VIEW
6 OR RANCHO AND PARTICULARLY THOSE RANCHO BEDS, WE WILL BE
7 RUNNING GENERAL ADULT MEDICAL SURGICAL BEDS, NOT NECESSARILY
8 REHAB RELATED.

9

10 **SUP. KNABE:** AND THESE HOSPITALS ARE ON BOARD WITH THAT
11 PARTICULAR PLAN, IS THAT CORRECT?

12

13 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

14

15 **SUP. KNABE:** OKAY. IN THE PAST, THE COMMUNITY HAS ALSO BALKED
16 AT THE NOTION OF CLOSING OR TRANSFERRING THE NEONATAL AND
17 PRENATAL INTENSIVE CARE AND INPATIENT PEDIATRICS AND HIGH RISK
18 OBSTETRICAL. SO WHAT IS THE BASIS, I GUESS, OF THE
19 RECOMMENDATION FOR YOUR TRANSFER OF ALL THAT TO HARBOR
20 U.C.L.A.? HAS THAT BEEN PART OF THE OVERALL MODEL AS IT
21 RELATES TO C.M.S. REQUIREMENTS OR...

22

23 **DR. BRUCE CHERNOF:** IT'S VERY CLEAR, SUPERVISOR, THAT, FOR US
24 TO SUCCEED IN MEETING C.M.S.' EXPECTATIONS, WE NEED TO SET UP
25 A HOSPITAL THAT HAS A MUCH SMALLER, MUCH SIMPLER CLINICAL

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1 FOOTPRINT. AND, AS HARD AS IT IS TO MOVE ANY SERVICE FROM ONE
2 FACILITY TO ANOTHER, AND I UNDERSTAND THE COMMUNITY'S DESIRE
3 TO KEEP ALL THE SERVICES THAT ARE THERE, THERE, BUT THE
4 PRACTICAL REALITY IS, FOR US TO SUCCEED IN KEEPING A HOSPITAL
5 OPEN, TO MY MIND, THE MOST IMPORTANT THING IN THAT HOSPITAL IS
6 AN EMERGENCY ROOM. EVERYTHING GOES FROM THERE. WE NEED TO
7 BRING FORWARD A SIMPLE FOOTPRINT THAT ALLOWS THE HOSPITAL TO
8 GET TO A STABLE BASE, MEET THE CONDITIONS OF PARTICIPATION NOT
9 ONCE BUT TWICE. ONCE WE'RE AT THAT POINT, YOU KNOW, YOU CAN
10 KIND OF TALK ABOUT WHERE YOU WANT TO GO FROM THERE AND
11 SERVICES YOU WANT TO BUILD BACK BUT WE'VE GOT TO GET TO THAT
12 STABLE BASE. AND WHAT C.M.S. HAS MADE IT VERY CLEAR TO US THE
13 PLANS-- OUR PLAN, WE NEED TO BRING FORWARD A PLAN THAT WE
14 THINK MAKES SENSE BUT THEY'RE NOT GOING TO ACCEPT A PLAN THAT
15 HAS THOUSANDS OF DIFFERENT MOVING PARTS...

16
17 **SUP. KNABE:** WELL, I UNDERSTAND. I THINK WE NEED TO MAKE THAT
18 CLEAR. I MEAN, I THINK THIS IS THE ISSUE AND ONE OF THE ISSUES
19 WE'RE DEALING WITH AS WE TRY TO PUT THIS WHOLE PLAN TOGETHER
20 IS THAT WE'RE TRYING TO BE VERY PROACTIVE IN TRYING TO DEAL
21 WITH WHAT C.M.S. IS ANTICIPATING US, THE MODEL WE'RE EXPECTING
22 TO GIVE THEM SO THAT WE'RE OPTIMISTIC, CAUTIOUSLY OPTIMISTIC
23 ABOUT THE FUTURE OF THE PLAN. AND, OBVIOUSLY, WITHIN THE
24 FRAMEWORK OF THIS MODEL, AND I DON'T KNOW WHETHER YOU CAN
25 ANSWER THIS, YOU CAN PROBABLY ANSWER PART OF IT, MR. JANSSEN

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1 AS WELL, TOO, IS THAT THERE'S AN EXTRAORDINARY AMOUNT OF
2 PURCHASING, CONTRACTING, PERSONNEL, JUST AN INCREDIBLE EFFORT
3 AND WE HAVE A BUREAUCRACY THAT'S ALIVE AND WELL. ARE WE
4 PREPARED TO, YOU KNOW, MOVE THAT MOUNTAIN? I MEAN, WE CANNOT--
5 YOU KNOW, EVERY ONE OF US HAVE MADE THE COMMENT, WE CAN'T WAIT
6 UNTIL, YOU KNOW, THREE MONTHS FROM NOW. WE HAVE TO MOVE
7 FORWARD. IT'S A VERY AGGRESSIVE PLAN AND IT'S A MODEL THAT IT
8 APPEARS FROM COMMENTS FROM MY COLLEAGUES THAT EVERYONE'S ON
9 BOARD. WE WANT TO MOVE FORWARD. CAN THE BUREAUCRACY AND THE
10 SYSTEM HANDLE THAT IMMEDIATE PRESSURE TO DEAL WITH THOSE KINDS
11 OF PERSONNEL CONTRACTING AND OTHER ISSUES AS IT RELATES TO
12 IMPLEMENT THIS PLAN?

13

14 **DR. BRUCE CHERNOF:** I'LL START AND I'LL LET THE C.A.O. FINISH.
15 YOU KNOW, MY SENSE IS THIS WILL CHANGE THE WAY MY DEPARTMENT
16 THINKS ABOUT ITS WORK AND I THINK IT WILL POTENTIALLY CHANGE
17 THE WAY THAT WE APPROACH SOME OF THESE CONTRACTING EXERCISES
18 IN GENERAL. SO WHEN I SHARED WITH YOU LAST TIME THAT I
19 CONSIDER THIS TRANSFORMATIVE FOR THE WHOLE DEPARTMENT, THIS IS
20 NOT ABOUT SOLVING A PROBLEM JUST IN SOUTH LOS ANGELES. THIS IS
21 ABOUT BUILDING A BETTER MODEL FOR THE SOUTH BAY AND SOUTH LOS
22 ANGELES AREAS BUT IT'S ALSO TRANSFORMATIVE FOR THE WHOLE
23 DEPARTMENT. I DO BELIEVE THAT, WITH THE SUPPORT OF THE C.A.O.
24 AND COUNTY COUNSEL, WE CAN DEVELOP MODELS THAT WILL ALLOW US

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1 TO DO THIS KIND OF CONTRACTING QUICKLY. BUT THIS IS NEW
2 TERRITORY FOR US, SUPERVISOR. THERE'S NO TWO WAYS ABOUT IT.

3

4 **SUP. KNABE:** HUGE. I DON'T KNOW IF DAVID HAS ANY FOLLOW-UP
5 COMMENT ON THAT OR NOT AS IT RELATES TO THE ISSUE.

6

7 **C.A.O. JANSSEN:** I AGREE, ABSOLUTELY. I THINK THE BUREAUCRACY
8 IS CAPABLE OF MIRACULOUS THINGS, AND THIS WILL TAKE A MIRACLE
9 BUT, YEAH, WE CAN DO IT.

10

11 **SUP. KNABE:** WELL, I MEAN, IF YOU LOOK AT THIS WHOLE PICTURE, I
12 MEAN, I THINK IT'S SO IMPORTANT, I MEAN, NOT ONLY ACCEPTING
13 THE MODEL AND WORKING FORWARD AND WORKING THROUGH ALL THIS BUT
14 IF YOU LOOK AT THAT, YOU KNOW, WITH THE POTENTIAL AND WITH THE
15 CLOSURE OF THE E.R. THERE AT DANIEL FREEMAN AND SOME OF THE
16 OTHERS, THAT WHOLE 105 CORRIDOR CAN BE DRAMATICALLY-- I MEAN,
17 IT WOULD BE A DISASTER FOR THAT WHOLE AREA, AND I WOULD THINK
18 YOU'D SEE, YOU KNOW, A DOMINO EFFECT AS IT RELATES TO OTHER
19 EMERGENCY ROOMS IN OUR NONPUBLIC HOSPITALS. SO IT'S IMPERATIVE
20 THAT WE, YOU KNOW, DO WHAT WE CAN TOGETHER TO MAKE THIS PLAN
21 WORK. AND, YOU KNOW, WITH THE COMMUNITY'S ARMS AROUND IT AS
22 WELL BUT WE ALL NEED TO BE ON THE SAME END OF THE ROPE BECAUSE
23 THERE'S NO TIME, THERE'S NO PRECIOUS TIME WHATSOEVER TO MAKE
24 SURE THAT THIS WORKS BECAUSE THE RESULTS OF THE LOSS OF THOSE
25 BETWEEN KING AND I GUESS FREEMAN WOULD BE ALMOST 90,000 E.R.



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1 VISITS THAT WOULD HAVE TO GO SOME PLACE. THAT'S DRAMATIC.
2 DRAMATIC. AND SO THERE'S NO WAY TO GO BUT TO MAKE SURE THAT WE
3 MAKE THIS PLAN WORK.

4

5 **SUP. ANTONOVICH, MAYOR:** WE HAVE A NUMBER OF PEOPLE WHO HAVE
6 SIGNED UP. CAN CALL THEM UP AT THIS TIME. CONGRESSWOMAN
7 JUANITA...

8

9 **SUP. YAROSLAVSKY:** MIKE, CAN I ASK ONE QUESTION?

10

11 **SUP. ANTONOVICH, MAYOR:** LET ME JUST GIVE THE NAMES AND YOU CAN
12 ASK WHEN THEY'RE COMING UP. AND DR. KELLY AND APRIL LAWRENCE
13 AND DR. RALPH DILIBERO. SUPERVISOR KNABE?

14

15 **SUP. YAROSLAVSKY:** YAROSLAVSKY.

16

17 **SUP. ANTONOVICH, MAYOR:** I MEAN YAROSLAVSKY.

18

19 **SUP. YAROSLAVSKY:** I JUST-- I JUST WANT TO-- I THINK IT'S
20 HONORABLE TO SAY THAT WE HAVE NOT YET SUBMITTED A PLAN TO
21 C.M.S., CORRECT?

22

23 **DR. BRUCE CHERNOF:** CORRECT.

24

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1 **SUP. YAROSLAVSKY:** YOU HAVE CONSULTED WITH THEM ON THE ELEMENTS
2 OF IT BUT WE HAVE OFFICIALLY NOT SUBMITTED ANYTHING TO THEM,
3 CORRECT?

4

5 **DR. BRUCE CHERNOF:** CORRECT.

6

7 **SUP. YAROSLAVSKY:** AND I THINK THAT'S-- I MEAN, I THINK WHAT
8 WE'RE HEARING HERE TODAY IS BASED ON YEARS OF EXPERIENCE AND
9 PARANOIA ABOUT THE SLOW PACE OF GOVERNMENT DECISION MAKING, OF
10 COURSE, NOT INCLUDING THE COUNTY, WHICH IS VERY EXPEDITIOUS IN
11 ALL OF ITS DECISION MAKING BUT, BECAUSE OF THE TIME
12 SENSITIVITY, I THINK IT WOULD BE FAIR TO SAY THAT WE'RE JUST
13 TRYING TO PUT THIS ISSUE ON THE TABLE, ON EVERYBODY'S RADAR
14 SCREEN. BUT WE HAVE NO REASON AT THIS POINT TO BE CRITICAL OF
15 ANY OF OUR FUNDING PARTNERS BECAUSE WE HAVE YET TO SUBMIT TO
16 THEM AN ACTUAL PLAN. ONCE WE DO, WE WANT THAT TO MOVE SWIFTLY
17 AND THAT'S WHY YOU'RE HAVING ONGOING CONVERSATIONS SO THAT,
18 WHEN THEY GET THE PLAN, NOTHING WILL BE A SURPRISE AND THEY
19 CAN MOVE SWIFTLY. IS THAT A FAIR CHARACTERISTIC?

20

21 **DR. BRUCE CHERNOF:** THAT'S EXACTLY RIGHT.

22

23 **SUP. YAROSLAVSKY:** I WANT TO MAKE SURE WE'RE NOT SENDING THE
24 WRONG MESSAGE. I THINK WE'RE ALL JUST FRANKLY SCARED THAT
25 WE'LL BE, DOWN THE LINE, BEYOND THE POINT OF NO RETURN AND

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1 WE'LL BE LEFT WITH NOTHING TO SHOW FOR IT AND THAT'S NOT--
2 IT'S NOT IN ANYBODY'S INTERESTS. THANK YOU.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. CONGRESSWOMAN.

5

6 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** THANK YOU AND GOOD
7 AFTERNOON TO ALL OF YOU. IT IS INDEED MY PLEASURE TO BE HERE
8 WITH YOU TODAY AS WE GRAPPLE WITH ONE OF THE MOST CHALLENGING
9 ROLES THAT I'M SURE ALL OF US WILL HAVE WHEN IT COMES TO
10 HEALTHCARE DELIVERY. LET ME FIRST THANK ALL OF YOU FOR YOUR
11 LEADERSHIP BECAUSE, AS I TALKED WITH SOME OF MY COLLEAGUES
12 AROUND THE COUNTRY, THEY ARE CLOSING HOSPITALS ALL OVER THIS
13 COUNTRY. AND FOR YOU TO COME UP AND STEP UP TO THE PLATE IN
14 YOUR LEADERSHIP ROLES TO TRY TO MAINTAIN THIS HOSPITAL IS A
15 TESTAMENT TO YOUR LEADERSHIP. SUPERVISOR ZEV YAROSLAVSKY SPOKE
16 OF THE SAD FRIDAY THAT WE RECEIVED THIS INFORMATION. I WAS
17 TOLD ABOUT THE VIOLATIONS LONG BEFORE THE MEETING WAS HELD
18 THAT DAY HERE. WHEN I GOT THE CALL FROM DR. MARK MCCLELLAN, AS
19 HE HAD PROMISED ME HE WOULD IF WE DID NOT PASS ALL OF THOSE
20 VARIOUS PROVISIONS. AT THAT TIME, I ASKED HIM, "WHAT IS
21 AMERICA GOING TO DO WITH THEIR UNDERSERVED AND UNINSURED
22 POPULATION OF POOR PEOPLE?" HE SAID TO ME THEN, "YOU KNOW,
23 CONGRESSWOMAN, THAT'S A GOOD QUESTION BUT I WANT YOU TO
24 KNOW..." I JUST SAID, "WHAT DO WE HAVE HERE, WHERE DO WE GO
25 FROM HERE?" HE SAYS, "WE HAVE A SHORT WINDOW LEFT AND I WOULD



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1 SUGGEST THAT YOU GUYS TAKE ADVANTAGE OF THAT SHORT WINDOW OF
2 OPPORTUNITY TO TRY TO FIX WHAT IS BROKEN." THIS IS WHAT YOU
3 HAVE DONE WITH DR. CHERNOF COMING BEFORE YOU WITH THIS
4 PROPOSAL. I HAVE HAD AN ONGOING, OPEN CONVERSATION WITH DR.
5 MARK MCCLELLAN IN WASHINGTON, I KNOW THAT HE IS READY AND
6 WILLING TO RECEIVE THIS PROPOSAL. HE SAID, "THE MINUTE THIS
7 PROPOSAL COMES TO HIM, HE WILL GIVE IT IMMEDIATE ATTENTION,"
8 HE WILL NOT TARRY AT ALL AND I JUST WANT YOU TO KNOW THAT WE
9 RECOGNIZE THAT THIS COMMUNITY NEEDS THIS HOSPITAL. I HAVE
10 SPOKEN WITH ONGOINGLY DR. CHERNOF AND MS. EPPS, BUT YOU'VE GOT
11 A YEOMAN'S JOB OUTSIDE OF THE THINGS THAT HAVE HAPPENED HERE.
12 BUT WHAT C.M.S. IS ASKING FOR IS A RADICAL CHANGE IN THE WAY
13 WE DO BUSINESS IN TERMS OF HEALTHCARE DELIVERY. AND, IN
14 LOOKING AT THIS PROPOSAL, WE HAVE MET, IN MY OPINION, THIS
15 RADICAL CHANGE. THEY'RE ALSO ASKING THAT WE DO A SYSTEMIC AND
16 COMPREHENSIVE PLAN. IN MY JUDGMENT, THIS IS WHAT THIS PROPOSAL
17 HAS DONE. AND SO I WOULD SUGGEST TO YOU THAT I CANNOT SECOND
18 GUESS C.M.S. BUT I TALKED TO DR. MCCLELLAN AROUND THE CLOCK,
19 ON WEEKENDS, EVERY TIME I GET A CHANCE AND EVERY TIME I'VE
20 TALKED WITH DR. CHERNOF, AND HE PROPOSES SOMETHING, I GO TO
21 C.M.S. THEY HAVE GIVEN ME HOPE. NOW, THAT'S MY HOPE. BUT THEY
22 HAVE GIVEN ME HOPE THAT, WITH THE LEADERSHIP THAT YOU HAVE
23 PROVIDED THROUGH DR. CHERNOF, WITH THIS PROPOSAL, ASSURING
24 QUALITY PATIENT CARE THAT MEETS NATIONAL STANDARDS, THAT I
25 FEEL THAT WE HAVE A GREAT OPPORTUNITY FOR THAT SMALL WINDOW



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1 THAT HE SAID THAT WE WOULD HAVE AND, AS JUANITA MILLENDER-
2 MCDONALD REPRESENTING MARTIN LUTHER KING MEDICAL CENTER, I AM
3 HERE POISED TO WORK WITH YOU TO MAKE SURE THAT C.M.S.
4 CONTINUES TO HEAR FROM ME AND CONTINUES TO WORK WITH ME AND
5 YOU TO HELP US TO PUSH THIS PROPOSAL. WE CANNOT-- WE CAN ILL
6 AFFORD TO HAVE THIS HOSPITAL CLOSE, AS SUPERVISOR MOLINA KEPT
7 PUSHING FOR THAT WORD, AND RIGHTFULLY SO. THIS IS OUR ONLY
8 HOPE, OUR ONLY OPPORTUNITY FOR C.M.S. TO COME FORWARD. IF NOT,
9 THEN WE'RE AT THE THROES OF CLOSURE OF THIS HOSPITAL. AS I
10 HAVE HEARD FROM ALL OF YOU THIS MORNING, NONE OF YOU WANT
11 THAT. I COMMEND YOU ON YOUR LEADERSHIP BECAUSE YOU HAVE FOUGHT
12 WITH THIS THROUGH THE YEARS AND YET NOW WE'RE AT THE THRESHOLD
13 OF MAKING SURE THAT WE KEEP THIS HOSPITAL OPEN FOR THOSE WHO
14 ARE IN DIRE NEED. OF COURSE, IT NEEDS OVERSIGHT. SYSTEMIC
15 CHANGES IS WHAT WE'RE TALKING ABOUT. AND FOR ONE OF YOU WHO
16 ASKED ABOUT THE COMMUNITY OF HARBOR U.C.L.A. FEELS, I'VE
17 GOTTEN CALLS FROM MANY OF THE CONSTITUENTS AND LEADERSHIP OF
18 TORRANCE, OF WHICH I REPRESENT A SMALL PORTION NOW BUT
19 REPRESENTED EVEN MORE SO EARLY ON, AND THE FORMER MAYOR, DEE
20 HARDISON, MANY OF YOU KNOW, AND OTHERS HAVE SAID, "WE'RE READY
21 WITH OPEN ARMS TO ACCEPT MARTIN KING COMMUNITY AND THE
22 SERVICES AND WHAT WE WOULD LIKE FOR YOU TO DO, CONGRESSWOMAN,
23 IS TO BRING US TOGETHER FOR A MEETING SO WE CAN START BRIDGING
24 THESE TWO COMMUNITIES TOGETHER." THAT IS WHAT THE COMMUNITIES
25 ARE WAITING, ARE ANXIOUS, ARE REALLY EXCITED ABOUT. THEY KNOW



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1 NOW THAT THE ONLY HOPING OF KEEPING THIS HOSPITAL PHYSICALLY
2 IN THE WILLOWBROOK AREA OF WATTS IS TO HAVE THIS SYSTEMIC
3 CHANGE, WHEREBY THE DEVELOPMENT OF STAFF REASSIGNMENT IS ONE
4 OF THE PLANS THAT C.M.S. SAID HAD TO BE DONE IN THIS AND YOU
5 HAVE DONE THIS, WHEREBY ALL OF THOSE AREAS THAT HAVE BEEN
6 OUTLINED: ADULT CARE, EMERGENCY CARE, MENTAL HEALTHCARE AND
7 WOMEN'S HEALTH WILL BE MAINTAINED AT THE MARTIN KING HOSPITAL.
8 THOSE ARE THE BASIC THINGS THAT C.M.S. IS LOOKING FOR. MR.
9 MAYOR, I THANK YOU SO MUCH. I THANK ALL OF THE SUPERVISORS AND
10 THIS LEADERSHIP BECAUSE I AM TALKING FROM THE OTHER END
11 ONGOINGLY. I HAVE A PIPELINE INTO C.M.S. ALL THE TIME AND I
12 SPEAK MORE SO TO SUPERVISOR BURKE, WHO-- SHE AND I SHARE THE
13 OVERSIGHT OF THIS HOSPITAL BUT ALSO MY SECOND SUPERVISOR,
14 SUPERVISOR KNABE, AND I JUST WANT YOU TO KNOW THAT I AM HERE,
15 MY VOICE TO C.M.S. IS OPEN COMMUNICATION AND I'M HERE TO
16 PROVIDE ANY TYPE OF SERVICE THAT YOU SHOULD WANT AND THANK YOU
17 SO MUCH.

18

19 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH, CONGRESSWOMAN.

20

21 **SUP. KNABE:** MR. MAYOR, COULD I JUST COMMENT TO THE
22 CONGRESSWOMAN? JUST, YOU KNOW, I'VE HAD A CONVERSATION WITH
23 DR. MCCLELLAN'S REPLACEMENT, DR. LESLIE NORWALK, AND SHE HAS
24 INDICATED THE SAME, THAT THIS GOES TO THE TOP OF THE LIST. SO
25 WE'RE NOT QUITE SURE WHEN THIS TRANSITION TAKES PLACE,

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1 SUPPOSEDLY DR. MCCLELLAN WAS LEAVING THE MIDDLE OF THE MONTH,
2 I DON'T KNOW IF HE'S EXTENDED THAT STAY OR NOT BUT AT LEAST I
3 THINK AT LEAST, FROM MY PERSPECTIVE ANYWAY, WE'VE GOT THE
4 ASSURANCE OF YOUR CONSTANT CONVERSATION WITH MCCLELLAN AND
5 MINE WITH LESLIE NORWALK THAT THIS IS GOING TO GO TO THE TOP
6 OF THE LIST.

7

8 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** THAT IS CORRECT AND
9 HE ASSURED ME OF THAT, MR. SUPERVISOR, EVEN THOUGH HE MIGHT BE
10 PHYSICALLY OUT OF THE OFFICE, HE'S GOING TO MAKE SURE THAT
11 WHAT HE HAS COMMITTED TO ME, THAT HE WILL MAKE SURE THAT THAT
12 FOLLOWS.

13

14 **SUP. KNABE:** GREAT.

15

16 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

17

18 **SUP. MOLINA:** MR. CHAIRMAN?

19

20 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

21

22 **SUP. MOLINA:** CONGRESSWOMAN, I SAID EARLIER THAT I DID NOT
23 THINK THAT WE SHOULD HAVE THE BEILENSEN HEARINGS UNLESS WE HAD
24 THE LETTER FROM C.M.S. WHAT IS YOUR OPINION ABOUT THAT?

25



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1 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** I COULDN'T AGREE
2 WITH YOU MORE, SUPERVISOR MOLINA. I REALLY DO THINK THAT IT
3 WOULD BE BEST FOR ALL CONCERNED IF YOU COULD HOLD OFF ON THE
4 BEILENSEN HEARING UNTIL YOU'VE HEARD FROM C.M.S. THAT'S MY
5 HUMBLE OPINION.

6

7 **SUP. MOLINA:** BUT YOU UNDERSTAND THAT WE HAVE TO HAVE THE
8 BEILENSEN HEARINGS IN A TIMELY FASHION. THAT, IF WE DON'T
9 SCHEDULE THEM FOR THAT DAY AND LET'S SAY THAT THE FOLLOWING
10 WEEK AND IF THE FOLLOWING WEEK WE DON'T HAVE THE LETTER, I
11 THINK WHAT WE'RE TALKING ABOUT IS HAVING A DIFFERENT SET OF
12 BEILENSEN HEARINGS.

13

14 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** YOU'RE IN A
15 PRECARIOUS POSITION.

16

17 **SUP. MOLINA:** NO. THE COMMUNITY IS IN A PRECARIOUS POSITION.

18

19 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** AND I UNDERSTAND
20 THAT AND WE ALL ARE. WE REALLY ALL ARE. I'M IN THIS WITH YOU.
21 BUT I WOULD SAY TO YOU THAT IT APPEARS TO ME AS IF YOU WILL
22 WANT TO HAVE SOME SENSE OF WHERE C.M.S. IS GOING BEFORE THE
23 BEILENSEN HEARING, IN MY OPINION.

24

25 **SUP. MOLINA:** DO YOU THINK THAT SHOULD BE IN LETTER FORM?



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1

2 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** I'M SORRY?

3

4 **SUP. MOLINA:** DO YOU THINK THAT WE SHOULD HAVE SOMETHING LIKE
5 OTHER THAN, OH, THEY'RE FEELING GOOD OR I'VE BEEN IN CONTACT
6 WITH THEM, OH, IT LOOKS GOOD? DO YOU THINK IT HAS TO BE SOME
7 KIND OF A LETTER, SOME ASSURANCES WE GET BEFORE WE SHOULD DO
8 BEILENSONS?

9

10 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** WELL, THERE SHOULD
11 BE SOME KIND OF A COMMITMENT FROM C.M.S. OUTLINING THAT EITHER
12 THE PROPOSAL MEETS WITH THE STANDARDS-- THE NATIONAL STANDARDS
13 OR WE ARE ON THE RIGHT TRACK AND THERE MIGHT BE SOME THINGS
14 THAT THEY MIGHT WANT US TO CLEAR UP. BUT I WILL ASSURE YOU,
15 SUPERVISOR MOLINA, THAT, ONCE THIS PROPOSAL GOES, I WILL BE ON
16 THE PHONE TALKING ABOUT THIS. I HAVE KIND OF OUTLINED SOME OF
17 THE PRELIMINARY DRAFT THAT DR. CHERNOF PROPOSED TO DR.
18 MCCLELLAN A COUPLE OF WEEKS AGO AND HE WAS PRETTY MUCH
19 SATISFIED WITH WHAT HE HEARD. I DON'T WANT TO SECOND GUESS
20 C.M.S. I'M ONLY SAYING THAT HE HAS SHOWN ME AN OPENNESS AND A
21 WILLINGNESS TO COOPERATE AND WORK WITH US. HE DOES NOT WANT
22 THIS HOSPITAL CLOSED. HE WANTS TO WORK WITH US AND I WILL--
23 THE MINUTE THIS PROPOSAL LEAVES HERE, I WILL STAY ON THE PHONE
24 WITH MCCLELLAN AND MS. NORWOOD TO ENSURE THAT WE FIND THE
25 COMMON GROUND THAT WE NEED.



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1

2 **SUP. MOLINA:** AND I APPRECIATE YOUR HELP ON THAT.

3

4 **CONGRESSWOMAN JUANITA MILLENDER-MCDONALD:** THANK YOU. THANK YOU
5 SO MUCH, MR. MAYOR. THANK YOU ALL.

6

7 **SUP. BURKE:** AND THANK YOU FOR YOUR COOPERATION AND HELP.

8

9 **SUP. ANTONOVICH, MAYOR:** DR. KELLY.

10

11 **DR. SUSAN KELLY:** DR. SUSAN KELLY, PRESIDENT OF CHARLES R. DREW
12 UNIVERSITY OF MEDICINE AND SCIENCE, WHERE THEY HAVEN'T FOUND
13 THE CURE FOR THE COMMON COLD. SO AND I'VE GOT-- I'VE BROUGHT
14 ONE OF THOSE TO WORK TODAY. SORRY ABOUT THAT. I DO APPRECIATE
15 THE PRECIPITOUS NATURE OF THE K.D.M.C. AND THE ISSUES YOU'RE
16 FACING. I HAVE HEARD REPEATEDLY IN THE LAST COUPLE OF WEEKS
17 THAT, WELL, THAT CHARLES DREW UNIVERSITY OF MEDICINE AND
18 SCIENCE HAS BEEN HIT BY A STRAY BULLET. I APPRECIATE THAT THE
19 STATEMENT THAT COMPLEXITY WITHIN THE HOSPITAL CAUSED IT TO
20 HAVE TO DO TOO MANY THINGS AND THEREFORE NOT THE BASIC THINGS
21 PROPERLY. BUT IT IS-- IT'S DEMORALIZING, AS YOU CAN IMAGINE,
22 FOR DOCTORS AND RESIDENTS AND MEDICAL STUDENTS WHEN THE REPORT
23 DOESN'T CITE THEM AS CONTRIBUTING VERY MUCH AT ALL TO THE
24 PROBLEMS OF THE HOSPITAL BUT THEY ARE THE AREA THAT IS BEING
25 REMOVED AND REMOVED IN A SUMMARY FASHION. AND I WILL TALK A



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1 LITTLE BIT ABOUT THAT, ABOUT THE IMPACT ON OUR ACCREDITATION
2 AND OUR FUTURE AND URGE THAT WE-- WHEN WE GO FORWARD-- WHEN
3 YOU GO FORWARD WITH YOUR PLAN TO WASHINGTON OR WHEREVER, THAT
4 WE ALSO HAVE-- THAT WE BE A PART OF THAT. I WAS INCREDIBLY
5 ENCOURAGED BY MY CONVERSATIONS WITH VARIOUS SUPERVISORS AND
6 YOUR CHIEFS OF STAFF AND HEALTH DEPUTIES, THAT WE WOULD GO IN
7 TOGETHER BECAUSE WE HAVE INCURRED WHAT I CALLED LAST-- A
8 COUPLE OF WEEKS AGO, COLLATERAL DAMAGE AND WE ARE WORKING
9 REALLY HARD TO NOT BE THAT OTHER THING I TALKED ABOUT, WHICH
10 IS ROAD KILL. IT REALLY IS EXTREMELY SERIOUS FOR THE
11 UNIVERSITY, SO I'M HERE TO SUPPORT THE PLAN AS IT GOES
12 FORWARD, ABSOLUTELY, BUT TO ALSO TALK TO YOU ABOUT ANOTHER
13 PLAN, THAT IS A COMPLIMENTARY PLAN FOR THE UNIVERSITY, WHICH
14 HAS TO ALSO BE A PART OF THE RECKONING OR WE HAVE LOST A MAJOR
15 COMMUNITY ASSET AND WE DON'T PLAN TO GO DOWN THAT PATH. WE'VE
16 ALL WORKED DILIGENTLY, ESPECIALLY DR. HANER AND ALL PROGRAM
17 DIRECTORS, TO COME UP WITH A PLAN FOR A.C.G.M.E. BECAUSE OF
18 COURSE THEY WERE VERY CONCERNED ABOUT THE LOCATION OF THE
19 RESIDENTS, THE SECURITY OF THEIR RESIDENCY, THE CONTINUITY AND
20 THE QUALITY OF THE EDUCATION. IT HAS BEEN-- DISCUSSIONS IN THE
21 LAST TWO WEEKS HAS BEEN MADE A LOT HARDER BY THE FACT THAT WE
22 HAVE NOT RECEIVED ANY ASSURANCES FROM THE COUNTY-- THAT
23 PRECEDENCE OF RADIOLOGY AND SURGERY RESIDENCIES THAT WERE
24 RELOCATED WOULD BE FOLLOWED. AND THAT WAS VERY SURPRISING,
25 EVEN TO THE END OF THIS FINANCIAL YEAR, IT SEEMED KIND OF



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1 PECULIAR THAT-- AND THERE WAS TALK THAT, AFTER DECEMBER THE
2 1ST, WE DON'T KNOW WHETHER WE'LL PAY THE CURRENT RESIDENTS.
3 WELL, THAT'S OBVIOUSLY ALARMING FOR EVERYBODY, THE RESIDENTS
4 AND A.C.G.M.E. INCLUDED, SO WE HAVE HAD TO GET CONDITIONAL
5 ACCEPTANCES FROM HOSPITALS LIKE ST. MARY IN CALIFORNIA AND
6 PLACES LIKE-- AND CEDARS THAT-- ON CONDITION THAT THE COUNTY
7 MEETS ITS OBLIGATIONS TO THE RESIDENTS, AS IT DID WITH
8 RADIOLOGY AND SURGERY, AND WE DO HAVE THAT CORRESPONDENCE THAT
9 SHOWS THAT, BACK THEN IN 2005, I THINK, THE RADIOLOGY-- THE
10 COUNTY COMMITTED TO SUPPORTING THEM FOR THE LACK OF THE
11 RESIDENCY, NOT JUST FOR THE CURRENT FINANCIAL YEAR. SO WE'VE
12 GOT A LOT OF WORK THERE, AND IT'S BEEN DAY AND NIGHT TO THE
13 POINT WHERE NANCY HENNER BASICALLY WANTED TO MOVE INTO THE
14 BUILDING BUT I WOULDN'T ALLOW THAT, SO SHE MOVED INTO THE
15 EMBASSY SUITES INSTEAD TO WORK DAY AND NIGHT ON THAT. THE
16 CONCERN FROM A.C.G.M.E., AS I SAID, IS SAFETY, SECURITY AND
17 THE LEARNING ENVIRONMENT AND, INTERESTINGLY ENOUGH, THEY-- AN
18 EXTENSION AND A TRANSITION PLAN OF A YEAR DOESN'T HELP US
19 THERE BECAUSE THEY SAY THE PLACE WAS UNSAFE SIX WEEKS AGO,
20 ACTUALLY, 10 TO 12 WEEKS AGO NOW, AND IT'S UNSAFER, IT'S EVEN
21 LESS SAFE NOW AS WE KNOW THE CENSUS HAS GONE DOWN AND SOME OF
22 THE PEOPLE ARE LEAVING. SO IT IS UNSAFE IN THE SENSE OF A
23 LEARNING ENVIRONMENT FOR RESIDENTS WHO BECOME NEW DOCTORS. SO
24 IT REALLY IS PROBLEMATIC FOR US. THE A.C.G.M.E. WANTED A PLAN
25 BY MONDAY AND THEY GOT IT YESTERDAY AT 1:28 AND I ALSO



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1 SUBMITTED TO BRUCE AND A NUMBER OF PEOPLE OUR PLAN FOR THE
2 FINANCIAL IMPLICATIONS OF THIS TRUCK HITTING THE UNIVERSITY
3 ACROSS THE ROAD ON SEPTEMBER 22ND. WE HAVE DEVELOPED-- YOU
4 KNOW, IN THESE TIMES, YOU DO FIND OUT WHO YOUR FRIENDS ARE.
5 WE'VE FOUND, YOU KNOW, TREMENDOUS FRIENDS AT THE CALIFORNIA
6 ENDOWMENT AND IN WASHINGTON, D.C., AND WITH DR. LEWIS
7 SULLIVAN, WHOM I'M SURE YOU ALL KNOW WAS HEAD OF HCCS AND ALSO
8 IS ON THE H.B.C.-- WHO HEADS THE H.B.C. NEW WHITE HOUSE
9 COMMISSION. WE'VE ALSO BEEN WORKING WITH CNN AND A FEW OTHERS
10 BUT, YOU KNOW, REALLY ON THE FACT THAT THIS IS NOT JUST THE
11 SOUTH LOS ANGELES UNIVERSITY, IT'S A STATE AND NATIONAL AND
12 INTERNATIONAL OPERATION AND THAT, THEREFORE, IT IS OF INTEREST
13 TO THE WHOLE COUNTRY WHAT HAPPENS TO ITS FUTURE. I DO WANT TO
14 SAY JUST BRIEFLY BEFORE I GO ON THAT THE VALUE OF A TEACHING
15 HOSPITAL I DON'T THINK HAS REALLY ENTERED INTO THESE
16 DISCUSSIONS, WHICH I THINK IS A REAL SHAME. IT HAS THE
17 CAPACITY TO ATTRACT AND RETAIN BETTER DOCTORS WHO ALSO WANT TO
18 TEACH. IT BRINGS CLINICAL TRIALS, IT BRINGS N.I.H. MONEY, IT
19 BRINGS A WHOLE RANGE OF RESOURCES THAT WOULDN'T OTHERWISE COME
20 AND THOSE ARE LOST AFTER NOVEMBER 30TH. SO, AS I SAID, WE HAVE
21 BEEN WORKING ON A PLAN, A FINANCIAL PLAN AND I WAS ENCOURAGED
22 BY, AS I SAID, THE SUPERVISORS AND THEIR STAFF COMMENT THAT WE
23 SHOULD GO INTO WASHINGTON OR SOME FUNDING AGENCY TOGETHER AND
24 NOT BE PICKED OFF, IF YOU LIKE, AS A SEPARATE ENTITY. THE
25 DOLLARS NEEDED FOR THE TRANSFORMATION FROM COUNTY DEPENDENT TO



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1 A MORE INDEPENDENT BUT WITH A SPECIAL AFFILIATE STATUS WITH
2 THE UNIVERSITY OF CALIFORNIA IS A LARGE NUMBER. WE'RE NOT
3 CALLING IT A RESCUE PACKAGE BECAUSE WE DIDN'T CREATE THIS
4 PROBLEM. AS I SAID TO YOU LAST TIME, WE DID EVERYTHING THAT
5 WAS REQUIRED OF US, NEW BOARD, NEW PRESIDENT, NEW DEAN OF
6 MEDICINE, FULL A.C.G.M.E. ACCREDITATION, FULL R.R.C.
7 ACCREDITATIONS, FIVE YEARS OF UNQUALIFIED FINANCIAL AUDITS AND
8 AN IMPROVING PUBLIC REPUTATION AND IMPROVING BOARD PASS RATES.
9 THIS IS NOT A RESCUE PACKAGE. THIS IS A TRANSFORMATION PACKAGE
10 FROM, AS I SAID, AN ORGANIZATION THAT WAS DEEPLY CONNECTED WAY
11 BEYOND THE MSOA, THE MSOA IS ACTUALLY RELATIVELY SMALL IN OUR
12 CONNECTIONS TO THE COUNTY, OUR FINANCIAL DEPENDENCY. YOU COULD
13 SAY AND I WOULD SAY THAT HAD I BEEN THE PRESIDENT MANY YEARS
14 AGO, WE WOULDN'T HAVE BEEN THIS CONNECTED NOW BUT I WASN'T AND
15 WE ARE. THAT'S A FACT. IT SHOULD HAVE BEEN-- THE UNIVERSITY
16 SHOULD HAVE WEANED ITSELF OFF THE COUNTY YEARS AGO, YEARS AND
17 YEARS AGO, AS DID MAHARY, AS DID MOREHOUSE BUT IT DIDN'T AND
18 SO WE'RE HERE NOW AND WE'RE FACING THIS AND IT'S A MAJOR
19 PROBLEM. THE K.D.M.C. DOWNSIZING AND ITS CLOSURE AS A TEACHING
20 HOSPITAL AND ITS OPENING AS A COMMUNITY HOSPITAL HAS TAKEN
21 AWAY THE SITE FOR OUR MEDICAL STUDENTS' ROTATION AND 200--
22 PLACES FOR 200 RESIDENTS-- RESIDENTS. IT'S TAKEN AWAY MOST OF
23 OUR DOCTORS OR IT WILL BECAUSE THE BEST ONES WILL BE TAKEN BY
24 HARBOR AND WE WILL HAVE TO WORK WITH THOSE TO TRY TO ENTICE
25 THEM TO STAY SUPERVISING AS RESIDENTS IN MULTIPLE OTHER SITES.



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1 IT'S RISKED OUR NEWLY ACQUIRED-- REACQUIRED A.C.G.M.E.
2 ACCREDITATION. I HAD A LONG TALK YESTERDAY WITH THE HEAD OF
3 A.C.G.M.E., DAVID LEACH. HE IS READY TO STRATEGIZE WITH US BUT
4 THE COMMITTEES ARE INDEPENDENT OF THAT. HE CAN'T TELL THEM
5 WHAT THEY'VE GOT TO DO BUT WE HAVE TO GO IN, AND THIS IS A
6 SHOCK, FOR WHOLE NEW APPLICATION ACCREDITATIONS ALMOST
7 CERTAINLY. THAT'S WHAT THEY'VE SAID. WE'RE ALMOST STARTING
8 FROM SCRATCH AND THAT'S-- AFTER 40 YEARS, THAT'S JUST
9 APPALLING, BUT WE HAVE TO GET READY FOR THAT BECAUSE THEY SAY,
10 WELL, YOU HAVE TAKEN YOUR HOSPITAL AWAY, HOW CAN YOU PATCHWORK
11 SOMETHING TOGETHER? SO WE ARE REALLY SEEKING TO BE UPGRADED
12 FROM A CATEGORY 4 CATASTROPHE TO A CATEGORY 5 DISASTER, IN NEW
13 ORLEANS TERMS, SO THAT THEY WILL SEE US IN THAT WAY. WE ARE
14 BRINGING IN DR. DAVID SATCHER AND DR. MICHAEL JOHNS, WHO IS
15 THE HEAD OF ALL THINGS HEALTH AT EMORY UNIVERSITY TO TALK WITH
16 A.C.G.M.E. AND SOME OF OUR OWN PEOPLE ABOUT STRATEGY. THIS IS
17 A TERRIBLE TIME. IT IS SOMETHING OF A DEATH STRUGGLE THAT
18 WE'RE GOING THROUGH. WE HAVE THE DECLINE AND DOWNSIZING OF
19 K.D.M.C. HAS REACHED OUR FINANCIAL SOLVENCY AND OUR NEW
20 BUILDING DEVELOPMENT AND PROGRAM DEVELOPMENT IN NURSING AND
21 THINGS BUT WE WILL GO AHEAD WITH THOSE BUT ONLY WITH AN
22 INVESTMENT. SO WITH THIS INVESTMENT OF THE MONEY THAT I'M
23 ABOUT TO TALK ABOUT, OVER THE NEXT THREE YEARS, WE CAN DEVELOP
24 NEW PARTNERSHIPS WITH HOSPITALS, NEW ROTATIONS FOR MEDICAL
25 STUDENTS, WE CAN RETAIN THE DOCTORS WHO WANT TO WORK IN SOUTH



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1 LOS ANGELES, IN A FACULTY PRACTICING PLAN THAT'S FUNCTIONING
2 AND VIABLE, WE CAN RECRUIT NEW DOCTORS WHO DO THEN ABOUT 30%
3 OF THEIR WORK WITH US FOR A STIPEND RATHER THAN BEING FULL-
4 TIME COUNTY DOCTORS, AND IT DOES REQUIRE, AND THIS IS
5 SOMETHING WE'VE TALKED ABOUT WITH A.C.G.M.E. AND ALSO WITH
6 C.M.S., THAT THE COUNTY RELEASE ITS C.M.S. CAP AND THAT IT BE
7 TRANSFERRED TO A NEW SITE. THAT'S NEW GROUNDS FOR C.M.S.,
8 THAT'S NEW GROUNDS THAT THEY DON'T NORMALLY DO THAT. THEY
9 USUALLY TAKE THE OPPORTUNITY, WHEN A PLACE CLOSES, TO REDUCE
10 THEIR BUDGET, TO NOT HAVE TO PAY THAT C.M.S. CAP, BUT THE
11 COUNTY DRAWS DOWN, AS YOU KNOW, VERY LITTLE IN THE C.M.S. CAP,
12 \$89,000 A RESIDENT, BECAUSE IT'S NOT A VERY STRONG MEDICARE
13 SITE FOR K.D.M.C. BUT THERE ARE OTHER HOSPITALS AROUND THE 70,
14 \$75,000 A RESIDENT AND IT BECOMES A VERY ATTRACTIVE
15 PROPOSITION TO TAKE ON OUR RESIDENCY PROGRAMS. WE'VE HAD A LOT
16 OF INTEREST IN THEM BUT WE STILL WILL HAVE TO REDUCE THEM. SO-
17 - BUT, IN THREE YEARS' TIME, WE WILL HAVE BUILT AN ACADEMIC
18 MEDICAL CENTER THAT IS A NEW CONFIGURATION. AS I SAID, THEY
19 WILL JOIN THE 50% OF AMERICAN MEDICAL SCHOOLS THAT DON'T HAVE
20 THEIR OWN PRIMARY HOSPITAL, WE'LL HAVE THREE OR FOUR THAT WE
21 WORK WITH IN A CRITICAL MASS. WE WILL HAVE DEVELOPED NEW
22 AFFILIATIONS AND, AS I SAID, WE ARE WORKING VERY QUICKLY WITH
23 THE UNIVERSITY OF CALIFORNIA TO HAVE A SPECIAL STATUS THAT IS
24 NOT A CAMPUS OF THE U.C., WE DON'T WANT TO EVER BE A CAMPUS OF
25 THE U.C., NOT LEAST BECAUSE WE WOULD GET HIT BY A CONVOY OF



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1 TRACKS 10 YEARS FROM NOW WHEN THERE'S SOME KIND OF DOWNSIZING,
2 SO TO RETAIN-- BECAUSE THAT ALWAYS HAPPENS. I MEAN, THE
3 PROVOST OF THE U.C. SYSTEM AND I EXPERIENCED THOSE SAME CUTS
4 IN AUSTRALIA AND SO WE ACTUALLY KNOW WHAT HAPPENS WHEN THE
5 CUTS COME, FREE INDEPENDENT INSTITUTIONS BECOME DEPARTMENTS
6 WITHOUT A PLACE AND ABSORBED AND THAT WON'T HAPPEN AT DREW. WE
7 WILL HAVE REVENUE FLOW FROM NURSING WITHIN TWO OR THREE YEARS,
8 WE WILL HAVE MORE MEDICAL STUDENTS, WE ARE GOING TO GROW OUR
9 NUMBER FROM 24 TO 35, SO WE'LL HAVE MORE MONEY COMING IN
10 THERE. WE'LL HAVE A FACULTY PRACTICE PLAN THAT WORKS. WE'LL
11 HAVE INCREASED RESEARCH BECAUSE OUR BUILDING WILL BE UP AND
12 WE'LL BE ABLE TO GET MORE FEDERAL INDIRECT COSTS FROM THEM.
13 WE'LL HAVE A STRONGER LINE FROM THE UNIVERSITY OF CALIFORNIA,
14 SOME WE ARE ASSURED OR NOT ASSURED-- WHAT'S THE WORD-- HAVEN'T
15 GONE TO A VOTE YET BUT WE HAVE BEEN TOLD WE ARE GOING TO BE
16 SMILED ON IN PROP 1-D SO THAT'S NICE AND GIVEN THE SUPPORT FOR
17 THAT THAT WILL ASSIST WITH OUR COSTS, PROBABLY TO THE TUNE OF
18 AROUND \$10 MILLION. WE WILL HAVE TO REDUCE OUR NUMBER OF
19 RESIDENTS AND WE WILL DO THAT FROM 250 TO 120 OVER THE NEXT
20 THREE YEARS. WE WILL REDUCE THE NUMBER OF RESIDENCY PROGRAMS
21 BACK TO THE CORE THAT IS REQUIRED FOR A MEDICAL SCHOOL AND
22 ALSO ADD TO THAT OPHTHALMOLOGY, ANESTHESIOLOGY, EAR, NOSE AND
23 THROAT, WHICH I CLEARLY NEED TODAY, AND ORTHOPEDICS, I THINK
24 IT IS, I MIGHT HAVE GOT THAT ONE WRONG AND PHILANTHROPY. WE'VE
25 ALREADY BEEN GIVEN A LOT OF SUPPORT FROM THE COMMUNITY ARE

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1 SAYING TELL US WHAT YOU NEED AND WE'LL HELP FUND IT. SO THAT'S
2 GOOD BUT IT WILL BE VERY TIGHT AT THE END OF THE THREE YEARS,
3 THE FINANCES, BUT WE WILL NOT GET THERE WITHOUT A MAJOR
4 INJECTION, INVESTMENT IN THIS INSTITUTION AT THIS TIME. BUT,
5 IN THREE YEARS' TIME, WE'LL BE POSITIONED FOR GROWTH AND
6 STABILITY WITH A NAME NOT CONNECTED TO THE HOSPITAL AND I DO
7 WANT TO COMMENT ON THE NAME. I DO BELIEVE THE HOSPITAL SHOULD
8 RETAIN THE NAME OF MARTIN LUTHER-- THIS IS MY PERSONAL
9 OPINION. I THINK MARTIN LUTHER KING HOSPITAL IS WHAT IT SHOULD
10 BE. I MEAN, PEOPLE ARE INCREDIBLY ATTACHED TO THE TITLE AND
11 IT'S TOTALLY RIGHT. IT'S WHAT THE MAN WOULD HAVE WANTED. IT
12 STANDS FOR WHAT HE STOOD FOR. I THINK THAT IT WILL NO LONGER
13 BE OUR TEACHING HOSPITAL, THERE'S NO REASON FOR THE WORD
14 "DREW" TO APPEAR IN ITS TITLE AND FRANKLY WE NEED A BREAK FROM
15 THAT NAME. WE NEED A BREAK FROM THE HOSPITAL IN TERMS OF THE
16 PUBLICITY AND EVERYTHING. IT'S JUST-- IT'S-- IT'S BEEN VERY
17 DIFFICULT FOR US.

18

19 **SUP. YAROSLAVSKY:** I'M NOT-- CAN I JUST INTERRUPT YOU, MISS
20 KELLY? WHAT IS THE POINT OF WHAT YOU'RE SAYING? ARE YOU ASKING
21 US FOR SOMETHING?

22

23 **DR. SUSAN KELLY:** NO. NO, I'M JUST SAYING, PEOPLE ARE TALKING
24 ABOUT THE OPINIONS, ABOUT WHAT IT SHOULD BE CALLED...

25



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1 **SUP. YAROSLAVSKY:** NOT ABOUT THE NAME, I UNDERSTAND THAT, BUT
2 ABOUT THE FINANCIAL PICTURE AND ALL THAT.

3

4 **DR. SUSAN KELLY:** WELL, WHEN I TALKED TO...

5

6 **SUP. YAROSLAVSKY:** ARE YOU HERE TO ASK US FOR \$90 MILLION.

7

8 **DR. SUSAN KELLY:** YES, TO GO THROUGH TO SOME OTHER FUNDING
9 AGENCY, YES.

10

11 **SUP. YAROSLAVSKY:** AFTER YOU JUST GOT THROUGH SAYING YOU WANT
12 TO BE DISASSOCIATED WITH THE NAME? I THOUGHT THAT'S A CURIOUS--
13 - IT'S A CURIOUS JUXTAPOSITION OF STATEMENTS.

14

15 **DR. SUSAN KELLY:** NO, WE ARE CONNECTED TO THE COUNTY. WE ARE
16 CONNECTED TO THE THE COUNTY. THE COUNTY HAS BEEN A MAJOR
17 FUNDING AGENCY OF OURS FOR A VERY LONG TIME AND WE HAVE
18 ACTUALLY PROVIDED MANY SERVICES FOR THE COUNTY, NOT LEAST OF
19 WHICH IS A RELATIVELY CHEAP LABOR FORCE THROUGH THE HOSPITAL,
20 WITH 250 TO 300 RESIDENTS, WHICH WAS A LABOR FORCE FOR THE
21 HOSPITAL. THERE'S NO DOUBT ABOUT THAT.

22

23 **SUP. YAROSLAVSKY:** AND THE COUNTY HAS DONE NOTHING FOR THE
24 SCHOOL?

25



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1 **DR. SUSAN KELLY:** I WOULD NEVER SAY THAT. WHY WOULD I SAY THAT?

2 I 'VE NEVER SAID THAT.

3

4 **SUP. YAROSLAVSKY:** OKAY. SO IT'S BEEN A PARTNERSHIP...

5

6 **DR. SUSAN KELLY:** IT ABSOLUTELY HAS BEEN A PARTNERSHIP BUT
7 WHILE PEOPLE ARE TALKING ABOUT THE NAMES, THEN YOU KNOW THAT
8 EVERYWHERE YOU GO, PEOPLE IN THE LAST COUPLE OF WEEKS ARE
9 SAYING, "I HEAR THE UNIVERSITY IS CLOSING," AND THEY SAY, "NO,
10 THE UNIVERSITY IS NOT CLOSING AND NEITHER IS THE HOSPITAL" AND
11 THEY SAY, "WELL, AREN'T THEY THE SAME? YOU KNOW, YOU'RE
12 TOGETHER, YOU'RE NOT JUST PARTNERS BUT ACTUALLY THE SAME
13 ENTITY ON TWO SIDES OF THE ROAD?" AND THAT'S BEEN A MAJOR
14 PROBLEM, THROUGH PARTICULARLY THE "L.A. TIMES," EVERYONE KNOWS
15 THAT. THE DREW-NESS OF THE HOSPITAL NAME HAS BEEN-- IT SEEMED
16 LIKE A GOOD IDEA AT THE TIME WHEN ALL THE COUNTY HOSPITALS
17 WERE-- HAD IN THEIR NAME THEIR AFFILIATE BUT, AS SOON AS THE
18 HOSPITAL STARTED TO HAVE CHRONIC PROBLEMS, IT'S BEEN A VERY
19 DIFFICULT THING FOR US TO RECRUIT AND RETAIN DOCTORS, TO
20 RECRUIT AND RETAIN FACULTY, IT'S BEEN A PROBLEM. BUT I TOOK
21 THE VIEW, PRE-C.M.S. DECISION THAT WE WOULD RISE TOGETHER, WE
22 WOULD STICK TO THIS TOGETHER...

23



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1 **SUP. YAROSLAVSKY:** AND IN THE EVENT THAT THE COUNTY DECIDES
2 THAT IT CANNOT AFFORD TO SPEND \$90 MILLION, WHAT IS YOUR PLAN
3 "B" FOR THE SCHOOL?

4

5 **DR. SUSAN KELLY::** THE MONEY HAS TO COME FROM SOMEWHERE,
6 SUPERVISOR YAROSLAVSKY, OR WE GO UNDER. YOU WANT A HOSPITAL
7 THAT CLOSES AND A UNIVERSITY THAT CLOSES...

8

9 **SUP. YAROSLAVSKY:** AND IF WE ARE THE ONES WHO GIVE YOU THE
10 MONEY, WE MAY GO UNDER. YOU UNDERSTAND THAT?

11

12 **DR. SUSAN KELLY:** NO. WHEN I TALKED WITH A NUMBER OF
13 SUPERVISORS' OFFICES, THE IDEA WAS THAT WE WOULD GO FORWARD TO
14 THE FEDS OR THE STATE TOGETHER. I APPRECIATE THAT THE COUNTY
15 DOESN'T HAVE THE MONEY, I APPRECIATE THAT THE COUNTY'S GOT
16 DEBT. I'M NOT SAYING THAT.

17

18 **SUP. YAROSLAVSKY:** OH, OKAY. THEN I MISUNDERSTOOD. I THOUGHT
19 YOU WERE-- THAT'S WHY I ASKED YOU AT THE OUTSET, ARE YOU
20 ASKING US FOR \$90 AND YOU SAID-- I THINK YOU SAID YES. MAYBE
21 YOU MEANT THE COLLECTIVE "US".

22

23 **DR. SUSAN KELLY:** WELL, MY EXACT WORDS WERE TO GO FORWARD. MY
24 EXACT WORDS WERE TO GO FORWARD TOGETHER, TO THE FEDS AND THE
25 STATE FOR THE FUNDS.



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1

2 **SUP. YAROSLAVSKY:** I MISUNDERSTOOD. I APOLOGIZE.

3

4 **R. SUSAN KELLY:** WHICH IS A DISCUSSION YOU AND I ALSO HAD.

5

6 **SUP. YAROSLAVSKY:** YES, WE DID. THAT IS ACCURATE.

7

8 **DR. SUSAN KELLY:** AND I HAVEN'T CHANGED THAT. NOTHING AT ALL.

9 NO, AT NO STAGE DID I SAY...

10

11 **SUP. YAROSLAVSKY:** IT'S CLEAR.

12

13 **DR. SUSAN KELLY:** ...THAT THE COUNTY SHOULD PAY. I DON'T THE
14 COUNTY CAN PAY. I DON'T THINK IT WOULD BE RIGHT ANYWAY. I
15 THINK THIS IS A NATIONAL-- A STATE AND A NATIONAL INSTITUTION.
16 IT'S THE ONLY HISTORICALLY BLACK MEDICAL SCHOOL WEST OF THE
17 MISSISSIPPI. IT'S ALSO 1% AWAY FROM FROM BEING HISPANIC
18 SERVING. IT'S A MAJOR INSTITUTION. IT'S THE BIGGEST PRODUCER
19 OF DOCTORS FROM DIVERSE BACKGROUNDS WHO SERVE DIVERSE
20 COMMUNITIES IN THE COUNTRY.

21

22 **SUP. YAROSLAVSKY:** YOU DON'T HAVE TO CONVINCING US OF THAT BUT I
23 MISUNDERSTOOD YOUR EARLIER ANSWER TO MY QUESTION AND YOU'VE
24 CLARIFIED THAT. THAT'S FINE. THANK YOU.

25



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1 **DR. SUSAN KELLY:** WE DO ASSUME THAT THE COUNTY WILL RELEASE AND
2 TRANSFER ITS C.M.S. CAP AND I'VE HAD SOME DISCUSSIONS WITH DR.
3 CHERNOF ABOUT THAT AND HE'S VERY OPEN TO THAT, IF IT'S LEGAL,
4 AND I'M TOLD, FROM A.C.G.M.E. AND FROM C.M.S. IT'S NEW
5 TERRITORY BUT IT'S NOT ILLEGAL AND IF THEY DON'T DO IT, THEN
6 CALIFORNIA HAS SOMETHING LIKE 250 FEWER DOCTORS COMING OUT,
7 FEWER SPECIALISTS COMING OUT BECAUSE THOSE PEOPLE NEED TO GO
8 SOMEWHERE. THAT CAP NEEDS TO BE PICKED UP SOMEWHERE ELSE,
9 TRANSFERRED SOMEWHERE ELSE, THEY NEED TO BE ABLE TO TRAIN
10 SOMEWHERE ELSE. SO THE COUNTY WAS GOING TO PAY SOME OF THESE
11 COSTS ANYWAY, SO WE REALLY NEED TO KNOW VERY SOON WHERE WE
12 STAND IN TERMS OF BETWEEN HERE AND THE END OF JUNE 2007
13 BECAUSE OF THE PROBLEMS ASSOCIATED WITH DEVELOPING A SHORT-
14 TERM AND A MEDIUM PLAN FOR A.C.G.M.E. ON THE LOCATION OF
15 RESIDENTS BUT WE ALMOST CERTAINLY WILL HAVE TO TAKE THEM OUT
16 AT THE END OF NOVEMBER NO MATTER WHAT, BUT WHO PAYS FOR THEM?
17 THE HOSPITALS NEED TO KNOW WHO'S GOING TO PAY FOR THEM IN THE
18 INTERIM.

19

20 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

21

22 **SUP. BURKE:** WHEN THE SURGERY RESIDENTS TERMINATED AND
23 RADIOLOGY, MANY OF US CONTACTED VARIOUS HOSPITALS AND, AT THAT
24 TIME, HARBOR TOOK, I THINK, 7 OF THE SURGERY RESIDENTS. IN
25 ADDITION TO THAT, U.C.L.A., I BELIEVE, TOOK SOME OF THE



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1 RESIDENTS AND A CALL WAS MADE OUT TO ALL OF THE HOSPITALS TO
2 SEE IF THEY WOULD TAKE SOME OF THEM. HAVE YOU HAD THAT KIND OF
3 DISCUSSION WITH HARBOR? BECAUSE I WOULD ASSUME THAT SOME OF
4 THE RESIDENTS, IF THEY'RE TALKING ABOUT HAVING INTERVIEWS IN
5 TERMS OF PEOPLE WHO WOULD BE EMPLOYED, THEY ALSO MIGHT BE
6 WILLING TO HAVE, AT HARBOR, SOME OF THOSE RESIDENTS, WHICH
7 THEY TOOK 7 OF THE SURGERY AND SO HAVE YOU BEEN ABLE TO GET
8 SOME COMMITMENTS FROM VARIOUS HOSPITALS AT THIS POINT TO TAKE
9 SOME OF THE RESIDENTS?

10

11 **DR. SUSAN KELLY:** WE HAVEN'T REALLY HAD MUCH SUCCESS WITH THE
12 COUNTY HOSPITALS, I HAVE TO SAY. WE'VE BEEN WORKING LARGELY
13 WITH THE PRIVATE HOSPITALS, ALL EXCEPT FOR-- WELL, PSYCHIATRY,
14 WHICH IS A DIFFERENT-- AN UNUSUAL SITUATION BECAUSE THEY'RE
15 TAKING IT ANYWAY BUT WE CAN PURSUE THAT MORE BUT, FOR SOME
16 REASON, WELL, I DON'T KNOW, I NEED TO CHECK WITH NANCY HENNER
17 ON THAT BUT WE CLEARLY STARTED WITH U.C.L.A. BECAUSE THAT
18 WOULD BE THE AFFILIATE FIRST BUT IT'S NOT BEEN AS PRODUCTIVE
19 AS WE'D LIKE. WE'VE HAD TO GO-- BECAUSE THEY ALSO, IN MANY
20 CASES, HAVE THEIR OWN RESIDENCY PROGRAM IN THAT AREA AND WE
21 DON'T WANT TO GIVE UP OUR RESIDENCY PROGRAM. WE WANT TO LOCATE
22 OUR RESIDENTS IN OTHER SITES BUT NOT HAVE THEM TAKEN OVER
23 COMPLETELY, WHICH MEANS WE WOULD HAVE THEN LOST OUR RESIDENCY
24 PROGRAM STATUS. I CAN GET BACK TO YOU ON WHERE WE ARE ON
25 DISCUSSIONS WITH HARBOR. IT'S BEEN, AT THE MOMENT-- IT'S A



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1 DELICATE SITUATION BECAUSE WE'RE AWARE THAT MANY PEOPLE AT
2 HARBOR ARE NOT KEEN TO TAKE ON ANY OF THE RESPONSIBILITIES FOR
3 THIS AND I UNDERSTAND THAT BECAUSE IT'S GOING TO BE A BIG
4 ADJUSTMENT FOR EVERYBODY.

5

6 **SUP. BURKE:** WELL, IT WAS-- YOU KNOW, THEY WERE VERY WILLING
7 TO-- THEY WENT THROUGH AN INTERVIEW PROCESS BUT IT WAS ON AN
8 INDIVIDUAL BASIS AND MOST OF THE OTHER HOSPITALS, IT WAS ON AN
9 INDIVIDUAL BASIS IN TERMS OF SOME OF THOSE RESIDENTS AND THERE
10 WAS, I THINK, ULTIMATELY ALL OF THEM WERE PLACED EXCEPT MAYBE
11 TWO, OF ALL OF THOSE RESIDENTS WHO LEFT, BUT IT TOOK AN
12 AGGRESSIVE PROGRAM OF EVERYONE GOING OUT AND PLACING THOSE--
13 AND CONTACTING HOSPITALS.

14

15 **DR. SUSAN KELLY:** BUT I THINK WHAT HAPPENED ISN'T IT THE CASE
16 THAT THE C.M.S. CAP WENT WITH THEM BECAUSE THEY WERE STILL ON
17 A COUNTY SITE? AND SO THAT-- THE PROBLEM WITH SOME OF THE
18 OTHER HOSPITALS AND-- WAS THAT THEY WOULD NOT TAKE THEM
19 BECAUSE-- WELL, BECAUSE THEY WEREN'T GOING TO GET THEIR-- THE--
20 - I'M GOING TO GET THIS RIGHT-- IME AND DME SIDE OF THE C.M.S.
21 MONEY? I MEAN, THERE'S THREE PARTS OF IT. THERE'S THE
22 RECEIVING INSTITUTION, THE FEEDING-- CARE AND FEEDING OF THE
23 RESIDENTS AND THE ACTUAL G.M.E. ADMINISTRATIVE SIDE AND THAT
24 ONLY PART OF THE MONEY WAS GOING TO GO TO THOSE HOSPITALS AND--
25 - BECAUSE THEY ALREADY HAD C.M.S. MONEY AND THEY HAD-- THE CAP



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1 WENT WITH THEM RATHER THAN-- BECAUSE IT'S STILL THE COUNTY,
2 THE COUNTY IS STILL THE OWNER OF THE CAP, IF YOU LIKE. I NEED
3 TO CHECK THAT OUT BUT I UNDERSTAND THAT THAT WON'T WORK AT THE
4 MOMENT, THAT CERTAINLY WON'T WORK WITH ANY NONCOUNTY HOSPITAL.
5 THAT'S WHY WE HAVE TO NEGOTIATE WITH OTHERS ABOUT HOW ARE THEY
6 GOING TO BE FUNDED IN THE LONG TERM BECAUSE THAT'S THE
7 ESSENTIAL, THE PAST THREE YEARS, IF WE HAVE TRANSITIONAL
8 FUNDING IS WHAT WE HAVE TO LOOK AT.

9

10 **SUP. BURKE:** WELL, MAYBE SOME OF THESE THINGS HAVE CHANGED IN
11 THE LAST COUPLE OF YEARS.

12

13 **DR. SUSAN KELLY:** I THINK THEY HAVE. I THINK THEY HAVE. THAT'S
14 WHAT I CHECKED OUT WHEN YOU ASKED ME THAT QUESTION LAST TIME,
15 A COUPLE WEEKS AGO, I CHECKED IT OUT WITH NANCY HENNER AND
16 IT'S MORE PROBLEMATIC FOR US NOW BUT I KNOW SHE DID START WITH
17 HARBOR AND IT WASN'T PRODUCTIVE. THAT'S ALL I CAN SAY. SO THE
18 BUDGET WE PRESENTED TO BRUCE, DR. CHERNOF YESTERDAY, AND HAVE
19 BEEN WORKING ON DAY AND NIGHT FOR WEEKS INCLUDES A COMMITMENT
20 TO EXISTING RESIDENTS FOR THREE YEARS, A COMMITMENT TO A NEW
21 BATCH STARTING ALMOST IMMEDIATELY, A COMMITMENT FOR THE END OF
22 THIS FINANCIAL YEAR FOR THE M.S.O.A.

23

24 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP?

25



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1 **DR. SUSAN KELLY:** FOR ACADEMIC STIPENDS AS WELL AS RESIDENTS
2 AND THE DOCTORS AND INVEST IN KEEPING THE DOCTORS IN IMPORTANT
3 SPECIALTY AREAS LIKE DIALYSIS, E.N.T., OPHTHALMOLOGY, IN AN
4 EXPANDED LAI INSTITUTE, THE G.M.E. OFFICE...

5

6 **SUP. ANTONOVICH, MAYOR:** CAN YOU WRAP IT UP, DOCTOR?

7

8 **DR. SUSAN KELLY:** PARDON?

9

10 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP?

11

12 **DR. SUSAN KELLY:** YES, I WILL. OKAY. SO WE'VE ALSO INCLUDED
13 ASPECTS OF THE RESEARCH IMPACT. SO I WANT TO SAY THAT, AGAIN,
14 WHAT A.C.G.M.E. SAID THAT THIS WAS A CATASTROPHIC CHANGE IN
15 OUR FACULTY FACILITIES AND FUNDING. I WAS ENCOURAGED BY THE
16 TALK THAT WE WOULD GO FORWARD TO THE FEDS AND THE STATE FOR
17 ADDITIONAL FUNDS TOGETHER AND I HOPE THAT WE CAN STILL DO THAT
18 AND, AS I SAID, A.C.G.M.E. ALREADY SEES THAT K.D.M.C. IS AN
19 UNFIT PLACE TO TRAIN RESIDENTS, WHICH IS REALLY TRICKY FOR US
20 SO AN EXTENSION DOESN'T WORK FOR US IN QUITE THE SAME WAY AS
21 IT MIGHT FOR THE COUNTY. WE DO WANT TO WORK CLOSELY WITH THE
22 SUPERVISORS AND WITH THE COUNTY-- THE HEALTH DEPARTMENT TO
23 SECURE THE FUNDING THAT WE NEED TO BE HERE IN THREE YEARS'
24 TIME. THANK YOU VERY MUCH.

25



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1 **SUP. ANTONOVICH, MAYOR:** THANK YOU. DOCTOR?

2

3 **DR. RALPH DILIBERO:** THANK YOU. I HOPE I CAN SAY A FEW THINGS
4 ON A MORE POSITIVE NOTE. LADIES AND GENTLEMEN OF THE LOS
5 ANGELES COUNTY BOARD OF SUPERVISORS, MY NAME IS DR. DR. RALPH
6 DILIBERO. I AM THE PRESIDENT OF THE LOS ANGELES COUNTY MEDICAL
7 ASSOCIATION. I'M HERE TODAY TO APPLAUD THE DEPARTMENT OF
8 HEALTH SERVICES AND THE LOS ANGELES BOARD OF SUPERVISORS FOR
9 THEIR NOBLE EFFORTS TO KEEP MARTIN KING HOSPITAL OPEN AND TO
10 MAINTAIN A QUALITY HEALTHCARE DELIVERY SYSTEM FOR ALL
11 RESIDENTS OF LOS ANGELES COUNTY. L.A.C.M.A. SUPPORTS THE METRO
12 CARE PLAN. THE DILIGENT WORK THAT WILL BE REQUIRED OF HEALTH
13 PROFESSIONALS FROM HARBOR U.C.L.A. MEDICAL CENTER OVER THE
14 NEXT YEAR WILL BE COLOSSAL. FOR THIS OPPORTUNITY TO BUILD A
15 LEGITIMATE, COMMUNITY-BASED NETWORKED HEALTHCARE DELIVERY
16 SYSTEM IS BOTH MONUMENTAL IN SCOPE AND CRUCIAL TO THE
17 WELLBEING OF EVERY PERSON IN SOUTHERN CALIFORNIA. L.A.C.M.A.
18 FIRMLY BELIEVES THAT LOS ANGELES COUNTY RESIDENTS UTILIZING
19 MARTIN LUTHER KING HOSPITAL DESERVE THE SAME EXCELLENT
20 HEALTHCARE AS L.A. COUNTY RESIDENTS RECEIVING HEALTHCARE
21 SERVICES AT ANY ACCLAIMED HOSPITAL IN THE LOS ANGELES
22 COMMUNITY. QUALITY CARE HAS A UNIFORM STANDARD AND WE EXPECT
23 THAT THE LEADERS FROM HARBOR WILL DIRECT AN EFFORT TO CREATE
24 AND MAINTAIN A MODEL HEALTHCARE AT M.L.K. BACK IN 1995, LOS
25 ANGELES COUNTY SIGNED A WAIVER WITH THE FEDERAL GOVERNMENT, A



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1 WAIVER THAT REQUIRED L.A. COUNTY TO MOVE ITS HOSPITAL BASE
2 SYSTEM OF HEALTHCARE DELIVERY TO A MORE COMMUNITY-BASED MODEL.
3 THAT DONE, ONE WOULD HAVE ASSUMED THAT THE NEXT STEP WOULD BE
4 TO BUILD PREVENTIVE CARE PROGRAMS, HEALTH LITERACY PROGRAMS
5 AND OTHER EDUCATIONAL BASED PERSONAL HEALTH PROGRAMS, PROGRAMS
6 IN HEALTHCARE DELIVERY SYSTEMS THAT WOULD FURTHER THE WELFARE
7 OF OUR RESIDENTS. UNFORTUNATELY, THOSE VISIONS NEVER FOUND
8 OCCASION FOR IMPLEMENTATION BECAUSE NEEDED DOLLARS TO FUND
9 HUGE COMMUNITY-WIDE PROGRAMS WERE NEVER BUILT INTO THE WAIVER.
10 IN OTHER WORDS, FINANCING AND FUNCTION DID NOT AND DO NOT FIND
11 THEMSELVES ON THE SAME PAGE. THERE WAS AND CONTINUES TO BE NO
12 WAY FOR L.A. COUNTY TO BUILD A BUSINESS PLAN AROUND OUTPATIENT
13 COMMUNITY-BASED CARE WHILE MEDI-CAL AND MEDICARE CONTINUE TO
14 PREFERENTIALLY PAY FOR HOSPITAL-BASED SERVICES. SO HOW MIGHT
15 WE BUILD THE IDEAL HEALTHCARE DELIVERY SYSTEM? WE CAN AND WILL
16 BUILD WITH A COMMUNITY-WIDE, PROFESSIONALLY LED TEAM AND
17 MANDATE REAL DOLLARS TO GET THE JOB DONE. C.M.S. MUST PROVIDE
18 IMMEDIATE BRIDGE FUNDS AND A FOLLOW-UP WITH THE DOLLARS FROM A
19 REVAMPING OF THE PROMISED WAIVER. THE PASSION THAT IS NEEDED
20 TO MAKE THIS WORK LIVES HERE RIGHT IN L.A. WE HAVE A L.A.
21 COUNTY MEDICAL COMMUNITY SECOND TO NONE EDUCATED RIGHT HERE AT
22 U.S.C., DREW, WESTERN AND U.C.L.A. WE IN LOS ANGELES COUNTY
23 SHOULD ALL BE PROUD THAT OUR BOARD OF SUPERVISORS AND OUR
24 DEPARTMENT OF HEALTH SERVICES, RATHER THAN OFFER EXCUSES, IS
25 TAKING THIS POTENTIAL HEALTHCARE DELIVERY TRAGEDY AND, WITHOUT

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1 HESITATING FOR A MOMENT OR WAITING FOR THE STROKE OF MIDNIGHT,
2 IS TURNING THIS BROKEN HEALTHCARE PUMPKIN INTO A REGAL
3 CARRIAGE BEFORE THE END OF NOVEMBER. HEALTHCARE IS NOT CHEAP.
4 HEALTHCARE FOR THE GENERAL PUBLIC IS NOT PROFITABLE BUT VALUED
5 HEALTHCARE IS WORTH EVERY PENNY SPENT. L.A.C.M.A. HOPES THAT,
6 WITH C.M.S. AND THE STATE OF CALIFORNIA PROVIDING FUNDING, DR.
7 CHERNOF WILL FIND HIMSELF BAKING HEALTHCARE PUMPKIN PIES COME
8 THANKSGIVING. THANK YOU AND GOD SPEED.

9

10 **SUP. ANTONOVICH, MAYOR:** THANK YOU, DOCTOR. LET ME ALSO CALL UP
11 LYNN KERSEY AND MORRIS GRIFFIN. THANK YOU, SIR. YES, MA'AM.

12

13 **APRIL LAWRENCE:** GOOD AFTERNOON, SUPERVISORS, MAYOR ANTONOVICH.
14 MY NAME IS APRIL LAWRENCE AND CONGRESSWOMAN MAXINE WATERS HAS
15 ASKED ME TO READ A LETTER THAT WAS DELIVERED TO DR. CHERNOF
16 THIS MORNING. DEAR DR. CHERNOF: THANK YOU FOR DISCUSSING WITH
17 US SOME OF THE KEY ISSUES IN THE PROPOSED METRO CARE PLAN THAT
18 YOU HAVE PRESENTED TO THE LOS ANGELES COUNTY BOARD OF
19 SUPERVISORS TODAY. WE ARE VERY MUCH AWARE OF THE DIFFICULTIES
20 THAT PUTTING TOGETHER A COMPREHENSIVE PLAN TO KEEP MARTIN
21 LUTHER KING, JR. HOSPITAL OPEN HAS PRESENTED. FURTHERMORE, WE
22 UNDERSTAND THAT, IN ORDER TO BE APPROVED BY THE CENTERS FOR
23 MEDICARE AND MEDICAID SERVICES, THIS PLAN MUST DEMONSTRATE A
24 RADICAL REORGANIZATION OF THE MANAGEMENT STRUCTURE OF THE
25 HOSPITAL. WE ARE VERY CONCERNED ABOUT THE SHORT DEADLINE SET



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1 BY C.M.S. FOR THE SUBMISSION OF A PLAN THAT WOULD ALLOW IT TO
2 CONSIDER CONTINUING THE FUNDING, WHICH IS NOW IN JEOPARDY. THE
3 COMMUNITY IS SUPPORTIVE OF THE FRAMEWORK FOR THE
4 REORGANIZATION OF M.L.K. THAT YOU PRESENTED AT THE OCTOBER 3RD
5 MEETING OF THE L.A. COUNTY BOARD OF SUPERVISORS. THIS
6 FRAMEWORK DESCRIBED A PLAN THAT WOULD KEEP M.L.K. OPEN AND
7 TRANSFER ITS MANAGEMENT TO HARBOR U.C.L.A. WE EAGERLY AWAITED
8 THE SUBSTANTIVE METRO CARE PLAN THAT WAS PRESENTED HERE TODAY.
9 IN OUR LAST CONVERSATION, YOU INDICATED THAT THE FOLLOWING
10 CORE SERVICES WOULD CONTINUE AT M.L.K.: EMERGENCY MEDICAL
11 SERVICES, GENERAL SURGERY, GENERAL MEDICINE, OUTPATIENT AND
12 INPATIENT DIABETES, CANCER TREATMENT, ASTHMA TREATMENT,
13 PREVENTATIVE HEALTH-- HEART DISEASE, STROKE PREVENTION AND
14 TREATMENT, GYNECOLOGY, HIGH BLOOD PRESSURE AND CHOLESTEROL
15 MANAGEMENT AND TREATMENT, PSYCHIATRIC SERVICES FOR BOTH ADULTS
16 AND YOUTH. FOLLOWING YOUR PRESENTATION TODAY, WE WILL HAVE AN
17 OPPORTUNITY TO REVISIT AND ANALYZE THE PROPOSED CHANGES AND
18 CORE SERVICES AT M.L.K. SO THAT WE CAN ENSURE THAT SERVICES
19 THAT ARE DRASTICALLY NEEDED ARE INCLUDED IN THE FINAL PLAN. WE
20 FULLY AGREE THAT THE ABOVE LISTED CORE SERVICES SHOULD BE
21 RETAINED AT M.L.K. IN PARTICULAR, WE STRESS THE IMPORTANCE OF
22 RETAINING GERIATRIC, OBSTETRIC, PEDIATRIC, PEDIATRIC I.C.U.
23 AND NEONATAL SERVICES AT M.L.K. ALTHOUGH IT HAS BEEN REPORTED
24 THAT THE NUMBER OF LIVE BIRTH DELIVERIES THAT OCCURRED AT THE
25 HOSPITAL ON A DAILY BASIS HAVE DECLINED AND MAY NOT JUSTIFY



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1 THE CONTINUATION OF OBSTETRICS AT THE HOSPITAL, WE BELIEVE THE
2 BAD PUBLICITY GIVEN TO THE HOSPITAL OVER THE PAST 2-1/2 YEARS
3 BY "THE LOS ANGELES TIMES" HAS CONTRIBUTED TO THIS REDUCTION
4 IN DELIVERIES. NEVERTHELESS, WE EXPECT A SUBSTANTIAL RISE IN
5 THE NUMBER OF BABIES DELIVERED AT M.L.K. AS ITS REPUTATION IS
6 RESTORED. THERE'S BEEN CONSIDERABLE DISCUSSION IN THE
7 COMMUNITY ABOUT THE PROPOSED NAME CHANGE FOR THE HOSPITAL. WE
8 ARE INDEED SUPPORTIVE OF MAINTAINING M.L.K. AS A PUBLIC COUNTY
9 FACILITY AND WE ARE VERY APPRECIATIVE THAT THE PLAN DOES NOT
10 CALL FOR ITS PRIVATIZATION. WHILE WE UNDERSTAND THAT HARBOR
11 WILL UNDERTAKE THE MANAGEMENT OF THE HOSPITAL, IT IS IMPORTANT
12 TO AVOID CONSIDERATION OF A NEW NAME THAT WOULD DIMINISH THE
13 SIGNIFICANCE OF MARTIN LUTHER KING, JR. HOSPITAL AND ITS
14 HISTORICAL BACKGROUND. THE HOSPITAL WAS NAMED FOR ONE OF THE
15 WORLD'S GREATEST CIVIL RIGHTS LEADERS. MARTIN LUTHER KING, JR.
16 CONNOTES THE CIVIL RIGHTS MOVEMENT AND INSPIRES HOPE AND
17 POSSIBILITY AND WE MUST DO NOTHING TO DIM THE LIGHTS OF HOPE
18 AND POSSIBILITY. THEREFORE, THE NAME OF MARTIN LUTHER KING,
19 JR. MUST NOT BE PROCEEDED BY HARBOR. IF THE NAME HARBOR IS
20 REQUIRED TO SIGNIFY RADICAL CHANGE FOR THE PURPOSE OF THE NEW
21 APPLICATION TO C.M.S., THEN THE NAME SHOULD RATHER BECOME
22 MARTIN LUTHER KING, JR.-HARBOR HOSPITAL. THERE'S ALREADY BEEN
23 SOME DISCUSSION IN THE PRESS ABOUT CALLING THE NEW FACILITY
24 HARBOR MARTIN LUTHER KING, JR. AND WE WOULD HOPE THIS DOES NOT
25 BECOME A DIVISIVE ISSUE THAT WILL DERAIL COMMUNITY SUPPORT



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1 THAT WE HAVE FORGED IN ORDER TO KEEP THE DOORS OF THE HOSPITAL
2 OPEN. ON THE PRACTICAL SIDE OF THIS ISSUE, WE WOULD NOT WANT
3 PATIENTS SEEKING SERVICES AND INFORMATION ABOUT THE HOSPITAL
4 TO BE MISLED OR FAIL TO LOCATE THE HOSPITAL WHEN MAKING
5 INQUIRIES SIMPLY BECAUSE THEY DID NOT KNOW TO USE HARBOR
6 INSTEAD OF MARTIN LUTHER KING, JR. IN CONDUCTING THEIR SEARCH.
7 AS YOU KNOW, THE CLOSURE OF M.L.K. HAS BEEN RUMORED FOR SOME
8 TIME NOW AND MEMBERS OF THE COMMUNITY ARE EXTREMELY UNSETTLED
9 ABOUT THE FUTURE OF M.L.K. THEY BELIEVE THAT IT HAS BEEN ON
10 THE VERGE OF CLOSURE FOR QUITE A WHILE. THERE IS MUCH
11 DISCUSSION IN THE COMMUNITY ABOUT WHETHER M.L.K. WILL EVER BE
12 RETURNED TO A FULLY COMPREHENSIVE HOSPITAL OR WHETHER THE
13 PROPOSAL IS THE BEGINNING OF THE END. WE HAVE ASSURED THE
14 COMMUNITY THAT THIS IS AN INTERIM SOLUTION TO OVERCOMING THE
15 DEFICIENCIES THAT HAVE BEEN IDENTIFIED BY C.M.S. AND THAT THE
16 GOAL OF THE L.A. COUNTY DEPARTMENT OF HEALTH SERVICES IS TO
17 EVENTUALLY RESTORE M.L.K. TO A FULL SERVICE HOSPITAL.
18 THEREFORE, IT IS EXTREMELY IMPORTANT THAT THE TRANSITION BE
19 DONE IN A SEAMLESS MANNER. THE HOSPITAL MUST NOT CLOSE AT ANY
20 TIME. CLOSURE FOR ANY PERIOD OF TIME WILL SEND THE WRONG
21 SIGNAL TO THE COMMUNITY. IT WILL FUEL RUMORS, SEND FALSE
22 ALARMS AND CAUSE CONTINUED SPECULATION ABOUT CLOSING THE
23 FACILITY. THIS LETTER SERVES TO UNDERSCORE THE IMMEDIATE
24 CRISIS THAT THIS TRANSITION MUST BE DONE IN A RELATIVELY SHORT
25 PERIOD OF TIME. HOWEVER, WE RECOGNIZE THAT MUCH WORK MUST BE



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1 DONE TO ADDRESS BOTH THE IMMEDIATE AND THE LONG-TERM PLANNING
2 FOR M.L.K. AND WE LOOK FORWARD TO WORKING WITH YOU TO ACHIEVE
3 THIS. WE FURTHER RECOGNIZE THE NEED TO SUPPORT A REQUEST FOR
4 AN EXTENSION OF TIME FROM C.M.S., WHICH WAS INITIATED IN THE
5 U.S. CONGRESS AND FUNDING FOR THIS TRANSITION. TO THAT END, WE
6 UNDERSTAND THAT THE DATE FOR THE BEILENSON HEARING, A STATE
7 MANDATED HEARING TO DETERMINE THE IMPACT OF THIS TRANSITION ON
8 THE COMMUNITY, HAS BEEN SET FOR MONDAY, NOVEMBER 6TH. THE
9 UNDERSIGNED PARTIES ARE HOPEFUL THAT YOUR WORK TO DEVELOP A
10 FINAL LIST OF CORE SERVICES FOR THE FACILITY WILL TAKE INTO
11 CONSIDERATION THOSE SERVICES THAT ARE MOST NEEDED AND THAT YOU
12 WILL ALSO ADDRESS THE TRANSPORTATION NEEDS OF THE COMMUNITY
13 THAT WILL NOW BE REQUIRED TO TRAVEL AN ADDITIONAL 11 MILES TO
14 OBTAIN THE HEALTH SERVICES THAT WERE PROVIDED AT M.L.K.
15 REASONABLY ARTICULATED GOALS AND TIME LINES WOULD BE NECESSARY
16 PARTS OF THE FINAL PLAN SO THAT THE COMMUNITY MAY HAVE
17 REASONABLE EXPECTATIONS ABOUT THE LENGTH OF TIME IT WILL TAKE
18 TO RESTORE M.L.K. TO AN INDEPENDENT MEDICAL CENTER UNDER THE
19 L.A. COUNTY DEPARTMENT OF HEALTH SERVICES. THERE IS CONCERN
20 ABOUT RUMORS THAT THERE IS SOME UNWILLINGNESS BY HARBOR
21 U.C.L.A. TO TAKE ON THIS NEW MANAGEMENT AND THERE MAY BE SOME
22 RESISTANCE TO ASSUMING THESE EXPANDED RESPONSIBILITIES. WE
23 WOULD LIKE D.H.S. TO ANTICIPATE THESE KINDS OF PROBLEMS, WHICH
24 MAY CAUSE RESIDENTS OF THE M.L.K. SERVICE AREA TO FEEL
25 UNWELCOME AND/OR UNWANTED AT HARBOR U.C.L.A. AND THUS CREATE



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1 PROBLEMS THAT COULD HAVE BEEN AVOIDED WITH ADVANCED PLANNING
2 AND TRAINING. WE ARE VERY PLEASED THAT THE COMMUNITY IS
3 SHOWING TREMENDOUS UNDERSTANDING AND COOPERATION TO ASSIST IN
4 MAKING THIS TASK LESS DIFFICULT. IT IS IMPERATIVE THAT YOU
5 WORK WITH THE COMMUNITY TO AVOID MISUNDERSTANDING AND
6 MISCOMMUNICATION AND THAT YOU INVOLVE THE COMMUNITY IN
7 DECISIONS ABOUT ALL THE SERVICES, FUNDING AND OVERALL ACCESS
8 TO QUALITY HEALTHCARE PROPOSED. WE THANK YOU FOR THE
9 TREMENDOUS EFFORT THAT IS BEING UNDERTAKEN BY YOU, D.H.S. AND
10 THE BOARD OF SUPERVISORS. IT IS IMPERATIVE THAT WE CONTINUE TO
11 MOVE FORWARD AND DEMONSTRATE OUR COLLECTIVE ABILITY TO TAKE
12 GIANT STEPS, EVEN PAINFUL ONES, TO KEEP THE DOORS OF MARTIN
13 LUTHER KING, JR. HOSPITAL OPEN AND CONTINUE PROVIDING CORE
14 SERVICES FOR THE RESIDENTS OF OUR COMMUNITY, AS WELL AS EXPAND
15 ITS SERVICES AT HARBOR U.C.L.A. SINCERELY, CONGRESSWOMAN
16 MAXINE WATERS ON BEHALF OF THE SAVE KING/DREW COALITION AND
17 TIM WATKINS, C.E.O. OF WATTS LABOR COMMUNITY ACTION COMMITTEE.
18 AN ATTACHMENT TO THE LETTER, IF YOU DON'T MIND, IS A LIST OF
19 ELECTED OFFICIALS, COMMUNITY LEADERS AND SUPPORTERS IN
20 ATTENDANCE AT THE 500-PLUS BROAD-BASED COMMUNITY MEETING HELD
21 OCTOBER 2ND OF THIS YEAR AT 6:00 P.M. AT W.L.C.A.C. MISS
22 LILLIAN MOBLEY OF THE SOUTH CENTER MULTIPURPOSE SENIOR
23 CITIZENS CENTER, GERALDINE WASHINGTON OF THE N.A.A.C.P. LOS
24 ANGELES BRANCH, REVEREND JESSE JACKSON OF RAINBOW- PUSH
25 COALITION, REVEREND ERIC LEE OF THE SOUTHERN CHRISTIAN



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1 LEADERSHIP CONFERENCE, CONGRESSWOMAN DIANE WATSON REPRESENTING
2 THE 33RD DISTRICT IN CALIFORNIA, PHIL ANGELIDES, CALIFORNIA
3 STATE TREASURER, MERVYN DIMALLY, ASSEMBLYMAN FOR THE 52ND
4 DISTRICT, JAN PERRY, COUNCILWOMAN, NINTH COUNCIL DISTRICT,
5 JANICE HAHN, COUNCILWOMAN, 15TH COUNCIL DISTRICT, ROOSEVELT
6 DORN, MAYOR, THE CITY OF INGLEWOOD; LARRY GUIDI, MAYOR OF THE
7 CITY OF HAWTHORNE; PAUL TANAKA, MAYOR OF CITY OF GARDENA;
8 HAROLD HOFMANN, MAYOR OF THE CITY OF LAWDALE; CURRAN PRICE,
9 COUNCILMAN FOR THE CITY OF INGLEWOOD AND DEMOCRATIC
10 ASSEMBLYMAN ELECT; ISADORE HALL, COUNCILMAN FOR THE CITY OF
11 COMPTON; SAUNDRA DAVIS, BOARD PRESIDENT, CULVER CITY UNIFIED
12 SCHOOL DISTRICT; MAE THOMAS, BOARD MEMBER COMPTON UNIFIED
13 SCHOOL DISTRICT; MIKE DAVIS, DEMOCRATIC ASSEMBLY ELECT, 48TH
14 DISTRICT; GREG BROWN, WATTS NEIGHBORHOOD COUNCIL; REVEREND
15 REGINALD POPE, BETHEL MISSIONARY BAPTIST CHURCH; REVEREND
16 ROBERT MASON, MACEDONIA BAPTIST CHURCH; DR. JANET CLARK,
17 MAXINE WATERS EMPLOYMENT PREPARATION CENTER; DR. ERNIE SMITH,
18 BLACK COMMUNITY HEALTH TASK FORCE; AND JENNY WASHINGTON, BLACK
19 WOMAN'S FORUM. THANK YOU.

20

21 **SUP. ANTONOVICH, MAYOR:** THANK YOU. LET ME ALSO CALL UP
22 LEANNETTE HILL. LEANNETTE HILL. YES.

23

24 **SPEAKER:** HELLO? OKAY. GOOD AFTERNOON, BOARD. I AM HERE ON
25 BEHALF OF, OF COURSE, THE MANY UNINSURED CALIFORNIANS, SOME OF



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1 THEM INSURED. I'M HERE BECAUSE WE HAVE A TAX-PAYING PUBLIC WHO
2 HAVE A SYSTEM THAT IS UNDER SIEGE. IT'S CALLED THE HEALTHCARE
3 SYSTEM THAT WE HAVE A NETWORK OF HOSPITALS FROM SOUTH CENTRAL
4 TO THE VALLEYS TO EVERYWHERE IN THE STATE AND I AM HOPING TO
5 SEE OUT OF THE BOARD WITH THE C.M.S., WITH THE GOVERNOR, WITH
6 THE FEDERAL GOVERNMENT, AN END TO THIS PRIVATIZATION THAT HAS
7 PLAGUED US, AS TAXPAYERS, FROM RECEIVING OUR, I BELIEVE, GOD
8 GIVEN RIGHT FOR HEALTHCARE. I HEARD SUPERVISOR MOLINA SAY,
9 "WELL, THAT'S GOING TO BE JUST YOU GUYS THAT ARE GOING TO
10 SUFFER" BUT REALLY, T.B. HAS NO BORDERS; AND TERRORISM, THAT'S
11 A VERY REAL REALITY AND FOR US TO...

12

13 **SUP. MOLINA:** JUST A CLARIFICATION, I NEVER SAID YOU GUYS. I
14 SAID THE COMMUNITY.

15

16 **SPEAKER:** WELL, THE COMMUNITY, THAT MEANS EVERYBODY BUT THE WAY
17 THAT YOU SAID IT WAS IN THE SENSE THAT, WELL, IT'S YOUR
18 PROBLEM BECAUSE YOU'RE POOR OR BECAUSE YOU'RE UNINSURED.

19

20 **SUP. MOLINA:** THAT'S TOTALLY UNTRUE. THAT'S UNFAIR.

21

22 **SPEAKER:** BUT I'M GOING TO LEAVE THAT RIGHT THERE BUT WHAT I AM
23 HERE TO REPRESENT ARE THE PEOPLE WHO HAVE NO VOICE THAT ARE
24 NOT HERE, THAT THE PEOPLE THAT NEED TO BE AT THAT BEILENSEN
25 MEETING WHEN IT HAPPENS, THAT THIS IS UNACCEPTABLE AND THAT WE



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1 NEED, LIKE SUPERVISOR BURKE SAID, WE NEED THE BOARD, THE
2 C.M.S. AND EVERYBODY TO GET TOGETHER RIGHT AWAY, REGARDLESS OF
3 WHETHER THE C.M.S. THING GOES OR NOT, WE ARE IN A STATE OF
4 EMERGENCY IN OUR HEALTHCARE. WE HAVE A SAFETY NET THAT IS
5 GOING-- I MEAN, IT IS OBLITERATED AND IT'S HAPPENING ALL
6 AROUND THE UNITED STATES BECAUSE THERE IS THE REPUBLICAN
7 AGENDA THAT SAYS PRIVATIZE, DEREGULATE, PUT THE POOR
8 SOMEWHERE, WE DON'T WANT TO SEE THEM. IF WE DON'T SEE THEM,
9 THEY DON'T EXIST. AND THAT IS NOT TRUE. EVERYONE, POOR AND
10 RICH, PAYS THE TAXES THAT KEEP THIS COUNTRY GOING, THAT KEEP
11 THIS STATE GOING. AND I JUST WANT TO ALSO SAY THAT KING/DREW
12 UNIVERSITY, IF WE CAN ISSUE A BOND FOR THEM, WE CAN DO
13 SOMETHING TO HELP THEM. IF WE CAN PUT ALL THIS MONEY TOWARDS--
14 600 MILLION TOWARDS JAILS BUT WE CAN'T FIX LEGAL AID,
15 SOMETHING IS VERY WRONG. IF WE CAN'T KEEP A UNIVERSITY GOING
16 ON, MR. YAROSLAVSKY. THANK YOU AND ALL. I HOPE THAT YOU WILL
17 CONSIDER THAT WE ARE IN A STATE OF EMERGENCY IN OUR EDUCATION
18 AND THAT THE C.Y.A. WILL DEFINITELY PUT THESE YOUNG PEOPLE IN
19 THESE JAILS THAT YOU GUYS ARE TRYING TO FIX AND THE HOSPITALS
20 ARE GOING TO HAVE PEOPLE IN THE STREETS IF WE DON'T DO
21 ANYTHING ABOUT THIS IN AN EMERGENCY KIND OF A WAY.

22

23 **SUP. ANTONOVICH, MAYOR:** LEANNETTE HILL, NANCY WATSON, ARNOLD
24 SACHS.

25

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1 **MORRIS GRIFFIN:** GOOD AFTERNOON, MEMBERS OF THE BOARD. I'M
2 MORRIS GRIFFIN, BETTER KNOWN AS BIG MONEY GRIFF, COMMUNITY
3 ACTIVIST AND LEADER AND I'VE BEEN HERE SINCE THE ONSET OF THIS
4 HOSPITAL TRAUMA. AND EVEN THOUGH WE'VE LOST MANY OF THE
5 HOSPITAL BATTLES, WE HOPE TO WIN THE WAR. AND IN REGARDS TO
6 THE COMMENTS THAT WAS MADE ON BEILENSEN HEARINGS, I JUST THINK
7 THAT WE MAY BE PUTTING THE CART BEFORE THE HORSE IF WE HAVE
8 THE HEARINGS BEFORE WE HEAR FROM C.M.S. AND WHAT I WOULD LIKE
9 TO SEE IF NOTHING ELSE IS THAT WE AT LEAST GET AN ANSWER FROM
10 C.M.S. BEFORE WE HAVE THE BEILENSEN HEARINGS OR HAVE TWO
11 BEILENSEN HEARINGS AND DISCUSS AS TO WHAT DIFFERENT UNITS IN
12 THE HOSPITAL WE WOULD LIKE TO HAVE STAY VIBRANT AND STAY-- OR
13 KEEP IT GOING AND AS WE BEGIN THE PROCESS OF TRYING TO REBUILD
14 OUR HOSPITAL. CONTRARY TO WHAT DR. BRUCE CHERNOF AND OTHERS
15 HAVE STATED IN REGARDS TO THE TRANSITION OF THESE DOCTORS,
16 THERE IS RUMORS OUT THERE SAYING THAT NO M.L.K. SMOCKS WILL BE
17 WORN BY U.C.L.A. HARBOR GENERAL. I JUST THINK THAT MESSAGE
18 SHOULD BE BROUGHT TO YOU ALL BECAUSE WE'RE HEARING THESE
19 COMMENTS AND STATEMENTS. SO WHEREAS ON THE ONE HAND YOU MAY BE
20 HEARING A SET OF POSITIVE COMMENTS, WE'RE HEARING ON THE OTHER
21 HAND NEGATIVE COMMENTS AND YOU NEED TO BE AWARE OF THAT. WE
22 ALSO WANT YOU TO JUST UNDERSTAND THAT WE WANT A BACKUP PLAN,
23 WE WANT TO KNOW THAT, IF C.M.S. DOES NOT COME THROUGH, WE WANT
24 TO BE ABLE TO KNOW THAT ARNOLD SCHWARZENEGGER, GOVERNOR ARNOLD
25 SCHWARZENEGGER OR PHIL ANGELUS, COME NOVEMBER 2ND IF HE WAS TO



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1 WIN, WILL BE ABLE TO STEP UP TO THE PLATE. BUT, MORE
2 IMPORTANTLY, WHAT WILL THE BOARD OF SUPERVISORS DO TO
3 PIGGYBACK OR TO PONY UP SOME OF THESE FUNDS TO KEEP US GOING?
4 THERE'S BEEN A LOT OF TALK ABOUT THE KING/DREW. I'M HERE TO
5 ENDORSE KEEPING THE NAME. I WANT TO ENCOURAGE YOU ALL TO KEEP
6 THE NAME. CHARLES R. DREW, HE WAS A MAN THAT HAD BLOOD PLASMA
7 AND HE WAS THE ONE WHO WAS ABLE TO PUT IT OUT THERE IN A WAY
8 TO WHERE THEY COULD FURNISH AND SUPPLY PEOPLE WITH BLOOD THAT
9 ARE OUT THERE ON THE BATTLEFIELDS AND I JUST THINK THAT IT
10 WOULD BE A DISGRACE TO HIS NAME, AS WELL AS DR. MARTIN LUTHER
11 KING'S NAME, IF WE WERE TO LOSE EITHER ONE OF THOSE NAMES. IN
12 ADDITION TO THAT, WHEN WE TALK ABOUT THE-- WHEN WE TALK ABOUT
13 THIS TRANSITION, I JUST THINK THAT WE REALLY NEED TO BE
14 FOCUSED ON HOW WE'RE GOING TO MAKE THIS TRANSITION AND MAKE IT
15 SOUNDLY AND THANK YOU ALL FOR THIS TIME. THANK YOU.

16

17 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

18

19 **SUP. KNABE:** CAN I JUST CLARIFY, I THINK THE ONE COMMENT THAT
20 WAS MADE, I KNOW I REPEATED IT, BUT I THINK C.M.S. MADE IT
21 VERY CLEAR, AS YOU REFERRED TO THE NEGATIVE COMMENT THAT THEY
22 WERE NOT INTERESTED IN LOOKING AT A SITUATION THAT WE
23 PRESENTED AS PART OF OUR MODEL WHERE WE JUST CHANGED, YOU
24 KNOW, HARBOR U.C.L.A. SMOCKS AND PUT THEM ON THE PEOPLE THERE
25 AND WHEREAS IT HAD TO BE A FULL-BLOWN CHANGEOVER, THEY WEREN'T



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1 INTERESTED IN THE TRANSITION TO JUST, YOU KNOW, PUTTING HARBOR
2 U.C.L.A. CLOTHES ON THE FOLKS THERE AT M.L.K. HOSPITAL AND
3 THAT WAS THE COMMENT THAT WAS MADE I THINK FROM C.M.S. FOLKS
4 AND SO THAT'S EXACTLY WHAT IT WAS.

5

6 **MORRIS GRIFFIN:** OKAY, WELL, BE IT MAY BUT I'VE BEEN RECEIVING
7 CALLS AND I JUST WANT YOU TO KNOW THAT, MR. KNABE.

8

9 **LYNN KERSEY:** MEMBERS OF THE BOARD OF SUPERVISORS AND DR.
10 CHERNOF, AND MEMBERS OF THE AUDIENCE, MY NAME IS LYNN KERSEY.
11 I'M THE DIRECTOR OF MATERNAL AND CHILD HEALTH ACCESS AND,
12 HAVING JUST RECEIVED THE PLAN, KNOWING A LITTLE BIT ABOUT THE
13 FRAMEWORK, IT'S VERY HARD KNOWING IT'S GOING OFF PROBABLY
14 TODAY TO NOT SAY WHOLEHEARTEDLY THAT WE WANT THIS TO BE
15 REVIEWED AND PASSED BY THE C.M.S. AND APPROVED. WE DO WISH
16 THERE WERE MORE OPPORTUNITY FOR COMMUNITY INVOLVEMENT. WE
17 APPRECIATE THE OUTREACH THAT'S BEEN DONE TO STAKEHOLDERS,
18 QUOTE/UNQUOTE, BUT IT HAS NOT REALLY BEEN TO THE STAKEHOLDERS
19 IN THE COMMUNITY OR WITH COMMUNITY ADVOCATES. WE WOULD LIKE TO
20 SEE MORE INVOLVEMENT SO THAT WE CAN HELP MAXIMIZE THE
21 RESOURCES THAT ARE THERE IN THE COMMUNITY AT MARTIN LUTHER
22 KING AND OTHER PLACES. FOR EXAMPLE, WHY ARE WE CONCERNED ABOUT
23 N.I.C.U. AND P.I.C.U. AND PEDS AND O.B.? PERHAPS BECAUSE
24 N.I.C.U. AT MARTIN LUTHER KING IS NEWER, LARGER, MORE MODERN
25 THAN THE ONE AT HARBOR U.C.L.A. IT DOESN'T MAKE SENSE TO MOVE



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1 IT FROM THERE OR TO THINK OF SOME OTHER OPPORTUNITIES OR
2 OPTIONS. HAVE THE IMPACTS ON MANAGED CARE BEEN THOUGHT OF?
3 WHAT ARE THE EXISTING WAIT TIMES FOR THE PLACES-- FOR THE
4 PLACES THAT ARE-- THE SERVICES WILL TRANSFER TO? WE'RE GETTING
5 CALLS FROM THE COMMUNITY NOW ABOUT WHAT'S HAPPENING AND SHOULD
6 THEY CONTINUE TO GO TO MARTIN LUTHER KING. I WOULD ASK THAT WE
7 THINK ABOUT HANDOUTS AND SIGNAGE TO THE COMMUNITY THAT COMES
8 TO THE HOSPITAL LETTING THEM KNOW WHAT'S GOING ON, LETTING
9 THEM KNOW TO CONTINUE TO COME TO THEIR VISITS. WE'RE VERY
10 CONCERNED THAT WE'RE BEING ASKED TO CREATE SIGNS AND FLIERS
11 AND HANDOUTS FOR PEOPLE. IT'S REALLY NOT OUR PLACE BUT THE
12 D.H.S. SHOULD BE LOOKING INTO THAT. SO I WOULD APPRECIATE THAT
13 YOU CONTINUE TO ASK THE HARD QUESTIONS THAT SHOULD BE ASKED
14 ALONG THOSE LINES ABOUT THE TRACKING THAT WILL NEED TO HAPPEN
15 WITH PATIENTS GOING IN THIS SHELL GAME OF BEDS THAT IS BEING
16 PROPOSED. I UNDERSTAND THE NEED FOR IT. I DON'T THINK IT IS
17 REALLY WORKABLE IN TERMS OF TRACKING AND PATIENT QUALITY OF
18 CARE. WE WOULD LASTLY BE MORE WHOLEHEARTEDLY SUPPORTIVE OF
19 THIS PLAN IF WE FELT IT WERE A TEMPORARY SOLUTION INSTEAD OF A
20 PERMANENT CHANGE TO THE KIND OF SERVICES THAT THE COMMUNITY
21 WILL RECEIVE IN THE MARTIN LUTHER KING AREA. WE DON'T SEE HOW
22 THIS SAME LEVEL OF SERVICE AND SAME NUMBER OF VISITS COULD BE
23 PROVIDED IN AN EMERGENCY ROOM THAN IS DOWNSIZED. WE SHOULD ALL
24 BE VERY, VERY CONCERNED ABOUT BEING 51ST IN THE WHOLE COUNTRY
25 BEHIND PUERTO RICO IN THE RATIO OF EMERGENCY ROOM BEDS TO



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1 1,000 PEOPLE. HOW DID THAT HAPPEN? HOW DOES THAT HAPPEN IN THE
2 SEVENTH LARGEST ECONOMY IN THE WORLD? SO I APPRECIATE YOUR
3 ANSWER-- YOUR HARD QUESTIONS. WE LOOK FORWARD TO TRYING TO
4 WORK WITH THE DEPARTMENT OF HEALTH SERVICES AND APPRECIATE THE
5 TIME TO BE ABLE TO ADDRESS YOU. THANK YOU.

6

7 **SUP. ANTONOVICH, MAYOR:** LET ME ALSO CALL UP DR. EDWARD SCOTT
8 AND SALVADOR MEDINA.

9

10 **NANCY WATSON:** GOOD AFTERNOON, I GUESS IT NOW IS, BOARD OF
11 SUPERVISORS AND I'M NANCY WATSON, POLICY DIRECTOR AT COMMUNITY
12 HEALTH COUNCILS. FIRST, I WOULD LIKE TO THANK THE BOARD AND
13 DR. CHERNOF FOR THE EXPEDIENCY OF ITS RESPONSE AND ALSO YOUR
14 COMMITMENT TO KING/DREW'S ACUTE CARE FACILITY AS WELL AS
15 EMERGENCY SERVICES AND EXPANDED OUTPATIENT CARE. WE SUPPORT
16 THE REQUEST FOR ONE-YEAR EXTENSION OF FUNDING, C.M.S. FUNDING,
17 TO MAINTAIN SERVICES IN SOUTH LOS ANGELES, AS WELL AS WE'RE
18 GLAD TO HEAR THAT THE D.H.S. PLAN INCLUDES CONTINUED INPATIENT
19 CAPACITY DURING THE TRANSITION FROM NOVEMBER TO MARCH. AS YOU
20 KNOW, SOUTH LOS ANGELES FACES A HEALTHCARE EMERGENCY, HAVING
21 LOST TWO HOSPITALS AND THREE EMERGENCY ROOMS SINCE 2003. WE'VE
22 HAD A NUMBER OF CLINIC CLOSURES IN THE AREA, ABOUT EIGHT IN
23 2002, AND NOW WE'RE FACING DANIEL FREEMAN'S CLOSURE AS WELL
24 AND SO, WHEN YOU PUT THIS ALL TOGETHER, THE KING/DREW
25 DOWNSIZING, OTHER HOSPITAL LOSSES, WE'VE REACHED ABOUT 400-- A



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1 LOSS OF ABOUT 400 OCCUPIED BEDS THAT ARE BEING USED THAT HAVE
2 GONE AWAY, AND THAT'S ABOUT 40% OF WHAT WE DID HAVE, A 40%
3 DECLINE AND WE ALREADY HAD THE FEWEST BEDS OF ANY REGION IN
4 THE COUNTY. JUST LOOKING QUICKLY AT THE PLAN. WE HAD A FEW
5 COMMENTS IN TERMS OF SPECIFIC QUESTIONS THAT WE'D LIKE TO
6 EITHER HAVE A RESPONSE TO OR BE ABLE TO EXPRESS AT THIS TIME.
7 IN TERMS OF THE \$50 MILLION THAT THE COUNTY IS ASKING IN
8 ADDITION TO THE 200 MILLION, WHAT IS THE JUSTIFICATION? IS
9 THAT TO HELP PAY FOR THE TRANSITION COSTS THAT YOU MENTIONED
10 OF ABOUT 90 MILLION? AND DO YOU NEED THE ENTIRE 250 TO KEEP
11 THE HOSPITAL OPEN OR IS THERE SOME WIGGLE ROOM THERE ON THE
12 COUNTY'S BUDGET? THE TRANSITION OF BEDS TO OLIVE AND RANCHO
13 SEEMS TOUGH AND SO I GUESS THE REASONING BEHIND WHY THOSE
14 SELECTIONS, OLIVE BEING VERY FAR AND RANCHO BEING PRIMARILY A
15 REHAB HOSPITAL? WE UNDERSTAND THE PSYCH E.R. CLOSURE BEING TO
16 PUT LESS PRESSURE ON THE E.R. BUT, AGAIN, THAT'S PROBABLY NOT
17 IN GOOD INTERESTS FOR THE COMMUNITY'S HEALTH. WE'RE CONCERNED
18 ABOUT WHAT HAPPENS TO PATIENT CARE BETWEEN NOVEMBER AND MARCH
19 WITH THE STAFF THAT ARE LEFT AND YOUR TRANSITIONING STAFF TO
20 HARBOR. MORE DETAILS ABOUT THE P.P.P.S AND THEIR ROLE, THE
21 COMPREHENSIVE HEALTH CENTERS. YOU TALK ABOUT THE MAC STARTING
22 OFF AT KING/DREW, I BELIEVE, BUT THEN MOVING, WHERE WILL IT
23 GO? SPECIALTY AND AMBULATORY CARE, THERE IS AN-- THERE'S NOT
24 MUCH OF A CHANGE IN SPECIALTY CARE BUT, ON THE AMBULATORY
25 SIDE, AGAIN, WE'RE COMING BACK FROM LOWER NUMBERS HAVING THE



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1 HOSPITAL BEING RESTRUCTURED OVER THE LAST COUPLE OF YEARS.
2 WE'D LIKE TO KNOW THE SOURCE OF THE STAFFING FOR THE
3 NONCONTRACT POSITIONS AND ALSO IT'S UNCLEAR KIND OF WHAT
4 HAPPENS TO THOSE BEDS THAT WE'VE EXPANDED AT RANCHO AND OLIVE
5 VIEW LONG-TERM, WILL THOSE THEN BE TAKEN AWAY? WE'RE ASSUMING
6 THAT BUT IT'S NOT CLEAR IN THE PLAN. AND, FINALLY, I THINK
7 EVALUATION IS VERY IMPORTANT. THAT HAVEN'T BEEN HIGHLIGHTED AT
8 ALL ON HOW YOU WILL EVALUATE SORT OF THE IMPACT AND SUCCESS OF
9 THE PLAN. AND, AGAIN, INVOLVEMENT. AS LYNN KERSEY MENTIONED,
10 INVOLVEMENT OF THE STAKEHOLDERS DIRECTLY AFFECTED, PROVIDERS
11 AND COMMUNITY IS SUCCESSFUL, THAT'S WHAT'S MADE VALLEY CARE
12 SUCCESSFUL, IS THE INVOLVEMENT OF COMMUNITY STAKEHOLDERS AND
13 THAT WOULD BE IMPORTANT FOR METRO CARE MOVING FORWARD. AGAIN,
14 WE ASK THAT YOU LOOK AT THE BED NEEDS IN THE AREA. COULD WE
15 KEEP THE BEDS AT ABOUT 180 WHERE THEY CURRENTLY ARE BEING
16 UTILIZED VERSUS DROPPING DOWN TO 114, AT LEAST IN THE LONG-
17 TERM? AND, FINALLY, DREW UNIVERSITY, WE ARE SUPPORTIVE OF THE
18 COUNTY LOOKING AT PERHAPS CREATIVE WAYS THOSE RESIDENTS COULD
19 BE BROUGHT INTO OTHER HOSPITALS. WHILE THE IMMEDIATE GOALS MAY
20 NOT BE THE SAME IN TERMS OF TRAINING PHYSICIANS. IN THE LONG-
21 TERM, THE COUNTY BENEFITS FROM THESE PROFESSIONALS THAT ARE
22 TRAINED TO WORK WITH DIVERSE COMMUNITIES AND WE WOULD
23 APPRECIATE YOUR CONSIDERATION OF THOSE PLACEMENTS. THANK YOU.
24
25 **SUP. MOLINA:** MAY I ASK JUST A QUESTION?

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1

2 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA?

3

4 **SUP. MOLINA:** I DON'T THINK YOU GET WHERE WE'RE AT. DO YOU
5 UNDERSTAND WHERE WE'RE AT? WE'RE ON THE VERGE OF CLOSING DOWN.
6 SO YOU'VE ADDED A WHOLE SERIES OF CONDITIONS OR REQUESTS MADE
7 NOT DEALING WITH THE REALITY OF WHAT'S BEFORE US. YOU
8 REPRESENT THE COMMUNITY HEALTH. HAVE YOU ALL DISCUSSED THIS
9 AND THIS IS WHAT YOU'RE PROPOSING TO US?

10

11 **NANCY WATSON:** THESE WERE JUST THE INITIAL QUESTIONS WE HAD,
12 HAVING QUICKLY LOOKED THROUGH THE PLAN...

13

14 **SUP. MOLINA:** I UNDERSTAND, I WOULD LOVE TO HAVE ALL THOSE
15 QUESTIONS ANSWERED. DO YOU UNDERSTAND WHERE WE'RE AT, THOUGH?

16

17 **NANCY WATSON:** YES, ABSOLUTELY. ABSOLUTELY.

18

19 **SUP. MOLINA:** BECAUSE THAT WOULD BE WORTHWHILE TO HAVE SOME
20 SUPPORT FROM THE COMMUNITY AS WELL JUST FOR THE-- WE'RE
21 TALKING 41 BEDS. 41.

22

23 **NANCY WATSON:** SURE. SURE. I'M SORRY. I DIDN'T MEAN TO NOT MAKE
24 MYSELF CLEAR. JUST IN THE LONG TERM. IN THE LONG TERM TO
25 CONSIDER...



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1

2 **SUP. MOLINA:** BUT WE CAN'T THINK LONG TERM IF WE CAN'T GET TO
3 FIRST BASE.

4

5 **NANCY WATSON:** I DIDN'T SAY WE WERE NOT ACCEPTING THE
6 TRANSITION PLAN.

7

8 **SUP. MOLINA:** ALL RIGHT. I'M JUST TRYING TO UNDERSTAND.

9

10 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, SIR.

11

12 **DR. EDWARD SCOTT:** YES. I'M DR. EDWARD E. SCOTT. I'M FOUNDER OF
13 THE BLACK FOUNDATION CARE GROUP INTERNATIONAL, A PUBLIC
14 BENEFIT NONPROFIT ORGANIZATION ESTABLISHED HERE IN CALIFORNIA
15 SINCE 1993. I WILL KEEP MY REMARKS VERY LIMITED IN AS MUCH AS
16 MUCH OF THE QUESTIONS I HAD AND THINGS I WOULD LIKE TO SAY
17 HAVE ALREADY BEEN SAID. I WOULD LIKE TO SAY THAT THE
18 FOUNDATION, CARE GROUP INTERNATIONAL, STANDS READY WITH A
19 PROPOSAL AND WITH EXPERTISE IN HEALTH MANAGEMENT CARE
20 FACILITIES, RESEARCH, TECHNOLOGY, OVER 35, 40 YEARS EXPERIENCE
21 TO HEAL AND TO PROVIDE WHATEVER'S NECESSARY TO KEEP THE
22 HOSPITAL FUNCTIONING. WE ARE NOT ONLY GOING TO KEEP IT
23 FUNCTIONING, WE HAVE PLANS TO LOOK AT-- WE'RE LOOKING AT THE
24 POTENTIAL OF THE HOSPITAL IN TERMS OF WHAT IT CAN BE AND
25 SHOULD BE AND THAT IS OUR GOAL. I APPRECIATE WHAT THE



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1 SUPERVISORS HAVE DONE. I APPRECIATE THIS OPPORTUNITY TO MAKE
2 THE STATEMENT AND I WOULD JUST LIKE TO SAY, I HAD A QUESTION
3 IN TERMS OF THE PLAN, THE METRO PLAN, IF I READ THE LETTER
4 THOROUGHLY THAT C.M.S. SENT TO SMITH-EPPS AND, IN THAT LETTER,
5 I THINK IT'S SAYING THAT YOU HAVE TO COME UP TO THAT STANDARD
6 AND AT HARBOR GENERAL, I UNDERSTAND THAT STANDARD IS A PERFECT
7 SCORE, IF THERE'S 30 POINTS, THEN YOU'VE GOT TO GET 30 OUT OF
8 30, AND I WAS JUST WONDERING IF YOU'VE CONSIDERED THE FACT
9 THAT HARBOR GENERAL, ONCE THEY HAVE COME IN, WITH THEIR PLAN
10 AND THEIR PROGRAM, WILL IT MEET THE CRITERIA THAT C.M.S. HAD
11 SET? AND, AGAIN, I BELIEVE THAT'S WHAT THEY'RE SAYING, SO
12 WE'RE LOOKING AT BACKUP PLANS. I'LL JUST, IN CLOSING, SAY THAT
13 I WAS THERE WHEN DREW WAS BROUGHT IN. I WROTE AND WAS ONE OF
14 THE PROPOSAL WRITERS FOR THE BIOMEDICAL SCIENCE PROGRAM TO
15 TRAIN INDIVIDUALS IN WATTS WILLOWBROOK. THAT WAS IN 1973 AND I
16 WAS HIRED IMMEDIATELY AND THEY USED MY BACKGROUND AND
17 EXPERIENCE BECAUSE I HAD EDUCATIONAL BACKGROUND FROM U.C.L.A.
18 AND ALSO U.C. IRVINE, THE FIRST BLACK TO GRADUATE IN
19 BIOLOGICAL SCIENCES FROM U.C. IRVINE AND ALSO BUILT THEIR
20 BIOLOGICAL SCIENCES DEPARTMENT PROGRAM. I HELPED DO IT THROUGH
21 MY RESEARCH ASSOCIATESHIP, SO I'M JUST SAYING ALL THESE
22 RESOURCES AND WE DO HAVE INTERNATIONAL CONTACTS AND NATIONAL
23 CONTACTS THAT CAN HELP OFFSET THE RESIDENCY PROGRAM. ONE OF MY
24 ASSOCIATES, WHO IS PRESIDENT AND THE FOUNDER OF THE WILLIAM
25 BOWMAN HOSPITAL IN DETROIT, IS SAYING THAT, IN TERMS OF



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1 RESIDENTS AND SO FORTH, HE ALSO HAS CONNECTIONS AT IRVINE AND
2 OTHER HOSPITALS AND CENTERS THAT YOU CAN CONSIDER ON THE
3 RESIDENCY. BUT I DO HAVE A PLAN AND WE STAND READY TO ASSIST,
4 EVEN TO THE POINT OF MANAGEMENT OF THE HOSPITAL. ALL THAT IS
5 IN ORDER AND WE ARE PREPARED TO DO IT. THANK YOU VERY MUCH FOR
6 HEARING ME AND-- IN THIS ENDEAVOR. MAY GOD BLESS US ALL,
7 BECAUSE WE WILL PREVAIL. THE HOSPITAL WILL NOT BE CLOSED.
8 THANK YOU.

9

10 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, SIR.

11

12 **ARNOLD SACHS:** GOOD AFTERNOON. MY NAME IS ARNOLD SACHS AND I
13 JUST HAVE GOT SOME GENERAL COMMENTS. I HAVE BEEN LISTENING TO
14 THIS DEBATE QUITE INTENTLY. I HAVE BEEN HERE FOR A FEW
15 MEETINGS. I WOULD LIKE TO BRING UP A FEW THINGS THAT I'VE
16 HEARD. THIS ARTICLE WAS IN THE DAILY BREEZE REGARDING THE
17 COUNTY'S BUDGET FOR 2006/2007, THERE WAS AN INCREASE OF \$237
18 MILLION ADDED TO THE BUDGET TO BRING IT TO 20.5-- \$20.05
19 BILLION AND, ACCORDING TO THE C.A.O. MR. JANSSEN, THAT THE
20 EXTRA CASH COMES FROM SAVINGS IN DEPARTMENTS THROUGHOUT THE
21 COUNTY AS WELL AS HIGHER THAN ANTICIPATED PROPERTY TAX
22 REVENUES. ACCORDING TO DR. CHERNOF, WE HAVE A LOOMING BUDGET
23 DEFICIT. SO I'M NOT SURE WHICH IS WHICH. REGARDING THE \$200
24 MILLION THAT THE CITY-- THIS BUDGET THAT WAS PASSED, I'M
25 WONDERING, DOES THAT INCLUDE ANY MONEY FOR THE FUNCTIONING OF



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1 MARTIN LUTHER KING HOSPITAL? AND SINCE IT GOES FROM, I GUESS,
2 THE MIDDLE OF 2006 TO THE MIDDLE OF 2007 AND THE FUNDING THAT
3 THE COUNTY IS LOOKING FORWARD FROM THE CMA IS CUT OFF IN
4 NOVEMBER, THAT FUNDING IS FROM JANUARY 2007 TO DECEMBER
5 2007...

6

7 **SUP. ANTONOVICH, MAYOR:** WHEN THEY CUT OFF THE FUNDING, THEY
8 CUT OFF THE FUNDING, PERIOD, SO THAT'S WHY WE'RE TAKING THE
9 ACTION NO MATTER WHAT THE CONCERNS-- OR POSSIBLE SUGGESTIONS
10 AND WHAT CAN BE DONE NOW, IT'S TOO LATE, YOU HAVE TWO OPTIONS.
11 ONE, TO GO AHEAD WITH THE REFORMS BEING RECOMMENDED BY THE
12 DEPARTMENT OR, TWO, CLOSING THE FACILITY WITH NO REFORMS.
13 THAT'S THE OPTIONS WE ARE BECAUSE WE DON'T HAVE THE ABILITY TO
14 FUND THE MEDI-CAL, MEDICAID FUNDING THAT IS BEING CUT OFF ON
15 NOVEMBER 30TH.

16

17 **ARNOLD SACHS:** BUT YOU HAVE A PLAN IN THE WORKS AND I
18 UNDERSTAND THAT.

19

20 **SUP. ANTONOVICH, MAYOR:** RIGHT.

21

22 **ARNOLD SACHS:** AND THE THING THAT I'M THINKING ABOUT IS THAT
23 THIS HAS BEEN AN ONGOING PROBLEM FOR 15 YEARS.

24



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1 **SUP. ANTONOVICH, MAYOR:** AND THE HEALTH DEPARTMENT DOES HAVE A
2 STRUCTURAL DEFICIT AND, WHEN YOU LOOK AT THAT TOTAL BUDGET,
3 YOU'RE LOOKING AT BUDGETS THAT INCLUDE PUBLIC SAFETY,
4 EDUCATION AND OTHER TYPE OF VITAL SERVICES, SO IT'S NOT ALL
5 RELATIVE DOLLARS GOING INTO HEALTH SERVICES.

6

7 **ARNOLD SACHS:** SIR, I'M JUST EXPLAINING-- I'M READING WHAT I'M
8 SEEING AND I'M HEARING EXPLANATIONS. I HEARD THIS-- THE
9 REPRESENTATIVE SAY THAT SHE WAS TALKING TO SOMEBODY IN
10 WASHINGTON REGARDING THE PLAN AND THEN SUPERVISOR KNABE SAID
11 HE WAS TALKING TO THE REPLACEMENT, SO...

12

13 **SUP. ANTONOVICH, MAYOR:** RIGHT NOW THE DIALOGUE IS WITH C.M.S.
14 THAT'S THE NAME OF THE ORGANIZATION.

15

16 **ARNOLD SACHS:** I UNDERSTAND. WHAT I WOULD SUGGEST, YOU'RE
17 LOOKING FOR A LETTER FROM C.M.S. I WOULD SAY WHY DOESN'T
18 C.M.S. GET A LETTER FROM THE SUPERVISORS?

19

20 **SUP. ANTONOVICH, MAYOR:** THEY HAVE. WE ARE IN COMMUNICATION.

21

22 **ARNOLD SACHS:** I HAVEN'T HEARD ANYBODY SAY ANYTHING...

23



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1 **SUP. BURKE:** THAT'S WHAT WE'RE VOTING ON. WE'RE VOTING ON WHAT
2 WE'RE GOING TO MAIL TO THEM AND THEN THE PROPOSAL AND THEN
3 THEY'LL RESPOND TO WHAT WE MAIL TO THEM.

4

5 **ARNOLD SACHS:** YOU'RE VOTING ON A PROPOSAL WHICH IS DIFFERENT
6 THAN WHAT YOU'RE GOING TO MAIL TO THEM. I WOULD SAY THAT YOU
7 WANT...

8

9 **SUP. ANTONOVICH, MAYOR:** FIRST OF ALL, TO GET WHERE WE ARE, WE
10 HAVE TO GO THROUGH THIS PROCESS BUT THERE HAS BEEN DIALOGUE
11 AND NOW THE DEPARTMENT HAS COME UP WITH A VIABLE PLAN THAT
12 WILL MEET THE OBJECTIONS OF C.M.S. AND PUT IN THE BASIC
13 REFORMS WHICH WE HAVE TO DISCUSS AND VOTE UPON PRIOR TO
14 SENDING IT TO C.M.S. OFFICIALLY. THERE HAVE BEEN DISCUSSIONS
15 RELATIVE TO VARIOUS PROPOSALS THAT WE COULD CONSIDER AND NEED
16 TO BE CONSIDERED BUT, RIGHT NOW, WE'RE UNDER THE GUN AND THEY
17 GAVE US THE-- SEE, WE ARE WHERE WE ARE BECAUSE OF THE POOR
18 OPERATION AND MEDICAL CARE THAT WAS PROVIDED TO THE PATIENTS
19 AT THAT FACILITY AND THE POOR WORK HABITS OF NOT ALL OF THE
20 EMPLOYEES BUT MANY EMPLOYEES, INCLUDING DOCTORS WHO WERE FIRED
21 AND NURSES THAT WERE REMOVED. SO THIS IS WHERE WE ARE AND WE
22 HAVE TO TAKE ACTION DURING THIS TIME FRAME. OTHERWISE, AT THE
23 END OF NOVEMBER, THERE'S NO REIMBURSEMENT.

24

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1 **ARNOLD SACHS:** SIR, I TOTALLY AGREE WITH YOU. MY POINT IS THAT
2 THIS IS NOT A NEW SITUATION, AND TO HEAR THAT CONTINGENCY
3 PLANS WERE IN PLACE BUT NOW JUST GETTING DUSTED OFF WHEN THE
4 TRAUMA CENTER WAS CLOSED, THE CONTINGENCY PLAN-- THERE WAS NO
5 CONTINGENCY PLAN TO-- MADE UP TO REOPEN THE TRAUMA CENTER.
6 WHEN THE FUNDING FOR MOVING THE NEW-- THE OLD EMPLOYEES FROM
7 M.L.K. TO OTHER HOSPITALS WAS \$91 MILLION. THAT FUNDING IS
8 GOING TO HAVE TO BE SPENT ONE WAY OR THE OTHER, WHETHER THE
9 HOSPITAL CLOSES OR OPEN. AM I CORRECT IN THAT ASSUMPTION? IF
10 THE HOSPITAL STAYS OPEN AND THE STAFF HAS TO BE TRANSFERRED,
11 \$91 MILLION. IF THE HOSPITAL CLOSES, THE STAFF'S GOING TO HAVE
12 TO BE TRANSFERRED, IT'S GOING TO BE \$91 MILLION.

13

14 **SUP. ANTONOVICH, MAYOR:** FUNDING FOR PATIENTS WAS PREDICATED
15 INDICATE UPON REIMBURSEMENT FOR THE SERVICES BEING PROVIDED
16 AND WHEN THOSE SERVICES ARE NO LONGER-- LET'S SAY THE FEDERAL
17 GOVERNMENT CUTS OFF FUNDING THEN, IF THOSE SERVICES CONTINUE,
18 WE'RE NOT BEING REIMBURSED FOR THOSE.

19

20 **ARNOLD SACHS:** I'M NOT SPEAKING OF PATIENTS. I'M SPEAKING OF
21 STAFF. IT WAS TOLD THAT THE STAFFING NEEDS WOULD COST \$91
22 MILLION IN RELOCATING STAFFING AND REHIRING WITH A 40%
23 RETENTION FEE. THAT'S GOING TO HAVE TO COME ONE WAY OR THE
24 OTHER. THAT \$91 MILLION IS GOING TO BE THERE EITHER IF THE
25 HOSPITAL STAYS OPEN OR THE HOSPITAL CLOSES, IT'S GOING TO



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1 STILL COST \$91 MILLION. YOU'RE NOT GOING TO BE ABLE TO
2 ELIMINATE THAT PROCESS. SO TO HAVE THAT ENTER INTO THE
3 CONVERSATION IS KIND OF MUTE. I'D ALSO LIKE TO WONDER, IS
4 THERE A CONTINGENCY PLAN, NOW THAT-- IF THE HOSPITAL REDUCES
5 ITS SIZE, IS THERE A CONTINGENCY PLAN ON WHAT TO DO WITH THE
6 PART OF THE HOSPITAL THAT WILL BE CLOSED? I MEAN, I KNOW
7 THAT'S LONG RANGE OR NOT IN USE. HOPEFULLY, THE HOSPITAL WILL
8 STAY OPEN. BUT IT IS THERE SOMEBODY MAKING A PLAN THAT THE
9 FACILITIES WILL NOT GO UNUSED? THERE WAS A STORY IN THE "L.A.
10 TIMES" A COUPLE WEEKS AGO-- A WEEK AGO WHERE SOME MARINES WITH
11 TRAINING...

12

13 **SUP. ANTONOVICH, MAYOR:** THAT'S WHY THE QUESTIONS ARE BEING
14 ASKED TODAY RELATIVE TO WHAT ARE THE CONTINGENCY PLANS IF
15 C.M.S. WILL NOT ACCEPT THE FINAL PROPOSAL THAT WE'RE GIVING
16 THEM. IF THAT WOULD BE THE CASE, THEN ANOTHER MEDICAL GROUP OR
17 ASSOCIATION IS A GROUP THAT WOULD COME IN AND MAKE AN OFFER TO
18 THE COUNTY FOR THOSE FACILITIES.

19

20 **ARNOLD SACHS:** I UNDERSTAND THAT.

21

22 **SUP. ANTONOVICH, MAYOR:** I MEAN, THAT IS-- THOSE ARE OPTIONS
23 BUT WE'RE VERY CONFIDENT THAT, UNDER THE DIRECTION OF DR.
24 CHERNOF, THAT C.M.S. WILL BE ACCEPTING THE PROPOSAL THAT WE



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1 GIVE THEM AND THAT'S THE ACTIONS THAT WE'RE MOVING FORWARD,
2 BEING OPTIMISTIC THAT THOSE REFORMS WILL BE...

3

4 **ARNOLD SACHS:** I'M CONFIDENT THAT THAT WILL HAPPEN ALSO. MY
5 QUESTION IS, IS THAT, WITH THE REDUCTION IN THE HOSPITAL SIZE
6 FROM 200 AND SOME ODD ROOMS DOWN TO 41, THERE WILL BE
7 FACILITIES THAT WILL BE UNUSED. WAS THERE A CONTINGENCY PLAN
8 TO USE THOSE FACILITIES THAT MIGHT BE LOOKED AT THAT MAYBE
9 SOMEBODY HASN'T LOOKED AT NOW OR IN THE FUTURE? I UNDERSTAND
10 THAT YOU WANT TO...

11

12 **SUP. BURKE:** THEY'RE LOOKING AT ALL THOSE THINGS. FOR INSTANCE,
13 SOME OF THEM WILL BE TRANSFERRED TO OUTPATIENT BUT SOME OF
14 THEM WILL-- OBVIOUSLY THERE WILL BE SOME BEDS THAT WILL NOT BE
15 USED BUT THAT'S WHAT THEY'RE GOING THROUGH NOW AND DEVELOPING
16 THAT CONTINGENCY.

17

18 **ARNOLD SACHS:** THANK YOU.

19

20 **SUP. ANTONOVICH, MAYOR:** THANK YOU, ARNOLD. YES, YES, SIR.

21

22 **SALVADOR MEDINA:** (SPEAKING SPANISH).

23

24 **(VOICE OF INTERPRETER):** GOOD AFTERNOON. MY NAME IS SALVADOR
25 MEDINA. I LIVE IN THE AREA OF WATTS. SUPERVISORS, IN THE



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1 CENTRAL LOS ANGELES, WE ARE HUMANS WHERE WE LIVE AND NOT DOGS
2 AND CATS. THEY HAVE BETTER LUCK THAN WE DO. WE PAY TAXES AND,
3 FOR THIS REASON, WE DEMAND THAT THERE IS NO CHANGES AT
4 HOSPITAL KING/DREW. WE ARE TIRED OF NOT BEING VALUED. THE
5 PEOPLE FROM THE AREA ARE VERY EXCITED AND THEY WOULD WAKE UP,
6 THERE WILL BE SO MANY PROTESTS THAT THEY WILL BURN YOUR FEET.
7 THANK YOU VERY MUCH.

8

9 **SUP. ANTONOVICH, MAYOR:** THANK YOU, SIR. OKAY. WE HAVE THE
10 PROPOSAL BEFORE US. MOTION BY SUPERVISOR BURKE, SECONDED.
11 WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK SACHI HAMAI:** AND, FOR THE BEILENSEN HEARING, DO YOU WANT
14 TO GO AHEAD AND SET THAT DATE FOR NOVEMBER 6TH TODAY?

15

16 **SUP. ANTONOVICH, MAYOR:** YES.

17

18 **CLERK SACHI HAMAI:** OKAY. GREAT. THANK YOU.

19

20 **SUP. MOLINA:** HOPEFULLY, WE'LL GET THE LETTER BEFORE THEN. ITEM
21 NUMBER 22. MR. BAXTER? IS HE GONE? PETER BAXTER, NUMBER 22.
22 MERCEDES RIVERA? MERCEDES? HERE SHE COMES. HI.

23

24 **MERCEDES RIVERA:** (SPEAKING SPANISH).

25



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1 **(VOICE OF INTERPRETER) :** GOOD AFTERNOON. MY NAME IS MERCEDES
2 RIVERA. I LIVE IN LOS ANGELES. IN THIS OCCASION, I AM
3 REPRESENTING PETER BAXTER. IN THIS OCCASION, I WILL BE TALKING
4 ABOUT THE FORMULA OF THE CANDLE STEAM. A FEW WEEKS AGO, I
5 ASKED A QUESTION TO SUPERVISOR MOLINA, AND HER RESPONSE WAS
6 THAT MR. PETER BAXTER WAS REFERRED TO THE FIRE DEPARTMENT. WE
7 TRIED TO INVESTIGATE IT AND WE DIDN'T FIND ANY RECORD OF IT AS
8 BEING...

9

10 **SUP. MOLINA:** (SPEAKING SPANISH).

11

12 **(VOICE OF INTERPRETER) :** I WOULD LIKE TO REQUEST THAT I BE
13 REFERRED AGAIN TO THE FIRE DEPARTMENT. THIS IS IT. THANK YOU
14 VERY MUCH.

15

16 **SUP. MOLINA:** (SPEAKING SPANISH).

17

18 **(VOICE OF INTERPRETER) :** WE HAVE REFERRED MR. BAXTER PREVIOUSLY
19 AND HE IS NOT ACCEPTING THE REFERRAL OR THE ACTION TO BE
20 TAKEN.

21

22 **MERCEDES RIVERA:** OKAY. THANK YOU.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH. MOTION BY MOLINA.
25 SECONDED. WITHOUT OBJECTION, SO ORDERED. ON ITEM NUMBER 4, I'D



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1 HELD THAT. THAT'S SUPERVISOR YAROSLAVSKY'S PROPOSITION-- OR
2 MOTION TO OPPOSE PROPOSITION 85. I SUPPORT PROPOSITION 85. I
3 JUST WANT TO PUT ON THE RECORD BECAUSE, AS A PARENT, I KNOW
4 THAT I CAN'T ALLOW MY CHILD TO HAVE AN ASPIRIN OR A FIELD TRIP
5 OPPORTUNITY WITHOUT EITHER MY WIFE OR I SIGNING A PERMIT AND,
6 WHEN WE WERE OUT OF THE COUNTRY, I HAD TO SIGN A PAPER THAT
7 WOULD ALLOW ANOTHER INDIVIDUAL TO GIVE CONSENT IF ONE OF THE
8 CHILDREN WOULD NEED ANY TYPE OF MEDICATION OR MEDICAL
9 TREATMENT IN A MEDICAL FACILITY BECAUSE THE PARENT IS
10 RESPONSIBLE FOR ANY COST TO THAT CHILD AND THE WELFARE FOR
11 THAT CHILD. IN THIS CASE, IF A YOUNG GIRL UNDER AGE DID
12 RECEIVE AN ABORTION AND DID HAVE MEDICAL COMPLICATIONS, THE
13 PARENT IS GOING TO BE RESPONSIBLE FOR THOSE COMPLICATIONS AND
14 THEY SHOULD HAVE A VOICE IN THE MATTER. PROPOSITION 85 DOES
15 ALLOW A MINOR TO PETITION A JUVENILE COURT FOR A WAIVER IF THE
16 COURT COULD FIND THAT IT WAS NOT IN HER BEST INTERESTS IN
17 NOTIFYING THE PARENTS AND ALSO, IN A CASE OF 30 OF OUR 50
18 STATES CURRENTLY HAVE SUCH PARENTAL INVOLVEMENT LAWS IN
19 EFFECT. IN PENNSYLVANIA, THE RATE FOR ABORTIONS ACTUALLY
20 DROPPED NEARLY 19% THE YEAR FOLLOWING ENACTMENT OF THAT
21 PARENTAL INVOLVEMENT LAW. THIS IS AN ISSUE THAT THE PEOPLE
22 SHOULD VOTE ON AND THAT'S ON THE BALLOT BUT THAT'S WHY I WOULD
23 NOT-- I WOULD URGE A "YES" VOTE ON THE PROPOSITION AND A "NO"
24 VOTE TO OPPOSE IT.

25



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1 **SUP. YAROSLAVSKY:** YEAH. MR. CHAIRMAN...

2

3 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

4

5 **SUP. YAROSLAVSKY:** I BROUGHT THIS MOTION IN. IT'S CONSISTENT
6 WITH THE PREVIOUS POLICY THAT THE BOARD TOOK LAST YEAR WHEN
7 THIS SAME ITEM OR A VERY SIMILAR ITEM WAS ON THE BALLOT. IT
8 WAS DEFEATED BY THE VOTERS OF THE STATE AT THAT TIME, AS I'M
9 SURE IT WILL BE AGAIN THIS TIME, BUT I THINK IT SHOULD BE--
10 PEOPLE LISTENING AND WATCHING SHOULD UNDERSTAND ONE THING.
11 WE'RE NOT TALKING ABOUT ASPIRIN, WE'RE NOT TALKING ABOUT
12 MEDICINE. WE'RE TALKING ABOUT YOUNG WOMEN OR OLDER GIRLS WHO
13 ARE VICTIMIZED BY THEIR OWN GUARDIAN OR BY THEIR OWN PARENT,
14 AND YOU WANT THEM TO GO BACK TO THAT PARENT AND SAY, "I WANT
15 TO GO TO A PLANNED PARENTHOOD CLINIC" OR "I WANT AN ABORTION"?
16 YOU KNOW, FORTUNATELY FOR ALL OF US, I ASSUME WE'VE NEVER HAD
17 TO CONFRONT THAT SITUATION. I HOPE WE HAVEN'T. BUT, FOR A LOT
18 OF PEOPLE, THEY DO HAVE TO CONFRONT THAT SITUATION AND THAT'S
19 WHY I THINK, DESPITE THE EFFORTS FROM PEOPLE WHO MAKE IT A
20 BUSINESS TO SPONSOR THESE THINGS ALL OVER THE COUNTRY, THE
21 PEOPLE OF CALIFORNIA WERE ABLE TO SEE THROUGH IT AND VOTED IT
22 DOWN ONCE, THEY'RE GOING TO VOTE IT DOWN AGAIN. THIS IS
23 ANOTHER EFFORT ON THE PART OF PEOPLE USING GOVERNMENT, USING
24 IN THIS CASE THE INITIATIVE PROCESS TO MEDDLE IN THE PRIVATE
25 LIVES OF INDIVIDUALS AND, IN THIS CASE, OF YOUNG INDIVIDUALS



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1 WHO MAY HAVE BEEN VICTIMIZED BY THEIR OWN PARENT OR GUARDIAN.
2 SO I KNOW EVERY ONE OF THE FIVE SUPERVISORS HAVE CHILDREN AND
3 ARE VERY PROTECTIVE AND DILIGENT PARENTS AND HAVE BEEN BUT NOT
4 EVERYBODY FINDS THEMSELVES IN THAT SITUATION. I THINK THAT'S--
5 TO LEGISLATE THIS KIND OF PERSONAL ISSUE THROUGH THE
6 CONSTITUTION OR THROUGH THE INITIATIVE PROCESS IS THE KIND OF
7 THING THAT I THINK HAS TURNED AMERICANS OFF. IT CERTAINLY HAS
8 TURNED CALIFORNIANS OFF, SO I WOULD URGE AN AYE VOTE ON THE
9 MOTION TO OPPOSE THIS MEASURE. [SCATTERED APPLAUSE]

10

11 **SUP. YAROSLAVSKY:** 85, "NO" ON 85, SO THIS COUNTY WAS "NO" ON
12 THIS SIMILAR MEASURE A YEAR AGO AND WE SHOULD BE RECOMMENDING
13 A "NO" VOTE. WE HAVE SOME ISSUES HERE. WE HAVE SOME NEXUS HERE
14 AS THE COUNTY, WE DO HAVE, AS WE'VE JUST SPENT A FEW HOURS
15 TALKING ABOUT A NEARLY \$4 BILLION HEALTHCARE SYSTEM THAT WE
16 RUN, AND A MENTAL HEALTH SYSTEM THAT WE RUN AND THE CHILD
17 WELFARE SYSTEM THAT WE RUN, ALL OF WHICH CONNECT TO THIS KIND
18 OF AN ISSUE. SO I WOULD ASK FOR A VOTE TO OPPOSE PROPOSITION
19 85.

20

21 **SUP. ANTONOVICH, MAYOR:** OKAY. JUST RESTATE THERE IS A
22 PROVISION IN THE PROPOSITION THAT A JUVENILE COURT COULD
23 PROVIDE A WAIVER TO A CHILD IF A CHILD WAS NOT ABLE TO NOTIFY
24 HER PARENTS OR NOTIFYING HER PARENTS WAS NOT IN HER BEST
25 INTERESTS, SO THERE IS A DUE PROCESS INVOLVED IN THIS.



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1

2 **SUP. YAROSLAVSKY:** A DUE PROCESS FOR A 13-YEAR-OLD TO GO
3 HUNTING DOWN A LAWYER, GO TO COURT AGAINST THE THEIR PARENT OR
4 GUARDIAN. THAT'S A REAL INTELLIGENT WAY TO DO BUSINESS.

5

6 **SUP. ANTONOVICH, MAYOR:** AND THE PARENT IS GOING TO BE
7 RESPONSIBLE FOR ANY MEDICAL COSTS THAT OCCUR FROM THAT.
8 ANYWAY, WE HAVE A MOTION BY SUPERVISOR YAROSLAVSKY AND
9 SECONDED BY SUPERVISOR BURKE. SUPERVISOR MOLINA?

10

11 **SUP. MOLINA:** WELL BUT LET ME SPEAK ON THIS ITEM BECAUSE THIS
12 IS A VERY IMPORTANT ITEM AND IT'S IMPORTANT TO ME NOT ONLY AS
13 A WOMAN BUT ALSO AS A PARENT. IN MY OWN FAMILY, WE SHARE
14 DIFFERENT POSITIONS. THAT IS, MY SISTERS AND I, BUT THE
15 REALITY IS, IN HAVING WORKED WITH YOUNG WOMEN AND HAVING
16 WORKED WITH WOMEN MOST OF MY LIFE ON SOME OF THESE ISSUES OF
17 THE OPPORTUNITY OF CHOICE, WE HAVE TO RECOGNIZE AND UNDERSTAND
18 THE RESPONSIBILITY AND THE DUTY THAT WE HAVE TO MANY OF THESE
19 YOUNG PEOPLE WHO AT, UNFORTUNATELY, A CERTAIN AGE ARE PROBABLY
20 MAKING THE WRONG DECISION WHEN THEY'RE ENGAGING IN ANY KIND OF
21 SEXUAL RELATIONS. BUT THE REALITY IS, THEY WILL LIVE WITH
22 THESE CONSEQUENCES AND SO WE, AS POLICY MAKERS, HAVE TO
23 RECOGNIZE AND UNDERSTAND THAT, WHILE WE WANT TO ENCOURAGE THAT
24 THE BEST DECISION OF ALL IS TO DISCUSS THIS WITH YOUR FAMILY,
25 THAT IS NOT THE REALITY OF MANY OF OUR FAMILIES. AND SO,



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1 CONSEQUENTLY, WE NEED TO PROVIDE THOSE FREEDOMS TO EVERY
2 SINGLE YOUNG PERSON TO MAKE HER OWN DECISION OF WHICH SHE WILL
3 HAVE CONSEQUENCES BUT TO DENY HER THIS OPPORTUNITY IS THE
4 WORST THING WE COULD DO. TO CREATE A BUREAUCRATIC LEGAL
5 PROCESS IN ORDER TO GET THE MOST BASIC AND FUNDAMENTAL RIGHTS
6 OF CHOICE IS INTIMIDATING HER. SO IT IS OUR RESPONSIBILITY
7 AND, AS PARENTS, HOPEFULLY WE CAN BUILD THE KIND OF
8 RELATIONSHIP WITH OUR CHILDREN THAT THEY CAN DISCUSS THESE
9 ISSUES WITH US AND WE CAN MAKE AN INFORMED DECISION TOGETHER.
10 BUT, UNFORTUNATELY, AS WE KNOW WITHIN OUR COUNTY, AS WE KNOW
11 WITHIN THIS COUNTRY, THERE ARE JUST, UNFORTUNATELY, MANY, MANY
12 CHILDREN WHO ARE NOT GOING TO BE MAKING THE RIGHT CHOICES AND,
13 UNFORTUNATELY, MANY, MANY PARENTS WHO HAVE NOT BUILT THE KIND
14 OF TRUST WITH THEIR CHILDREN THAT THEY CAN DISCUSS THESE KINDS
15 OF ISSUES WITH THEM. SO THE OUTCOME WOULD BE BEST THAT IT
16 WOULD BE A DECISION THAT WOULD BE MADE JOINTLY WITH THE
17 PARENTS BUT, AS WE KNOW, WE DO NOT HAVE THOSE PERFECT
18 CONDITIONS IN EVERY SINGLE FAMILY. SO WE NEED TO ALLOW, WE
19 CAN'T ALLOW ANYONE TO DENY ANYONE THE RIGHT TO MAKE THEIR OWN
20 DECISION ON THEIR OWN BY THEMSELVES, NO MATTER WHAT THEIR AGE.

21

22 **SUP. ANTONOVICH, MAYOR:** CALL THE ROLL.

23

24 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

25



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1 **SUP. MOLINA, CHAIR:** THIS IS IN SUPPORT OF MR. YAROSLAVSKY'S
2 MOTION?

3

4 **CLERK SACHI HAMAI:** CORRECT.

5

6 **SUP. MOLINA:** WHICH IS NO ON THE PROPOSITION, CORRECT?

7

8 **CLERK SACHI HAMAI:** CORRECT.

9

10 **SUP. MOLINA:** THANK YOU.

11

12 **SUP. BURKE:** IT'S AYE VOTE.

13

14 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

15

16 **SUP. BURKE:** AYE.

17

18 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** AYE.

21

22 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

23

24 **SUP. KNABE:** NO.

25



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1 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

2

3 **SUP. ANTONOVICH:** NO. MOTION CARRIES. OKAY. PUBLIC COMMENT. JAY
4 MORALES. RICHARD LEDESMA, GRISELDA ORTIZ, PHYLLIS CRAWFORD.
5 HOLD UP ONE SECOND. KATHERINE GREEN. JANE DOMMEYER. OKAY.
6 YOU'RE ON, JAY.

7

8 **JAY MORALES:** GOOD MORNING-- OR GOOD AFTERNOON, I SHOULD SAY,
9 SUPERVISORS YAROSLAVSKY, SUPERVISOR BURKE, SUPERVISOR
10 ANTONOVICH, SUPERVISOR MOLINA, SUPERVISOR KNABE. I'M HERE
11 SPEAKING ON BEHALF OF LOS ANGELES POST NUMBER 8 OF THE
12 AMERICAN LEGION AND WITH ME IS RICHARD LEDESMA, THE DISTRICT
13 COMMANDER OF LOS ANGELES COUNTY DISTRICT 17 REPRESENTING THE
14 IMMEDIATE AREA AROUND US, A MEMBER OF LOS ANGELES, A RETIRED
15 POLICE OFFICER, POLICE POST 281. WE WANT TO READ INTO THE
16 RECORD THE FOLLOWING. THIS MEMORANDUM IS TO OFFICIALLY PLACE
17 INTO LOS ANGELES COUNTY RECORDS THE INTENTION OF LOS ANGELES
18 POST NUMBER 8, THE AMERICAN LEGION, ROOM 800, CHARTERED TENANT
19 OF PATRIOTIC HALL, BOB HOPE PATRIOTIC HALL, TO SUPPORT THE
20 PROPOSED EARTHQUAKE RETROFIT IMPROVEMENTS TO THE VETERANS
21 MEMORIAL BUILDING KNOWN AS BOB HOPE PATRIOTIC HALL WHICH WILL
22 COMMENCE OCTOBER 1ST, 2006 AND TERMINATE APPROXIMATELY TWO
23 YEARS HENCE OR UNTIL SUCH TIME AS THE WORK IS COMPLETED AS
24 RECOMMENDED BY THE CHIEF ADMINISTRATIVE OFFICER OF LOS ANGELES
25 COUNTY, MR. DAVID JANSSEN. WITH THE FOLLOWING PROVISIO, THAT



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1 THE LOS ANGELES POST DATE WILL TEMPORARILY SUSPEND PHYSICAL
2 ADMINISTRATIVE FUNCTIONS FOR PURPOSES OF BUILDING IMPROVEMENT,
3 FOR EXAMPLE, EARTHQUAKE RETROFIT, FOR A PERIOD OF TIME UNTIL
4 SUCH WORK IS COMPLETED AND TO RESUME FULL OPERATIONS IN
5 ACCORDANCE WITH THE STATE OF CALIFORNIA MILITARY AND VETERANS
6 CODE 1252, ET AL, AS RECOGNIZED UNDER SECTION 3, ARTICLE 9--
7 13 OF THE CALIFORNIA CONSTITUTION AND DEFINED IN PARAGRAPH 3,
8 CHAPTER 1:11-91. IT IS NOT THE INTENTION OF LOS ANGELES POST
9 DATE CHARTER TENANT OF PATRIOTIC HALL TO ABANDON OR
10 PERMANENTLY VACATE THIS VETERANS MEMORIAL STRUCTURE. WE FULLY
11 INTEND TO CONTINUE AS BEFORE TO REMAIN PERMANENT TENANTS WHEN
12 PATRIOTIC HALL RESUMES, REOPENS. THE PURPOSE AND INTENTION OF
13 THIS MEMORANDUM IS TO ALLEVIATE THE CONCERNS OF THOSE LOS
14 ANGELES COUNTY VETERANS WHO HAVE VOICED DISMAY AT THE
15 POTENTIAL LOSS OF THIS HISTORIC STRUCTURE TO COUNTY VETERANS'
16 USE IN THE FUTURE. IT IS BY ENSURING THAT THE CHARTER TENANT
17 VETERAN ORGANIZATIONS INTENDS TO REMAIN A INTEGRAL PART OF
18 THIS BUILDING AND AT NO TIME IS IT THE INTENTION TO CEASE
19 SUPPORT OR TO IMPEDE THE PROGRESS OF CONSTRUCTIVE IMPROVEMENT
20 TO THIS VETERANS MEMORIAL BUILDING. WE FULLY ENDORSE THE LOS
21 ANGELES COUNTY BOARD OF SUPERVISORS AND THEIR BENEFICIAL
22 ACTIONS ON BEHALF OF THE VETERANS OF LOS ANGELES COUNTY. THERE
23 WAS A FRIENDLY LAWSUIT ISSUED AUGUST 2ND, 1924. THE STATE
24 SUPREME COURT HAS DECLARED THAT, AFTER A FRIENDLY SUIT, IT IS
25 ENTIRELY WITHIN THE PREMISE OF THE COUNTY BOARD OF SUPERVISORS



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1 TO EXPEND FUNDS FOR THE PURPOSE OF PERPETUATING PATRIOTIC
2 IDEALS, AS STATED BY THE CHAIRMAN OF THE BOARD OF SUPERVISORS,
3 SUPERVISOR BEAN. WE ARE GOING TO PROVIDE YOU WITH COPIES OF
4 THE ORIGINAL TRUST DEED AND THE ORIGINAL ARTICLE OF THE
5 GROUNDBREAKING OF THIS BUILDING. LAST WEEK, WHEN THE ITEM WAS
6 BROUGHT UP, IT WAS MENTIONED THAT WHERE ARE WE GOING TO FIND
7 THE MONEY? AND, OF COURSE, WE VERY PATIENTLY SAT HERE THROUGH
8 THE PAST FEW HOURS LISTENING TO YOUR RESPONSIBILITIES AS
9 SUPERVISORS IN HOW TO ALLOCATE FROM YOUR \$19 BILLION BUDGET
10 THE AMOUNT OF 40 MILLION, WHICH IS DIFFICULT TO COME BY, I
11 UNDERSTAND, FROM CONTINGENCY FUNDS OR OTHERWISE, FOR THE
12 IMPROVEMENT OF THIS BUILDING AND WHY IT SHOULD BE IMPROVED.
13 THE REALITY IS THIS. THIS BUILDING AND WHAT IT REPRESENTS HAS
14 BEEN A COST SAVINGS TO THIS COUNTY. IN FACT, YOUR TOTAL BUDGET
15 THIS YEAR CALLS FOR 1.5, 1.8 MILLION DOLLARS NET COST TO THE
16 COUNTY. WE DO NOT WANT TO BECOME THE HALL OF JUSTICE CRIMINAL
17 COURT BUILDING WHICH HAS BEEN VACATED FOR THE LAST NINE YEARS
18 BECAUSE YOU COULDN'T FIND THE MONEY TO SUPPORT IT. WE WANT TO
19 REMIND THE BOARD OF SUPERVISORS THAT THIS BUILDING, OVER ITS
20 80-PLUS YEARS OF EXISTENCE, HAS PROVIDED SUBSTANTIAL INCOME,
21 MORE THAN ENOUGH TO JUSTIFY THE FACT THAT IT SERVES A VERY
22 VITAL PART OF THIS COMMUNITY AND IT IS A LEGACY, A LEGACY THAT
23 WAS HANDED DOWN TO US THROUGH THE GRAND ARMY OF THE REPUBLIC,
24 THE ORIGINAL VETERANS OF THIS COMMUNITY THROUGH THE SPANISH
25 AMERICAN WAR, WORLD WAR I, WORLD WAR II, KOREA, VIETNAM,



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1 PERSIAN GULF WAR. WE NOW KNOW THAT LOS ANGELES COUNTY LEADS
2 THE NATION IN THE NUMBER OF IRAQ AND AFGHAN VETERANS SERVING
3 OUR COUNTRY IN THIS WAR ON TERRORISM. WHAT KIND OF A LEGACY DO
4 WE WANT TO LEAVE THEM? DO WE WANT THEM TO GO TO A MULTI-
5 PURPOSE WELFARE BUILDING FOR THEIR BENEFITS OR DO WE WANT THEM
6 TO CONTINUE TO USE THIS HISTORIC STRUCTURE THAT HAS SERVED ALL
7 OF US THROUGH THE YEARS? SO MY PURPOSE IN BEING HERE, AND I
8 KNOW THAT ALL OF YOU ARE FAMILIAR WITH THE BUILDING, IS TO
9 REMIND YOU AGAIN OF WHAT SUPERVISOR KENNETH HAHN DID WHEN HE
10 APPOINTED ME 20 PLUS YEARS AGO TO CHAIR THE TASK FORCE THAT
11 SAVED THIS BUILDING, THAT THIS BUILDING IS NOT JUST ANOTHER
12 OLD AND DECREPIT COUNTY BUILDING THAT WE DON'T WANT TO SPEND
13 THE MONEY ON BECAUSE IT DOESN'T LOOK LIKE IT'S ECONOMICALLY
14 FEASIBLE. THE REALITY IS THIS, THIS BUILDING WAS DEEDED TO
15 THIS COUNTY AND YOU CAN SEE FOR THE SUM TOTAL OF \$10, \$800,000
16 WAS RAISED BY THE VETERANS OF THIS COUNTY TO PAY FOR IT AND,
17 YES, TODAY, IT'S GOING TO COST A LOT OF MONEY TO REPAIR IT BUT
18 THAT'S BECAUSE OF THE NEGLIGENCE AND THE LOW AMOUNTS THAT WERE
19 ALLOCATED TO THIS PARTICULAR DEPARTMENT OVER THE YEARS THAT
20 ALLOWED IT TO BE WHERE IT IS TODAY. YES, MONEYS HAVE BEEN DONE
21 TO IMPROVE IT. UNFORTUNATELY, IT WASN'T ENOUGH TO KEEP IT TO
22 CURRENT CODE AND THIS IS WHAT WE'RE ASKING FOR NOW. NOW, AS A
23 BENEFIT TO YOU, WE ARE ALSO SUGGESTING TO YOU THAT, YES,
24 SUPERVISOR YAROSLAVSKY, YOU ARE CORRECT, THERE ARE OTHER
25 ALTERNATIVE SOURCES OF FUNDING BUT THE COUNTY BOARD OF



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1 SUPERVISORS MUST SET THE EXAMPLE. YOU ARE THE ONES THAT
2 DETERMINE WHETHER OR NOT MONEYS ARE TO BE SPENT AND IT IS YOU
3 WHO MUST SET AN EXAMPLE OF SAYING, "LET'S DO WHAT WE DID TO
4 SAVE THE BUILDING ORIGINALLY."

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU, JAY. YES, SIR.

7

8 **RICHARD A. LEDESMA:** THANK YOU. I'M RICHARD A. LEDESMA, SR.,
9 AND I AM THE COMMANDER OF THE 17TH DISTRICT, WHICH ENCOMPASSES
10 THE DOWNTOWN AREA MADE UP OF SPECIALTY POSTS. WE'RE ONE OF THE
11 FEW SPECIAL DISTRICTS IN THE NATION. WE HAVE IN OUR AREA THE
12 LOS ANGELES POLICE POST, THE LOS ANGELES COUNTY SHERIFFS, THE
13 MAIL CARRIERS, THE POST OFFICE POSTS, THE MANILA POST, ALLIED
14 POST, PROBATION OFFICERS POST, THERE ARE SPECIALTY TYPE OF
15 PROFESSIONS THAT MAKE-- TO JOIN THESE PARTICULAR POSTS. AT THE
16 POST LEVEL, AT THE DISTRICT LEVEL, AT THE AREA LEVEL AND AT
17 THE LOS ANGELES COUNTY CONSUL, WHICH MAKES UP 800,000 VETERANS
18 HERE IN THE LOS ANGELES COUNTY ARE AWARE AND SUPPORT THE
19 CONTENTS OF THIS LETTER AND HAVE ALL VOTED IN SUPPORT OF IT.
20 SO I DO HOPE AGAIN A LOT OF US ARE VERY PROUD OF THE BUILDING
21 AND WE'RE PROUD THAT YOU'RE LOOKING AT TO POLISH THIS JEWEL IN
22 OUR DOWNTOWN AREA, AN AREA THAT IS GOING TO IMPROVE BY LEAPS
23 AND BOUNDS THE CORRIDOR THERE ON FIGUEROA AND I LOOK FORWARD
24 TOWARDS YOUR LEADERSHIP INTO MAKING SURE THAT IT'S DONE
25 PROPERLY AND THAT WE ARE ABLE TO GO BACK INTO THE BUILDING AS



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1 HAS BEEN OUR HOME FOR SO MANY YEARS. I THANK YOU VERY MUCH FOR
2 THE OPPORTUNITY TO SPEAK BEFORE YOU. THE LAST TIME I SAW
3 SUPERVISOR GLORIA MOLINA, WE WERE SITTING UP THERE ON TOP OF
4 THE HILL ON MOUNT WASHINGTON WHEN SHE PUT TOGETHER 40
5 NEIGHBORHOOD WATCHES IN ONE SUMMER AND THAT WAS WHEN SHE WAS A
6 COUNCILWOMAN AND I'M VERY PROUD OF HAVING YOU LIVING WITHIN
7 OUR COMMUNITY. I LIKE TO LET YOU KNOW I'M STILL ACTIVE IN THE
8 COMMUNITY AS A VOLUNTEER. THE LEGION DOES A LOT OF WORK IN THE
9 AREA, A LOT OF PEOPLE MAY NOT KNOW IT BUT WE DO SEND A LOT OF
10 KIDS TO BOYS STATE, GIRLS TO GIRLS STATE, WE'VE SUPPORTED A
11 LOT OF YOUTH PROGRAMS, COLLABORATING WITH THE KIWANIS CLUBS
12 OUT THERE AND THE NEIGHBORHOOD COUNCILS. THE AMERICAN LEGION
13 IS THE GREATEST ADVOCATE FOR VETERANS BENEFITS AND RIGHTS BUT
14 WE ALSO ARE-- OUR CHILDREN AND YOUTH HAVE A LOT OF ACTIVE
15 PROGRAMS. SO WE ARE COMMUNITY-BASED PROGRAMS THROUGHOUT THE
16 COUNTY AND WE LOOK FORWARD TO GOING BACK TO OUR HOME,
17 PATRIOTIC HALL. THANK YOU VERY MUCH.

18

19 **SUP. ANTONOVICH, MAYOR:** THANK YOU, SIR. LET ME ALSO CALL UP
20 ARNOLD SACHS AND JUDITH ALTER. YES, MA'AM.

21

22 **KATHERINE GREEN:** ARE YOU READY FOR ME?

23

24 **SUP. ANTONOVICH, MAYOR:** HMMMM.

25



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1 **KATHERINE GREEN:** MY NAME IS KATHERINE GREEN AND MY ACCENT MAY
2 BELAY THE FACT THAT I'VE BEEN A CITIZEN OF LOS ANGELES FOR
3 OVER 30 YEARS, 35 YEARS. I'VE NEVER BEEN DOWN HERE BEFORE
4 BECAUSE I WOULD HAVE ALWAYS BEEN CONFIDENT IN THE FACT THAT
5 ANYTHING YOU GUYS DID THAT I READ ABOUT THAT I EITHER LIKED OR
6 DIDN'T LIKE AND ANY OTHER OFFICIAL THAT I VOTED FOR, WHATEVER
7 THEIR ACTIONS WERE, WHETHER I LIKED IT OR NOT, THAT, EVERY TWO
8 YEARS, I COULD GO AND HAVE MY VOICE HEARD BY VOTING. BUT THE
9 SPECTER OF THESE ELECTRONIC VOTING MACHINES HAS CHANGED ALL
10 THAT. I REALIZE, WITH A LOT OF RESEARCH THAT I'VE DONE ON MY
11 OWN, THAT THESE MACHINES CLEARLY, THERE IS INCONTROVERTIBLE
12 PROOF THAT THESE MACHINES CAN BE HACKED VERY EASILY. THERE ARE
13 OVER EIGHT WAYS TO HACK THESE MACHINES IN LESS THAN A MINUTE.
14 I THOUGHT MAYBE THIS WAS JUST THE NATION'S PROBLEM BECAUSE I
15 STILL VOTE ON PUNCH THINGS UNTIL I REALIZED THAT ALL OF OUR
16 VOTES, REGARDLESS OF WHETHER I TRY TO VOTE ABSENTEE,
17 REGARDLESS OF WHETHER I VOTE-- GO AND VOTE ON THE PUNCH THING,
18 ALL OF THESE VOTES ARE SCANNED BY THESE OPTICAL SCANNERS. YOU
19 CANNOT TELL-- I'M NOT ALLOWED TO GO IN AND SEE HOW THESE VOTES
20 ARE BEING SCANNED. WE DON'T KNOW WHETHER VOTES ARE BEING--
21 ACTUAL VOTES ARE BEING RUN THROUGH THESE MACHINES, WHETHER
22 THEY'RE BEING SCANNED UPSIDE DOWN, RIGHT SIDE UP, WHETHER
23 THESE MACHINES ARE READING THEM CORRECTLY. SO THE OPTICAL
24 SCANNERS CONCERN ME GREATLY, THAT ALL OF OUR VOTES ARE BEING
25 FED INTO THESE MACHINES. SO MY QUESTION ACTUALLY IS THIS, THAT



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1 I ACTUALLY DID SOME LIGHT READING ON THE CALIFORNIA
2 CONSTITUTION A COUPLE OF WEEKS AGO AND REALIZED THAT, BY LAW,
3 I AM ALLOWED TO FOLLOW MY VOTE, I'M ALLOWED TO SEE THAT IT IS
4 BEING RECORDED CORRECTLY AND I AM ALLOWED TO SEE THAT IT IS
5 BEING COUNTED CORRECTLY OR AT ALL BUT, BY THE VERY NATURE OF
6 THIS MACHINE, THIS IS OBVIOUSLY IMPOSSIBLE TO DO. SO MY
7 QUESTION I GUESS IS THIS, THAT, AS LEGISLATORS, YOU KNOW THE
8 LAW MUCH BETTER THAN I DO, BUT CLEARLY I'M NOT BEING ALLOWED
9 TO FOLLOW MY VOTE. I CANNOT TELL WHETHER IT IS BEING RECORDED,
10 WHETHER IT IS BEING COUNTED AND I KNOW THAT MY UNDERSTANDING
11 IS THAT THE PERSON THAT BROUGHT THESE MACHINES IN HERE, AND
12 I'VE BEEN LISTENING FOR FOUR HOURS ABOUT YOU GUYS TALKING
13 ABOUT CLOSING HOSPITALS AND STUFF, FOR, LIKE, 50 MILLION
14 DOLLARS, SHE BRINGS THESE MACHINES IN HERE AND THEY'RE NOT
15 EVEN RELIABLE AND THAT DOESN'T COUNT THE COST OF STORING THESE
16 MACHINES, YOU KNOW, FOR TWO YEARS. WE VOTE EVERY TWO YEARS BUT
17 SOMEONE HAS TO FIND A WAREHOUSE TO STORE THESE MACHINES AND
18 THEY'RE TEMPERATURE CONTROLLED PROBLEMS, THEY HAVE TO BE HUNG,
19 I UNDERSTAND, FROM THE CEILING SO THAT NOTHING BOTHERS THEM. I
20 CANNOT THINK OF A BIGGER WASTE OF MONEY RIGHT NOW THAN
21 MACHINES THAT ARE NOT RELIABLE, THAT DON'T WORK. SO MY
22 QUESTION ACTUALLY TO YOU, IF I MAY JUST WRAP UP, IS WHO DO I
23 SUE?

24

25 **SUP. ANTONOVICH, MAYOR:** WHERE DO YOU LIVE?



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1

2 **KATHERINE GREEN:** WOODLAND HILLS.

3

4 **SUP. ANTONOVICH, MAYOR:** OKAY. THE COUNTY REGISTRAR-RECORDER IS
5 CONNY MCCORMACK AND SUPERVISOR YAROSLAVSKY IS YOUR
6 REPRESENTATIVE.

7

8 **KATHERINE GREEN:** I UNDERSTAND THAT.

9

10 **SUP. ANTONOVICH, MAYOR:** OKAY.

11

12 **SUP. YAROSLAVSKY:** HER QUESTION WAS, WHO DOES SHE SUE? WAS THAT
13 YOUR QUESTION?

14

15 **KATHERINE GREEN:** YES, ACTUALLY, IT IS.

16

17 **SUP. YAROSLAVSKY:** I THINK THAT'S A LEGAL QUESTION.

18

19 **KATHERINE GREEN:** THE VOTE HAS ALWAYS BEEN MY FIRST AND LAST
20 LINE OF DEFENSE AND APPARENTLY IT SEEMS TO BE TAKEN AWAY FROM
21 ME RIGHT NOW.

22

23 **SUP. ANTONOVICH, MAYOR:** MR. FORTNER.

24

25 **RAYMOND G. FORTNER, JR.:** MR. MAYOR AND MEMBERS OF THE BOARD...



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1

2 **SUP. ANTONOVICH, MAYOR:** YOU'D SUE THE WHOLE BOARD.

3

4 **SUP. YAROSLAVSKY:** NOT JUST ME.

5

6 **RAYMOND G. FORTNER, JR.:** IF SHE CHOSE TO PURSUE THIS, SHE
7 WOULD BRING AN ACTION AGAINST THE COUNTY.

8

9 **SUP. BURKE:** THE STATE APPROVES THEM AND THE STATE APPROVES THE
10 MACHINES AND CERTIFIES THEM AND DETERMINES THE METHOD OF
11 MAINTAINING THEM.

12

13 **KATHERINE GREEN:** BUT DOESN'T THE COUNTY REGISTRAR, ISN'T SHE
14 THE ONE THAT BROUGHT THE MACHINES IN OR WAS THAT THE STATE?
15 THAT'S MY QUESTION.

16

17 **SUP. BURKE:** THE COUNTY MAKES A DETERMINATION ON-- VOTES ON THE
18 MACHINE BUT THE STATE CERTIFIES WHETHER OR NOT THE MACHINE IS
19 ONE OF THOSE THAT CAN BE UTILIZED. IT HAS TO BE CERTIFIED BY
20 THE STATE.

21

22 **KATHERINE GREEN:** SO IS IT THE STATE OR IS IT THE BOARD?

23

24 **SUP. ANTONOVICH, MAYOR:** THE BOARD IS CARRYING OUT THE...

25



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1 **SUP. YAROSLAVSKY:** I DON'T THINK WE CAN ANSWER THAT SITTING
2 HERE.

3

4 **SUP. BURKE:** WHEN YOU GO TO YOUR COUNSEL TO FILE THE LAWSUIT,
5 HE OR SHE WILL ADVISE YOU.

6

7 **SUP. YAROSLAVSKY:** IT'S PROBABLY BOTH, IS MY GUESS.

8

9 **KATHERINE GREEN:** THANK YOU.

10

11 **JANE DOMMEYER:** MY NAME IS JANE DOMMEYER. I'M A RESIDENT OF
12 REDONDO BEACH. I'M HERE AS A CONCERNED CITIZEN AND I'M ALSO
13 HERE AS A VOTER IN THE ELECTION, A POTENTIAL VOTER IN THE
14 ELECTION THAT'S COMING UP IN NOVEMBER. I'VE BEEN CONCERNED
15 ABOUT THE STATE OF ELECTIONS, THE PROLIFERATION OF ELECTORAL
16 FRAUD IN OUR COUNTRY AND THE POTENTIAL FOR ELECTRONIC VOTING
17 MACHINES TO FACILITATE ELECTORAL FRAUD. I UNDERSTAND THAT THE
18 VOTING MACHINES THAT LOS ANGELES COUNTY IS GOING TO BE USING
19 FOR EARLY VOTING STARTING I GUESS ABOUT THE 26TH OR 27TH OF
20 OCTOBER ARE MANUFACTURED BY DIEBOLD. DIEBOLD MACHINES ARE VERY
21 SUSCEPTIBLE TO HACKING, TO VIRUSES AND SECRET PROGRAMS THAT
22 HAVE BEEN IMPLANTED IN THEM, SOMETIMES BY THE MANUFACTURER,
23 SOMETIMES BY ELECTRONIC TECHNICIANS, ANY VARIETY OF PEOPLE.
24 I'D LIKE TO ILLUSTRATE OR DESCRIBE A STUDY THAT WAS DONE BY
25 PRINCETON UNIVERSITY RECENTLY. THE RESULTS CAME OUT A LITTLE



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1 MORE THAN A MONTH AGO. PRINCETON UNIVERSITY, WHICH IS A HIGHLY
2 REPUTABLE INSTITUTION, DID A STUDY ON THE DIEBOLD ELECTORAL
3 MACHINE, VOTING MACHINE AND MY NUMBERS MAY NOT BE EXACTLY
4 CORRECT BUT, FOR INSTANCE, IF THERE WERE SIX VOTERS AND THEY
5 CAST THEIR VOTES, IF FIVE OF THE VOTERS CAST THEIR VOTE FOR
6 GEORGE WASHINGTON AND ONE VOTER CAST HIS OR HER VOTE FOR
7 BENEDICT ARNOLD AND IT GOT INPUT INTO THE MACHINE, THE RESULTS
8 THAT THE MACHINE PROVIDED WHEN THE RESULTS WERE TABULATED
9 COULD BE MANIPULATED AND COME OUT VERY DIFFERENTLY. PRINCETON
10 FOUND THAT THEY COULD CHANGE SOMETHING IN THE MACHINE, I'M NOT
11 A TECHNICAL PERSON AND NOT A VERY GOOD COMPUTER PERSON, SO I
12 CAN'T TELL YOU EXACTLY HOW IT WAS DONE BUT THE RESULTS WERE
13 EASILY MANIPULATED SO THAT THE ELECTION WENT FOUR VOTES TO
14 BENEDICT ARNOLD AND TWO VOTES TO GEORGE WASHINGTON. AND NOT
15 ONLY WAS IT EASY FOR THEM TO DO THAT, IT WAS ALSO DEMONSTRATED
16 THAT WHATEVER WAS INPUT INTO ONE MACHINE COULD BE TRANSMITTED
17 TO OTHER MACHINES SO THAT YOU ONLY HAD TO BASICALLY INFECT ONE
18 MACHINE AND YOU COULD CORRUPT A NUMBER OF THEM. SO THIS IS THE
19 KIND OF MACHINE AND THE BRAND OF MACHINE THAT LOS ANGELES
20 COUNTY IS USING FOR ITS ELECTORAL-- EARLY ELECTION VOTING AND
21 I BELIEVE THAT IT WOULD BE BEST IF THIS COUNTY USED PAPER
22 BALLOTS OR THE STANDARD WAY OF VOTING.

23

24 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THANK YOU. LET ME ALSO CALL
25 UP MARTHA MADISON AND RICO ROSS. YES, MA'AM.



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1
2 **JUDY ALTER:** I'M JUDY ALTER. I DIRECT PROTECT CALIFORNIA
3 BALLOTS. I WORK WITH A GROUP OF TECHNICAL OBSERVERS FROM THE
4 DEMOCRATIC LIBERTARIAN GREEN, PEACE AND FREEDOM POLITICAL
5 PARTIES. THESE OBSERVERS ARE APPOINTED BY THEIR POLITICAL
6 PARTIES TO OBSERVE ALL THE ELECTION PREPARATION AND TABULATING
7 OF EACH ELECTION UNDER THE CALIFORNIA ELECTION CODE 15004. IN
8 JUNE, THESE OBSERVERS WITNESSED MOST OF THE LOGIC AND ACCURACY
9 TESTS HELD IN NORWALK. THESE TESTS WERE OPEN TO THE PUBLIC AND
10 EVEN MEMBERS OF THE GRAND JURY ATTENDED THEM IN JUNE. AT THAT
11 LOGIC AND ACCURACY TEST OF THE DIEBOLD TSX TOUCH SCREEN
12 MACHINE USED IN EARLY VOTING THAT THE OBSERVERS WITNESSED, THE
13 ELECTION OFFICIALS DID NOT PRINT OUT THE ZERO TAPE TO SHOW
14 THAT THERE WERE NO VOTES ON THE MACHINE. THEY DID NOT TURN ON
15 THE VERIFIED VOTER PAPER AUDIT TRAIL PRINTER AND THEY DID NOT
16 SHOW THE OBSERVERS THE FINAL TALLY TAPE. IN THAT TEST, THIS
17 FINAL TALLY TAPE NEEDS TO DEMONSTRATE THAT THE TEST VOTES WERE
18 COUNTED ACCURATELY. DURING THE LOGIC AND ACCURACY TESTS, THE
19 MACHINES ARE TESTED IN THE TEST MODE SO THE TESTS DO NOT
20 REVEAL HOW THE MACHINES WORK IN THE REAL ELECTION AND THIS
21 REVEALS A SERIOUS PROBLEM WITH THE LOGIC AND ACCURACY TESTS
22 THEMSELVES. LESS THAN TWO WEEKS AGO, ON OCTOBER 6TH, THE LOGIC
23 AND ACCURACY TEST FOR THESE SAME MACHINES, FOR EARLY VOTING,
24 WHICH STARTS OCTOBER 26TH, THE TWO OBSERVERS AND ONE CITIZEN
25 WERE NOT ALLOWED IN THE MICROTALLY SYSTEMS ROOM IN NORWALK



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1 WHERE THIS UPCOMING TESTING WAS-- OCCURRED. THE OBSERVERS
2 COULD SEE THROUGH THE WINDOWS BUT NOT HEAR WHAT WAS BEING
3 SAID. THEY COULD NOT ASK QUESTIONS, NOR EXAMINE THE EQUIPMENT
4 TO CHECK THAT THE OPENINGS ON THESE MACHINES THAT SHOULD BE
5 SEALED WERE IN FACT SEALED. THE OBSERVERS HAD DIFFICULTY
6 WATCHING ANYTHING THAT OCCURRED ON THE MACHINE'S SCREENS
7 BECAUSE THEIR VIEW WAS BLOCKED BY THE TESTERS. I'M CONCERNED
8 THAT THESE OBSERVERS WERE BLOCKED FROM ADEQUATELY SEEING AND
9 HEARING WHAT WAS HAPPENING. THE LOGIC AND ACCURACY TESTS MUST
10 DEMONSTRATE THAT THE DIEBOLD ELECTRONIC VOTING TOUCH SCREEN
11 MACHINES MUST WORK THE WAY THEY'RE SUPPOSED TO. THEY ARE USED
12 IN ONE TO TWO PERCENT OF THE L.A. COUNTY VOTERS USE EARLY
13 VOTING. I AM AMONG MANY CITIZENS THAT WANT EARLY VOTING TO BE
14 CANCELED. IT'S A FORM OF ABSENTEE VOTING AND THESE ONE TO TWO
15 PERCENT OF EARLY VOTING VOTERS CAN INSTEAD USE ABSENTEE
16 BALLOTS. IF WE ELIMINATED THE DIEBOLD MACHINES, WE WOULD
17 ELIMINATE ALL OF DIEBOLD IN THE COUNTY AND THE RISK OF
18 INFECTING THE ENTIRE COUNT. THESE MACHINES HAVE BEEN PROVEN TO
19 BE INSECURE, THEY BREAK DOWN, THEY FREEZE, THEY DO NOT BOOT UP
20 AND THEY CAN BE HACKED.

21

22 **SUP. ANTONOVICH, MAYOR:** DO YOU WANT TO WRAP IT UP.

23

24 **JUDY ALTER:** WE DO NOT WANT L.A. COUNTY VOTERS TO USE THEM AND
25 NOW THE SECRETARY OF STATE HAS NOW ALLOWED ANY VOTER OF EARLY



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1 VOTING TO REQUEST A PAPER BALLOT INSTEAD OF USING A TOUCH
2 SCREEN MACHINE.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. THANK YOU. YES, SIR.

5

6 **ARNOLD SACHS:** THANK YOU AGAIN, COUNTY SUPERVISORS. I ACTUALLY
7 WANTED TO COMMENT ON TWO ITEMS THAT WERE IN THE AGENDA-- ON
8 THE AGENDA AND EVIDENTLY I GOT MY COMMENT CARDS IN A LITTLE
9 BIT LATE. I WANTED TO COMMENT ON ITEM NUMBER 42, WHICH IS
10 REGARDING A AGREEMENT WITH L.A. COUNTY METROPOLITAN TRANSIT
11 AUTHORITY FOR ROAD IMPROVEMENTS ON THE METRO GOLD LINE
12 EXTENSION. ACTUALLY, MY COMMENT REFERS MORE TO THE EXPO LINE
13 AND THE GREEN LINE. CONGRATULATIONS TO THE L.A. COUNTY METRO
14 TRANSIT ASSOCIATION FOR BEGINNING THE EXPO LINE. I BELIEVE TWO
15 DAYS LATER THERE WAS AN ARTICLE IN THE "L.A. TIMES" THAT A
16 STUDY IS IN PLACE TO CONNECT THE GREEN LINE TO THE EXPO LINE
17 AND THERE WAS JUST THAT COMMENT. THERE WAS NO AMOUNT ON THE
18 STUDY. I WOULD LIKE TO KNOW IF THE L.A. M.T.A. CAN COME UP
19 WITH AN AMOUNT FOR THE STUDY THAT'S GOING TO BE SPENT AND ALSO
20 WHY. ADDITIONALLY, I WANTED TO COMMENT ON ITEMS NUMBER--
21 EXCUSE ME ONE SECOND. NUMBER 17 AND NUMBER 41, WHICH HAD TO
22 DEAL WITH CONTRACTS GOING OUT TO LLCS. ON OCTOBER 10TH IN THE
23 "L.A. TIMES," THERE WAS AN ARTICLE STATING, "THE STATE MAY
24 LOSE PAID BY BUSINESSES" AND THIS IS REALLY KIND OF WILD, "THE
25 STATE IS IN A QUANDARY OVER TAXES IT DEMANDED FROM COMPANIES

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1 THAT DID NO BUSINESS IN CALIFORNIA. THE COLLECTIONS AFFECTED A
2 SMALL FRACTION OF THE STATE'S LIMITED LIABILITY CORPORATIONS."
3 EVIDENTLY, LIMITED LIABILITY CORPORATION HAS SUED THE STATE
4 OVER TAXES THAT IT PAID AND THEY WON AND NOT ONLY WILL THE
5 STATE BE FORCED TO REFUND MONEY BUT THEY WILL NO LONGER BE
6 ABLE TO COLLECT TAXES FROM LIMITED LIABILITY CORPORATION. AND
7 SO MY QUESTION ACTUALLY IS, IF THAT'S NEW POLICY, WHY IS THE
8 COUNTY DOING BUSINESS WITH LIMITED LIABILITY CORPORATIONS AND
9 ALLOWING THEM TO GET THE GRAVY AND THE COUNTY'S GOING TO LOSE
10 OUT ON TAXES? THE STATE-- THE ARTICLE CLAIMS THE STATE'S
11 BUDGET DEFICIT IS \$5 BILLION AND IF THEY HAVE TO REFUND THIS
12 MONEY, THE GAP WILL GROW BY 30% AND I'M SURE THAT WILL AFFECT
13 THE COUNTY'S BUDGET THAT'S JUST BEEN APPROVED WHATEVER. THANK
14 YOU VERY MUCH.

15

16 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, MA'AM.

17

18 **MARTHA MADISON:** OH. OKAY. OKAY. MY NAME IS MARTHA MADISON AND
19 I'M FROM TORRANCE AND I'D LIKE TO THANK ALL OF YOU FOR THIS
20 OPPORTUNITY TO SPEAK. I'M CONCERNED WITH THE INTEGRITY OF OUR
21 ELECTIONS. I WAS HERE BEFORE TALKING ABOUT THAT, ESPECIALLY
22 WITH THE USE OF WHAT WAS MENTIONED EARLY, THE ELECTRONIC
23 VOTING MACHINES. THEY'RE KNOWN TO BE UNRELIABLE, DO NOT COUNT
24 VOTES ACCURATELY, AND CAN BE MANIPULATED. MY REFERENCE IS THE
25 RECENT PRINCETON STUDY IN MARYLAND, WHICH IS ON A VIDEO. I'M



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1 FRUSTRATED THAT MY CONCERNS ARE NOT BEING HEARD BY YOU. WHY
2 ARE THESE MACHINES STILL BEING USED? THESE ELECTRONIC VOTING
3 MACHINES AFFECT YOUR VOTES AND VOTES BEING CAST FOR YOU FOR
4 YOUR ELECTION. THERE ARE MANY PROVEN FACTS ON VIDEO, LIKE
5 HARRY HIRSTY, A FINNISH COMPUTER EXPERT SHOWING ACTUAL VOTING
6 MACHINES BEING HACKED, AND ALSO IN THE DIEBOLD CENTRAL
7 TABULATOR THAT ADDS UP THE TOTALS FROM THE EARLY ELECTRONIC--
8 ELECTRONIC VOTING MACHINES IS IN NORWALK, COMPUTER EXPERTS
9 HAVE FOUND THAT THEY CONTAIN SOFTWARE THAT ALLOWS INTERNET
10 ACCESS THAT COULD LET SOMEONE IN ANOTHER ROOM OR BUILDING
11 ACCESS THE VOTE TOTALS AND MANIPULATE THEM. THE FACT THAT
12 THESE ELECTRONIC VOTING MACHINES CAN BE HACKED AND MANIPULATED
13 IN ITSELF MEANS THEY DON'T BELONG IN OUR ELECTION PROCESS.
14 THESE ELECTION VOTING MACHINES, AS MENTIONED EARLIER, ARE
15 BEING USED IN EARLY VOTING. WILL OUR VOTES COUNT? ALSO, I
16 RECOMMEND THAT ALL OF YOU SEE A VIDEO COMING OUT CALLED
17 "HACKING DEMOCRACY." IT WILL BE ON HBO NOVEMBER 2ND, 9:00
18 P.M., PACIFIC STANDARD TIME. THE REVELATIONS OF OUR BROKEN
19 ELECTION PROCESS WILL SHOCK EVERY ONE OF YOU. THANK YOU.

20

21 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, SIR.

22

23 **RICO ROSS:** MAY I STAND WHILE I SPEAK?

24

25 **SUP. ANTONOVICH, MAYOR:** YOUR CHOICE.



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1

2 **RICO ROSS:** I'D LIKE TO THANK YOU, FIRST OF ALL, FOR HAVING UP
3 HERE AND LISTENING TO US. I'D ALSO LIKE TO MAKE IT CLEAR THAT
4 WE ARE NOT ADVERSARIES. WE'RE ON YOUR TEAM. WE ALL WANT THE
5 SAME THING BUT, HOUSTON, WE HAVE A PROBLEM IN RESPECT TO THE
6 VOTING MACHINES. DO YOU STAND BEHIND THESE MACHINES? ARE THEY
7 HACKABLE? CAN YOU GUARANTEE ME THAT MY VOTE WILL BE COUNTED
8 "CORRECTLY"? PAPER BALLOT, HAND COUNTING AVERAGES ONE TENTH OF
9 WHAT IT COSTS TO USE MACHINES. THEY USE HAND COUNTING IN
10 CANADA, GERMANY AND MANY OF THE OTHER SCANDINAVIAN COUNTRIES
11 BECAUSE IT WORKS. THE MACHINES UNDERMINE THE CONFIDENCE OF THE
12 AMERICAN VOTER. IT IS A NO-BRAINER THAT WE NEED VERIFIABLE,
13 IRREFUTABLE PROOF WHEN WE VOTE. I CALL IT VIP. AND IF EVERY
14 VOTE WAS A DOLLAR BILL, YOU BETTER WE'D HAVE V.I.P. DIEBOLD
15 MAKES A.T.M. MACHINES, IF I'M NOT MISTAKEN, BUT BANKS DO A
16 DOUBLE AUDITING. THAT'S V.I.P. IT IS UNACCEPTABLE THAT WE HAVE
17 V.I.P. WHEN IT COMES TO MONEY BUT NOT WHEN IT COMES TO VOTING.
18 IF MACHINES CAN STEAL ELECTIONS, THIS IS NOT A DEMOCRACY. WE
19 HAVE SOLDIERS RISKING THEIR LIVES DYING, MILLIONS BEING SPENT
20 ON IRAQ DEMOCRACY, YET WHEN IT COMES TO THE NECESSITIES THAT
21 ARE NEEDED TO PROTECT DEMOCRACY HERE AT HOME, WE FALL SHORT.
22 WE SHOULD USE PAPER BALLOT HAND COUNT VOTING. I KNOW IT SOUNDS
23 OLD SCHOOL BUT, GUESS WHAT, IT WORKS. IF I BOUGHT A HOUSE, A
24 CAR, A PAIR OF SHOES, I'D HAVE V.I.P. IF I BOUGHT A BOTTLE OF
25 ALCOHOL, A PACK OF CIGARETTES, A CONDOM, I WOULD HAVE V.I.P.,



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1 AND THAT V.I.P. WOULD TELL ME WHERE I BOUGHT IT, WHEN I BOUGHT
2 IT AND HOW MUCH I PAID FOR IT. THAT'S V.I.P. IT'S TRANSPARENT.
3 HOWEVER, WHEN IT COMES TO THE GOVERNMENT, THEY TELL US, "YOU
4 DON'T NEED V.I.P. TRUST US." SO IF MONEY IS THE KEY TO V.I.P.,
5 THEN LET'S BE BOLD. LET'S BE INNOVATIVE. LET'S IMPLEMENT A
6 ONE-MILLION-DOLLAR PER STATE LOTTERY AND WE'LL BREAK IT DOWN
7 INTO \$1,000 WINNER INCREMENTS. NOW, IF WE DID THAT, YOU BETTER
8 BELIEVE THAT WE WOULD HAVE V.I.P. THE VOTERS WOULD DEMAND
9 V.I.P. BECAUSE THEY WANT THEIR \$1,000. NOW, IF WE CAN SPEND
10 \$50 MILLION ON DIEBOLD MACHINES THAT WE KNOW ARE NOT RELIABLE.
11 THEY'RE MACHINES. THEY'RE COMPUTERS. THEY CAN BE HACKED. THEN
12 WE CAN SPEND ONE MILLION PER STATE TO MOTIVATE THE VOTERS, TO
13 MOTIVATE SOME VERIFIABLE, IRREFUTABLE PROOF. IN CLOSING, I'D
14 LIKE TO SAY, SOMETIMES WHEN SOMETHING WORKS, IF IT'S NOT
15 BROKEN, WE REALLY DON'T NEED TO FIX IT. THANK YOU SO MUCH FOR
16 YOUR TIME.

17

18 **SUP. ANTONOVICH, MAYOR:** THANK YOU, SIR. WE NEED TO GO INTO
19 EXECUTIVE SESSION BUT I ASKED THAT WE SPEAK ON AN ITEM IN
20 EXECUTIVE SESSION BUT PERHAPS BECAUSE WE HAVE TO DO THE
21 INTERVIEWS AND THAT WILL TAKE TIME, PERHAPS WE COULD HAVE
22 COUNTY COUNSEL RESPOND TO THE BOARD IN A LETTER REGARDING THE
23 LETTER FROM MR. NEAGLE TO THE BOARD OF SUPERVISORS AND TO--
24 HAVE A RESPONSE TO HIS LETTER, WE CAN DISCUSS THAT NEXT WEEK.

25



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1 **RAYMOND G. FORTNER, JR.:** YES, MR. MAYOR, I'LL DO THAT.

2

3 **SUP. ANTONOVICH, MAYOR:** FINE. THANK YOU. ANY OTHER ITEMS?

4 WE'LL GO INTO EXECUTIVE SESSION FOR INTERVIEWS.

5

6 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,

7 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL

8 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS-1,

9 INTERVIEW AND CONSIDER CANDIDATES FOR APPOINTMENT TO THE

10 POSITION OF OMBUDSMAN AND CONFERENCE WITH LABOR NEGOTIATOR

11 MICHAEL J. HENRY, DIRECTOR OF PERSONNEL, AS POSTED ON THE

12 AGENDA. THANK YOU.

13

14

15

16

17

18

19

20

21

22

23

24

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

REPORT OF ACTION TAKEN IN CLOSED SESSION ON OCTOBER 17, 2006

CS-1. PUBLIC EMPLOYMENT (Government Code Section 54957)

Interview and consider candidates for appointment to the position of Ombudsman. CONFERENCE WITH LABOR NEGOTIATORS

(Government Code Section 54957.6) Agency Representative:

Michael J. Henry, Director of Personnel; Unrepresented

Employee: Candidate for position of Ombudsman.

Action Taken:

The Board, pursuant to County Code Section 2.06.010, interviewed and appointed John Fernandes to the position of Ombudsman, effective December 1, 2006; and instructed the Director of Personnel to negotiate an annual salary and execute an at-will employment contract which is approved as to form by County Counsel subsequent to approval of an annual salary for John Fernandes by the Board of Supervisors.

The vote of the Board of Supervisors was unanimous with Supervisor Yaroslavsky being absent.



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors October 17, 2006,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 25th day of October 2006 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

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20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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